

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person DY ANNA MA, MARGARITA B.		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			3. Relationship of Reporting Person to Issuer (Check all applicable)			
<small>(Last Name) (First Name) (Middle Name)</small> <small>(Street)</small> <small>(City) (Province) (Postal Code)</small>		4. Tax Identification Number <small>(Month/Day/Year)</small> <p align="center">June 2026</p>		<input checked="" type="checkbox"/> Director <input checked="" type="checkbox"/> Officer <small>(give title below)</small> <p align="center">PRESIDENT & CHIEF EXECUTIVE OFFICER</p>				
		4. Citizenship			<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>			
		6. If Amendment, Date of Original (Month/Year)						
Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I)	5. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.07%	9,561,613	I - 4,497,963 sh	Lodged with PCD
						as of 7/7/2025	I - 5,060,140 sh	Indirect sh thru ESOWN
							D - 3,510 sh	
	6/19/2026	165,000	A*	P14.52 (PSP Price)				
		*Acquired through 2025 Performance Share Plan (PSP)						
	End. Bal.				0.07%	9,726,613	I - 4,662,963 sh	Lodged with PCD
						as of 6/19/2026	I - 5,060,140 sh	Indirect sh thru ESOWN
							D - 3,510 sh	

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
- (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
- (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I)	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

6- ANNA MA. MARGARITA B. DY
Signature of Reporting Person

JUN 24 2026
Date

Note: File three (3) copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.

**SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines**

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person KATIPUNAN, JOSE RAMON E.		2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)		7. Relationship of Reporting Person to Issuer (Check all applicable) <table style="width:100%; border: none;"> <tr> <td style="width:33%;"><input type="checkbox"/> Director</td> <td style="width:33%;"><input type="checkbox"/> 10% Owner</td> </tr> <tr> <td><input checked="" type="checkbox"/> Officer</td> <td><input type="checkbox"/> Other</td> </tr> <tr> <td align="center">(give title below)</td> <td align="center">(specify below)</td> </tr> </table>		<input type="checkbox"/> Director	<input type="checkbox"/> 10% Owner	<input checked="" type="checkbox"/> Officer	<input type="checkbox"/> Other	(give title below)	(specify below)
<input type="checkbox"/> Director	<input type="checkbox"/> 10% Owner										
<input checked="" type="checkbox"/> Officer	<input type="checkbox"/> Other										
(give title below)	(specify below)										
(First)	(Middle)	3. Tax Identification Number	5. Statement for Month/Year June 2026								
(Street)		4. Citizenship	6. If Amendment, Date of Original (Month/Year)								
(City)	(Province)	(Postal Code)	VICE PRESIDENT								

Table 1 - Equity Securities Beneficially Owned								
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	340,547	I	Indirect sh thru ESOWN
						as of 8/19/2025		
	6/19/2026	24,750	A*	P14.52 (PSP Price)				
		*Acquired through 2025 Performance Share Plan (PSP)						
	End. Bal.				0.00%	365,297	I - 340,547 sh	Indirect sh thru ESOWN
						as of 6/19/2026	I - 24,750 sh	Lodged with PCD

If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.

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 - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
 - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
 - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
 - (A) held by members of a person's immediate family sharing the same household;
 - (B) held by a partnership in which such person is a general partner;
 - (C) held by a corporation of which such person is a controlling shareholder; or
 - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

JOSE RAMON E. KATIPUNAN
Signature of Reporting Person

June 24, 2026
Date

Note: File **three (3)** copies of this form, one of which must be manually signed.
Attach additional sheets if space provided is insufficient.

COVER SHEET

1 5 2 7 4 7

A Y A L A L A N D , I N C .

(Company's Full Name)

3 1 / F T O W E R O N E , A Y A L A T R I A N G L E
A Y A L A A V E N U E , M A K A T I C I T Y

(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

7908-3000

Company Telephone Number

1 2 3 1

Month Day
Fiscal Year

2 3 - B

Secondary License Type, if Applicable

0 4 2 3

Month Day
Annual Meeting

C F D

Dept. Requiring this Doc.

Amended Articles Number/Section

Total No. Of Stockholders

Total Amount of Borrowings

Domestic

Foreign

To be accomplished by SEC Personnel concerned

File Number

LCU

Document I.D.

Cashier

STAMPS

Remarks = pls. Use black ink for scanning purposes

SECURITIES AND EXCHANGE COMMISSION
Metro Manila, Philippines

FORM 23-B

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person SALIPSIP DARWIN L.			2. Issuer Name and Trading Symbol AYALA LAND, INC (ALI)			7. Relationship of Reporting Person to Issuer (Check all applicable)				
(Last)	(First)	(Middle)	3. Tax Identification Number		5. Statement for Month/Year June 2026		<input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer (give title below)	<input type="checkbox"/> 10% Owner <input type="checkbox"/> Other (specify below)		
(Street)			4. Citizenship		6. If Amendment, Date of Original (Month/Year)		Senior Vice President			
(City) (Province) (Postal Code)			Table 1 - Equity Securities Beneficially Owned							
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)		4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I)	6. Nature of Indirect Beneficial Ownership
				Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.					0.01%	1,481,171		I - 1,240,710 sh
								as of 7/7/2025		I - 110,087 sh
										D - 130,374 sh
		6/19/2026		82,500	A*	P14.52 (PSP Price)				
				*Acquired through 2025 Performance Share Plan (PSP)						
		End. Bal.					0.01%	1,563,671		I - 1,070,854 sh
								as of 6/19/2026		I - 362,443 sh
										D - 130,374 sh

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FORM 23-B (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned
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			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

DocuSigned by:

DARWIN L. SALIPSIP
Signature of Reporting Person

June 24, 2026

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Attach additional sheets if space provided is insufficient.