



**SECURITIES AND EXCHANGE COMMISSION  
Metro Manila, Philippines**

**FORM 23-B**

**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**  
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person  <p align="center"><b>ARNEDO, MILLETTE, A.</b></p> <p align="center">(First) (Middle)</p> <p align="center">(Street)</p> <p align="center">(City) (Province) (Postal Code)</p>	2. Issuer Name and Trading Symbol  <p align="center"><b>AYALA LAND, INC (ALI)</b></p>	7. Relationship of Reporting Person to Issuer (Check all applicable)  <table style="width:100%; border: none;"> <tr> <td style="text-align: center;"><input checked="" type="checkbox"/> Director Officer</td> <td style="text-align: center;"><input type="checkbox"/> 10% Owner</td> </tr> <tr> <td style="text-align: center;"><input type="checkbox"/> Other</td> <td style="text-align: center;"><input type="checkbox"/> Other</td> </tr> </table> <p align="center">(give title below) (specify below)</p> <p align="center"><b>VICE PRESIDENT, CHIEF LEGAL OFFICER, CHIEF COMPLIANCE OFFICER, ASSISTANT CORPORATE SECRETARY &amp; DATA PROTECTION OFFICER</b></p>	<input checked="" type="checkbox"/> Director Officer	<input type="checkbox"/> 10% Owner	<input type="checkbox"/> Other	<input type="checkbox"/> Other
<input checked="" type="checkbox"/> Director Officer	<input type="checkbox"/> 10% Owner					
<input type="checkbox"/> Other	<input type="checkbox"/> Other					
3. Tax Identification Number  	5. Statement for Month/Year  <p align="center">June 2026</p>					
4. Citizenship  <p align="center">FILIPINO</p>	6. If Amendment, Date of Original (Month/Year)  					

Table 1 - Equity Securities Beneficially Owned

1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
		Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	116,460	I - 10,000 sh	Indirect sh held in PCD
						as of 7/7/2025	I - 106,460 sh	Indirect sh thru ESOWN
	6/19/2026	49,500	A*	P14.52 (PSP Price)				
		*Acquired through 2025 Performance Share Plan (PSP)						
	End. Bal.				0.00%	165,960	I - 59,500 sh	Indirect sh held in PCD
						as of 6/19/2026	I - 106,460 sh	Indirect sh thru ESOWN

**If the change in beneficial ownership is 50% of the previous shareholdings or is equal to 5% of the outstanding capital stock of the issuer, provide the disclosure requirements set forth on page 3 of this form.**

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
  - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
  - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
  - (A) held by members of a person's immediate family sharing the same household;
  - (B) held by a partnership in which such person is a general partner;
  - (C) held by a corporation of which such person is a controlling shareholder; or
  - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

**FORM 23-B** (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

**MILLETTE A. ARNEDO**

June 22, 2026

Signature of Reporting Person

Date

Note: File **three (3)** copies of this form, one of which must be manually signed.  
Attach additional sheets if space provided is insufficient.



**SECURITIES AND EXCHANGE COMMISSION  
Metro Manila, Philippines**

**FORM 23-B**

**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**  
Filed pursuant to Section 23 of the Securities Regulation Code

Check box if no longer subject to filing requirement

<b>1. Name and Address of Reporting Person</b> <b>FERNANDO DINDO R.</b> <small>(Last) (First) (Middle)</small>			<b>2. Issuer Name and Trading Symbol</b> <b>AYALA LAND, INC (ALI)</b>			<b>7. Relationship of Reporting Person to Issuer</b> <small>(Check all applicable)</small> <input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(give title below) (specify below)</small>  <b>VICE PRESIDENT</b>			
<small>(Street)</small>			<b>3. Tax Identification Number</b>		<b>5. Statement for Month/Year</b> June 2026				
<small>(City) (Province) (Postal Code)</small>			<b>4. Citizenship</b> FILIPINO		<b>6. If Amendment, Date of Original (Month/Year)</b>				
Table 1 - Equity Securities Beneficially Owned									
1. Class of Equity Security	2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I)	6. Nature of Indirect Beneficial Ownership	
		Amount	(A) or (D)	Price	%	Number of Shares			
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.01%	1,611,843	I - 1,237,380 sh	Indirect shares thru ESOWN	
						as of 7/7/2025	I - 374,463 sh	Lodged with PCD	
	6/19/2026	49,500	A*	₱14.52 (PSP Price)					
		*Acquired through 2025 Performance Share Plan (PSP)							
	End. Bal.				0.01%	1,661,343	I - 1,237,380 sh	Indirect shares thru ESOWN	
						as of 6/19/2026	I - 423,963 sh	Lodged with PCD	

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- (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
    - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
    - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
  - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
    - (A) held by members of a person's immediate family sharing the same household;
    - (B) held by a partnership in which such person is a general partner;
    - (C) held by a corporation of which such person is a controlling shareholder; or
    - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

**FORM 23-B (continued)**

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

Note: File **three (3)** copies of this form, one of which must be manually signed.  
Attach additional sheets if space provided is insufficient.

