COVER SHEET

3 4 2 1 8

A Y A L A C O R P O R A T I O N

(Company's Full Name)

3 7 - 3 9 F , T O W E R T W O , A Y A L A T R I A N G L E , A Y A L A A V E N U E , M A K A T I C I T Y

(Business Address: No. Street City / Town / Province)

ATTY. FRANCHETTE M. ACOSTA	7908-3346
Contact Person	Company Telephone Number

1 2	3 1	1 7 - C	0 4	2 9
Month	*Day*	FORM TYPE	*Month*	*Day*
Fiscal Year			Annual Meeting	

Secondary License Type, if Applicable

C F D

Dept. Requiring this Doc.

Amended Articles Number/Section

Total Amount of Borrowings

Total No. Of Stockholders

Domestic

Foreign

To be accomplished by SEC Personnel concerned

File Number

LCU

Document I.D.

Cashier

S T A M P S

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17
OF THE SECURITIES REGULATIONS CODE (SRC)
AND SRC RULE 17(a)-1(b)(3) THEREUNDER

1. **July 7, 2026**
   Date of Report (Date of earliest event reported)

2. **34218**
   SEC Identification Number

3. **000-153-610-000**
   BIR Tax Identification Number

4. **AYALA CORPORATION**
   Exact Name of registrant as specified in its charter

5. **PHILIPPINES**
   Province, country or other jurisdiction of incorporation

6. (SEC Use Only)
   Industry Classification Code

7. **37F to 39F, Ayala Triangle Gardens Tower 2, Paseo de Roxas cor Makati Avenue, Makati City**
   Address of principal office
   1226
   Postal code

8. **(02)7908-3000**
   Registrant's telephone number, including area code

9. **N/A**
   Former name or former address, if changed since last report

10. Securities registered pursuant to Sections 4 and 8 of the SRC

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common Shares	620,415,577
Preferred A Shares (Reissued)	5,244,515
Preferred B Series 3 Shares	7,500,000
Preferred B Series 4 Shares	10,000,000
Voting Preferred Shares	200,000,000

: **Item 9- Other Events**

Re: Voluntary Disclosure

Pursuant to the requirements of the Securities Regulations Code, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AYALA CORPORATION
Registrant

Date : **July 7, 2026**

Juan Carlos L. Syquia
Chief Financial Officer

* Print name and title of the signing officer under the signature.

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17.2(c) THEREUNDER

1. Date of Report (Date of earliest event reported)
   Jul 7, 2026
2. SEC Identification Number
   34218
3. BIR Tax Identification No.
   000-153-610-000
4. Exact name of issuer as specified in its charter
   AYALA CORPORATION
5. Province, country or other jurisdiction of incorporation
   PHILIPPINES
6. Industry Classification Code(SEC Use Only)

7. Address of principal office
   37F to 39F, Ayala Triangle Gardens Tower 2, Paseo De Roxas Corner Makati Avenue, Makati City
   Postal Code
   1226
8. Issuer's telephone number, including area code
   (02)7908-3000
9. Former name or former address, if changed since last report
   NA
10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common Shares	620,415,577
Preferred A Shares (Reissued)	5,244,515
Preferred B Series 3 Shares	7,500,000
Preferred B Series 4 Shares	10,000,000
Voting Preferred Shares	200,000,000

11. Indicate the item numbers reported herein
    Item 9

and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.

Ayala Corporation
AC

PSE Disclosure Form 4-31 - Press Release
References: SRC Rule 17 (SEC Form 17-C)
Section 4.4 of the Revised Disclosure Rules

Subject of the Disclosure
A.P. Moller Capital and Ayala Corporation Complete Alliance to Accelerate AC Logistics' Growth and Strengthen Philippine Supply Chains
Background/Description of the Disclosure
A.P. Moller Capital and Ayala Corporation (Ayala) completed today the strategic investment by A.P. Moller Capital – Emerging Markets Infrastructure Fund II in AC Logistics Holdings Corporation (AC Logistics), marking a significant milestone in the development of a leading integrated logistics provider in the Philippines. Following the satisfaction of the closing conditions of the transaction, including merger control clearances, A.P. Moller Capital – Emerging Markets Infrastructure Fund II, through EMIF II Holding III B.V., has completed its investment for a 40% stake in AC Logistics. The partnership combines A.P. Moller Capital's global transportation and logistics expertise and operational capabilities, with Ayala's deep local market knowledge, relationships, and track record of building businesses in the Philippines.
Other Relevant Information
Please see attached press release.

July 7, 2026

Securities and Exchange Commission
17/F SEC Headquarters, 7907 Makati Avenue
Barangay Bel-Air, Makati City

Attention: Atty. Oliver O. Leonardo
Director, Markets & Securities Regulation Department

Philippine Stock Exchange
6/F, PSE Tower
5th Avenue corner 28th Street,
Bonifacio Global City, Taguig City

Attention: Atty. Johanne Daniel M. Negre
Head, Disclosure Department

Philippine Dealing and Exchange Corporation
29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head, Issuer Compliance and Disclosure Department

Dear Mesdames and Gentlemen:

Please be informed that Ayala Corporation ("Ayala") filed a press release on July 7, 2026 regarding the completion of the strategic investment by A.P. Moller Capital – Emerging Markets Infrastructure Fund II ("APMC") in AC Logistics Holdings Corporation ("AC Logistics").

