

COVER SHEET

3	4	2	1	8						
---	---	---	---	---	--	--	--	--	--	--

[illegible]

(Company's Full Name)

3	7	F		T	O		3	9	F		A	Y	A	L	A		T	R	I	A	N	G	L	E		G	A	R	D	E	N	S
T	O	W	E	R		2	,		P	A	S	E	O		D	E		R	O	X	A	S		C	O	R	N	E	R			
M	A	K	A	T	I		A	V	E	N	U	E	,		M	A	K	A	T	I		C	I	T	Y		1	2	2	6		

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

Month Day Fiscal Year

	2	3	-	A
--	---	---	---	---

0	4
---	---

2	5
---	---

Month Day
Annual Meeting

Secondary License Type, if Applicable

C	F	D
---	---	---

Dept. Requiring this Doc.

Amended Articles Number/Section

--	--	--	--	--

Total No. Of Stockholders

--	--	--	--	--	--	--	--

Domestic

--	--	--	--	--	--	--	--

Foreign

Total Amount of Borrowings

To be accomplished by SEC Personnel concerned

[illegible]

File Number

[illegible]

Document I.D.

STAMPS

STAMPS

LCU

Cashier

Remarks = pls. Use black ink for scanning purposes

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-A

INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF SECURITIES

Filed pursuant to Section 23 of the Securities Regulation Code

1. Name and Address of Reporting Person ONG LESTER (Last) (First) (Middle) (Street) (City) (Province) (Postal Code)		2. Date of Event Requiring Statement (Month/Day/Year) August 19, 2026 3. Tax Identification Number 4. Citizenship Filipino	5. Issuer Name and Trading Symbol AYALA CORPORATION (AC) 6. Relationship of Reporting Person to Issuer (Check all applicable) ☒ Director ☒ Officer (give title below) <u>Treasurer (effective January 1, 2027)</u> ☐ 10% Owner ☐ Other (specify below)		7. If Amendment, Date of Original (Month/Day/Year)
---	--	---	---	--	---

Table 1 - Equity Securities Beneficially Owned				
1. Class of Equity Security	2. Amount of Securities Beneficially Owned		3. Ownership Form: Direct (D) or Indirect (I) *	4. Nature of Indirect Beneficial Ownership
	%	Number		
Common Shares at P50.00 Par Value	0.00%	0		

If the reporting person previously owned 5% or more but less than 10%, provide the disclosure requirements set forth on page 3 of this Form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

(Print or Type Responses)

- * (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

1. Derivative Security	2. Date Exercisable and Expiration Date (Month/Day/Year)		3. Title and Amount of Equity Securities Underlying the Derivative Security		4. Conversion or Exercise Price of Derivative Security	5. Ownership Form of Derivative Security Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
	Date Exercisable	Expiration Date	Title	Amount or Number of Shares			
n/a							

Explanation of Responses:

LESTER ONG

Signature of Reporting Person

August 20, 2026

Date

Intentional misstatements or omissions of facts constitute Criminal Violations under the RSA.

Note: File five (5) copies of this form, one of which must be manually signed. Attach additional sheets if space provided is insufficient.