



July 14, 2026

Philippine Stock Exchange

6/F PSE Tower
5th Avenue corner 28th Street
Bonifacio Global City, Taguig City

Attention: Atty. Johanne Daniel M. Negre
Head, Disclosure Department

Philippine Dealing and Exchange Corporation

29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head, Issuer Compliance and Disclosures Dept.

Gentlemen:

In compliance with the Exchange's Rule on Minimum Public Ownership, please find attached our Public Ownership Report for the quarter-ended June 2026.

We trust that you will find the report in order.

Thank you.

Very truly yours,

A small, handwritten signature in blue ink, appearing to read 'Michelle'.

Michelle Marie T. Valbuena

Senior Compliance Manager
Office of the Corporate Secretary

AYALA CORPORATION

Computation of Public Ownership as of June 30, 2026

	<u>A</u>	<u>Number of Shares</u> <u>B</u>	<u>Total</u>
Number of Issued Shares			636,590,277
Less: Number of Treasury Shares (if any)			<u>16,174,700</u>

Number of Issued and Outstanding Shares **620,415,577**

Less:

	<u>% to total</u> <u>I/O Shares</u>	<u>A</u>	<u>B</u>	<u>Total</u>
Directors				
Jaime Augusto Zobel de Ayala				
Indirect (thru PCD)	0.0164 %			101,969
Indirect (thru ESOWN Subscription)	0.1296 %			804,028
Cezar P. Consing				
Indirect (thru ESOWN Subscription)	0.0484 %			300,271
Indirect (thru PCD)	0.0184 %			114,105
Direct	0.0000 %			10
Fernando Zobel de Ayala				
Indirect (thru PCD)	0.0138 %			85,598
Indirect (thru ESOWN Subscription)	0.1377 %			854,481
Edgar O. Chua				
Direct	0.0000 %			1
Chua Sock Koong				
Direct	0.0000 %			1
Emmanuel P. Maceda				
Direct	0.0000 %			1
Cesar V. Purisima				
Direct	0.0000 %			1
Sub-total	<u>0.3643 %</u>			<u>2,260,466</u>

Officers

Jaime Augusto Zobel de Ayala* (same as above)				
Fernando Zobel de Ayala* (same as above)				
Cezar P. Consing (same as above)				
Maria Franchette M. Acosta				
Indirect (thru ESOWN Subscription)	0.0040 %			25,000
Catherine H. Ang				
Indirect (thru ESOWN Subscription)	0.0124 %			76,894
Indirect (thru PCD)	0.0011 %			6,896
Paolo Maximo F. Borromeo				
Indirect (thru ESOWN Subscription)	0.0311 %			192,653
Indirect (thru PCD)	0.0051 %			31,441
Karl Kendrick T. Chua				
Indirect (thru ESOWN Subscription)	0.0064 %			40,000
Indirect (thru PCD)	0.0003 %			2,000
Francisco Romero Milan				
Indirect (thru ESOWN Subscription)	0.0111 %			68,965
Indirect (thru PCD)	0.0003 %			2,000
Juan Carlos L. Syquia				
Indirect (shares held by immediate family member)	0.0001 %			900
Indirect (thru ESOWN Subscription)	0.0016 %			10,000
Mark Robert H. Uy				
Indirect (thru PCD)	0.0037 %			23,000
Indirect (thru ESOWN Subscription)	0.0064 %			40,000

Estelito C. Biacora		
Indirect (thru ESOWN Subscription)	0.0066 %	40,763
Rosario Carmela G. Austria		
Indirect (thru ESOWN Subscription)	0.0018 %	11,098
Roxanne Kate L. Petilla		
Indirect (thru ESOWN Subscription)	0.0008 %	5,200
Sub-total	0.0930 %	576,810
Principal Stockholders		
Mermac, Inc.		
Direct	47.8108 %	296,625,706
Sub-total	47.8108 %	296,625,706
Others		
Government		-
Banks		-
Employees		
ESOWN Subscriptions	0.5013 %	3,110,127
Lock-Up Shares		-
Sub-total	0.5013 %	3,110,127
TOTAL	48.7694 %	302,573,109
Total Number of Shares Owned by the Public		317,842,468

**Non-executive director, but added in the list as required by the Exchange.*

PUBLIC OWNERSHIP PERCENTAGE
Total Number of Shares Owned by the Public

<u>317,842,468</u>	common shares		=	<u>51.23%</u>
<u>620,415,577</u>	common shares			

Number of Issued Common Shares	=	636,590,277
Number of Outstanding Common Shares	=	620,415,577
Number of Treasury Shares (Common)	=	16,174,700
Number of Listed Common Shares	=	630,408,594
Number of Foreign-Owned Shares		
Common Shares	=	165,798,017
Preferred "A" Shares (ACPAR)	=	50,079
Preferred "B" Shares (ACPB3)	=	39,945
Preferred "B" Shares (ACPB4)	=	134,370
Voting Preferred Shares	=	17,758,796
Foreign Ownership Level (%) - on voting shares	=	22.37%
Foreign Ownership Level (%) - on all outstanding shares	=	21.80%
Foreign Ownership Limit (%)	=	40.00%