

COVER SHEET

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

1	2
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Month

3	1
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Day

Fiscal Year

	1	7	-	C
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Secondary License Type, if Applicable

0	4
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Month

2	3
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Day

Annual Meeting

C	F	D
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Dept. Requiring this Doc.

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Amended Articles Number/Section

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Total No. Of Stockholders

Total Amount of Borrowings

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Domestic

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Foreign

To be accomplished by SEC Personnel concerned

[illegible]

File Number

LCU

[illegible]

Document I.D.

Cashier

STAMPS

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SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATIONS CODE (SRC) AND SRC RULE 17(a)-1(b)(3) THEREUNDER

1. 10 August 2026
Date of Report (Date of earliest event reported)
2. 152747
SEC Identification Number
3. 000-153-790-000
BIR Tax Identification Number
4. AYALA LAND, INC.
Exact Name of registrant as specified in its charter
5. PHILIPPINES
Province, country or other jurisdiction of incorporation
6. [REDACTED] (SEC Use Only)
Industry Classification Code
7. 31F, Tower One and Exchange Plaza, Ayala Triangle, Ayala Avenue, Makati City
Address of principal office
- 1226
Postal code
8. 7908-3000
Registrant's telephone number, including area code
9. Not Applicable
Former name or former address, if changed since last report
10. Securities registered pursuant to Sections 4 and 8 of the SRC

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
COMMON SHARES	14,292,521,069
VOTING PREFERRED SHARES	12,442,319,487

Indicate the item numbers reported herein : Please refer to attached letter

Re: Results of the Board of Directors' Meeting

Pursuant to the requirements of the Securities Regulations Code, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Ayala Land, Inc.

Registrant

Date : **10 August 2026**

Michelle Marie T. Valbuena
Senior Compliance Manager
Office of the Corporate Secretary

* Print name and title of the signing officer under the signature.



August 10, 2026

Securities and Exchange Commission

17/F SEC Headquarters, 7907 Makati Avenue
Barangay Bel-Air, Makati City

Attention: Atty. Oliver O. Leonardo
Director, Markets & Securities Regulation Department

Philippine Stock Exchange, Inc.

6/F PSE Tower
5th Avenue corner 28th Street
Bonifacio Global City, Taguig City

Attention: Atty. Johanne Daniel M. Negre
Head, Disclosure Department

Philippine Dealing and Exchange Corporation

29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head, Issuer Compliance and Disclosures Dept.

Gentlemen:

Please be informed that our Board of Directors (“Board”), at its regular meeting held today, approved the following:

1. The infusion of ALI and its wholly-owned subsidiaries, Capitol Central Commercial Ventures Corp. (“CCCVC”), Makati Cornerstone Leasing Corp. (“MCLC”), Bay City Commercial Ventures Corp. (“BCCVC”) and North Triangle Hotel Ventures, Inc. (“NTHVI”) (CCCVC, MCLC, BCCVC and NTHVI are hereinafter referred to as “Subsidiaries”), of commercial properties valued at ₱17,333,824,985.20 into AREIT, Inc. (“AREIT”) through a property-for-share swap, as endorsed by our Board’s Related Party Transactions (“RPT”) Review Committee.

462,481,990 primary AREIT common shares will be issued in exchange for ALI’s and its Subsidiaries’ commercial properties for an aggregate value of ₱17,333,824,985.20, as validated by a third-party fairness opinion.

2. The infusion of ALI Makati Hotel and Residences, Inc.’s Fairmont Raffles Hotel Makati condominium units into AREIT for ₱2,616,897,832.00 through a cash transaction, also as endorsed by our Board’s RPT Review Committee.
3. The appointment of Ms. Chrysilla Carissa P. Bautista as our Chief Legal Officer and Data Protection Officer *vice* Ms. Millette A. Arnedo, effective September 1, 2026. Ms. Bautista is currently our Vice President and Head of Litigation. Ms. Arnedo will stay as Vice President, Chief Compliance Officer, and Assistant Corporate Secretary, and had been further designated as Chief Policy Officer.

Thank you.

Very truly yours,


MARIA FRANCHETTE M. ACOSTA
Corporate Secretary