Following the satisfaction of the closing conditions of the transaction, including merger control clearances, APMC, through EMIF II Holdings III B.V., has completed its investment for a 40% stake in AC Logistics.

Please see attached press release for more information.

Thank you.

Very truly yours,

Juan Carlos L. Syquia
Chief Financial Officer

37-39F Ayala Triangle Gardens Tower 2, Paseo de Roxas cor Makati Avenue, Makati City, 1226, Philippines
T +63 02-8403-3433 **E** info@ayala.com

JOINT PRESS RELEASE
7 July 2026

A.P. Moller Capital and Ayala Corporation Complete Partnership to Accelerate AC Logistics' Growth and Strengthen Philippine Supply Chains

7 July 2026, COPENHAGEN, Denmark; MAKATI CITY, Philippines - A.P. Moller Capital and Ayala Corporation (Ayala) announced today the completion of the strategic investment by A.P. Moller Capital – Emerging Markets Infrastructure Fund II in AC Logistics Holdings Corporation (AC Logistics), marking a significant milestone in the development of a leading integrated logistics provider in the Philippines.

Following the satisfaction of the closing conditions of the transaction, including merger control clearances, A.P. Moller Capital – Emerging Markets Infrastructure Fund II, through EMIF II Holding III B.V., has completed its investment for a 40% stake in AC Logistics. The partnership combines A.P. Moller Capital's global transportation and logistics expertise and operational capabilities, with Ayala's deep local market knowledge, relationships, and track record of building businesses in the Philippines.

A.P. Moller Capital's investment and strategic partnership with AC Logistics will support the company's next phase of growth through the expansion of its nationwide footprint and capacity, enhancement of service offerings across key logistics segments, strengthening of operational capabilities and service quality, and adoption of global best practices and connectivity.

Beyond capital, A.P. Moller Capital brings deep domain expertise in global transportation and logistics that will position AC Logistics strongly for growth across its four strategic pillars - cold chain, air cargo logistics, contract logistics and national distribution, and project cargo while enabling it to strengthen its services in key sectors, including food, agriculture, healthcare, pharmaceuticals, consumer goods, and retail.

In a complementary development, AC Logistics has earlier completed its acquisition of an 84 percent stake in Glacier Megafridge, Inc. (GMI), strengthening its cold chain platform. The addition of GMI enhances AC Logistics' ability to serve demand for temperature-controlled logistics across food, agriculture, healthcare, and other sectors where reliability and temperature integrity are essential.

"The completion of these transactions marks a transformative step in building a leading integrated logistics platform in the Philippines. Together with A.P. Moller Capital and GMI, we are augmenting our scale, enhancing our capabilities, and expanding our reach across the country. These enable us to provide customers with seamless access to a more comprehensive and interconnected network of logistics nodes across the Philippines," said AC Logistics President and CEO Erry Hardianto.

AC Logistics' immediate focus will be on integrating GMI into its network and aligning operations and teams, while maintaining the strengths that have driven its success. The company's priority is to unlock commercial synergies by leveraging its expanded scale, while taking a thoughtful and phased approach to broader integration.

"AC Logistics has built a strong position in the Philippine logistics market in a relatively short period of time. The country's geography and growth outlook create a clear need for more efficient, resilient, and integrated supply chains. We see an opportunity to support AC Logistics and Ayala Corporation in scaling a platform that can deliver attractive, sustainable long-term growth, serving customers across key logistics segments, while contributing to the wider development of the sector in the Philippines," said Lars Reno Jakobsen, Senior Partner at A.P. Moller Capital.

"This partnership reflects Ayala's long-standing strategy of working with world-class companies to scale our businesses, strengthen execution, and serve customers better," said Ayala Corporation President and CEO Cezar P. Consing.

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About A.P. MOLLER CAPITAL

A.P. Moller Capital is a global institutional fund manager investing in and scaling critical infrastructure businesses, particularly in transportation, logistics and energy transition. A.P. Moller Capital invests in and develops businesses that support sustainable economic growth and prosperity in its markets of operations, while striving to deliver consistent and attractive investment returns to its investors. A.P. Moller Capital, part of A.P. Moller Group, is authorised by the Danish Financial Supervisory Authority.

Visit our website at www.apmollercapital.com or follow us on LinkedIn to learn more about the company.

Contact: media@apmollercapital.com

About AYALA CORPORATION

For more than 190 years, Ayala Corporation has been building businesses that enable people to thrive.

Ayala, currently one of the largest conglomerates in the Philippines, has meaningful presence in real estate, banking, digital services and telecommunications, and renewable energy. It likewise has a growing presence in healthcare, mobility, and logistics as well as investments in industrial technologies, education, and other ventures. Ayala manages its corporate social responsibility initiatives through Ayala Foundation.

Visit our website at https://ayala.com and follow us on LinkedIn to learn more about the company.

About AC LOGISTICS

Established by AC in 2021, AC Logistics currently offers holistic supply chain solutions covering cold chain solutions, freight forwarding, national distribution and contract logistics. AC Logistics operates a nationwide network of distribution centers, giving clients access to consistent quality service across multiple locations. Having access to an extensive fleet of transportation assets, including its own temperature-controlled trucks, and an extensive network of agents enables AC Logistics to fulfill client requirements across the Philippines.

Visit our website at www.aclogistics.com.ph and follow us on LinkedIn to learn more about the company.