**DINDO R. FERNANDO**  
\_\_\_\_\_  
Signature of Reporting Person

**June 22, 2026**  
\_\_\_\_\_  
Date



**SECURITIES AND EXCHANGE COMMISSION  
Metro Manila, Philippines**

**FORM 23-B**

**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**  
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Check box if no longer subject to filing requirement

1. Name and Address of Reporting Person <b>PINEDA            ROSCOE            M.</b>			2. Issuer Name and Trading Symbol <b>AYALA LAND, INC (ALI)</b>			7. Relationship of Reporting Person to Issuer (Check all applicable)			
(Last)	(First)	(Middle)	3. Tax Identification Number	5. Statement for Month/Year  June 2026		<input checked="" type="checkbox"/> Director Officer	<input type="checkbox"/> 10% Owner Other		
(Street)			4. Citizenship  FILIPINO	6. If Amendment, Date of Original (Month/Year)		<b>VICE PRESIDENT AND CHIEF INFORMATION OFFICER</b>			
(City)            (Province)            (Postal Code)			Table 1 - Equity Securities Beneficially Owned						
1. Class of Equity Security		2. Transaction Date (Month/Day/Year)	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: Direct (D) or Indirect (I)	6. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Price	%	Number of Shares		
<b>COMMON SHARES AT P1.00 PAR VALUE</b>		Beg. Bal.				0.00%	150,000	I	Indirect shares through ESOWN
							as of 7/7/2025		
		6/19/2026	49,500	A*	P14.52 (PSP Price)				
			*Acquired through 2025 Performance Share Plan (PSP)						
		End. Bal.				0.00%	199,500	I - 150,000 sh	Indirect shares through ESOWN
							as of 6/19/2026	I - 49,500 sh	Lodged with PCD

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Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.

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(A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or

(B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.

(2) A person will be deemed to have an indirect beneficial interest in any equity security which is:

(A) held by members of a person's immediate family sharing the same household;

(B) held by a partnership in which such person is a general partner;

(C) held by a corporation of which such person is a controlling shareholder; or

(D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

**FORM 23-B (continued)**

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

**ROSCOE M. PINEDA**

Signature of Reporting Person

June 19, 2026

Date

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<b>1. Name and Address of Reporting Person</b> <b>QUIMPO II JOSE EDUARDO</b>			<b>2. Issuer Name and Trading Symbol</b> <b>AYALA LAND, INC (ALI)</b>			<b>7. Relationship of Reporting Person to Issuer</b> (Check all applicable)			
(Last)	(First)	(Middle)	<b>3. Tax Identification Number</b>	<b>5. Statement for Month/Year</b>  June 2026		<input checked="" type="checkbox"/> Director Officer	<input type="checkbox"/> 10% Owner Other		
(Street)			<b>4. Citizenship</b>  FILIPINO	<b>6. If Amendment, Date of Original (Month/Year)</b>		<b>VICE PRESIDENT, CHIEF FINANCE OFFICER, TREASURER &amp; CHIEF RISK OFFICER</b>			
(City) (Province) (Postal Code)			<b>Table 1 - Equity Securities Beneficially Owned</b>						
<b>1. Class of Equity Security</b>		<b>2. Transaction Date (Month/Day/Year)</b>	<b>4. Securities Acquired (A) or Disposed of (D)</b>			<b>3. Amount of Securities Owned at End of Month</b>		<b>4. Ownership Form: Direct (D) or Indirect (I)</b>	<b>6. Nature of Indirect Beneficial Ownership</b>
			Amount	(A) or (D)	Price	%	Number of Shares		
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.				0.00%	182,754	I	Indirect shares through ESOWN
							as of 7/7/2025		
		6/19/2026	82,500	A*	P14.52 (PSP Price)				
			*Acquired through 2025 Performance Share Plan (PSP)						
		End. Bal.				0.00%	265,254	I - 182,754 sh	Indirect shares through ESOWN
							as of 6/19/2026	I - 82,500 sh	Lodged with PCD

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    - (A) held by members of a person's immediate family sharing the same household;
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Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

**JOSE EDUARDO QUIMPO II**

Signature of Reporting Person

June 19, 2026

Date

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<b>1. Name and Address of Reporting Person</b> <b>SAGUN            ISABEL            D.</b> <small>(Last)                    (First)                    (Middle)</small>			<b>2. Issuer Name and Trading Symbol</b> <b>AYALA LAND, INC (ALI)</b>			<b>7. Relationship of Reporting Person to Issuer</b> <small>(Check all applicable)</small>  <input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <small>(give title below)</small>  <b>VICE PRESIDENT AND CHIEF HUMAN RESOURCES OFFICER</b>  <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>				
<small>(Street)</small>			<b>3. Tax Identification Number</b>		<b>5. Statement for Month/Year</b>  June 2026		<b>6. If Amendment, Date of Original (Month/Year)</b>		Table 1 - Equity Securities Beneficially Owned	
<small>(City)                    (Province)                    (Postal Code)</small>			<b>4. Citizenship</b>  FILIPINO							
<b>1. Class of Equity Security</b>		<b>2. Transaction Date (Month/Day/Year)</b>	<b>4. Securities Acquired (A) or Disposed of (D)</b>			<b>3. Amount of Securities Owned at End of Month</b>		<b>4. Ownership Form: Direct (D) or Indirect (I)</b>	<b>6. Nature of Indirect Beneficial Ownership</b>	
			<small>Amount</small>	<small>(A) or (D)</small>	<small>Price</small>	<small>%</small>	<small>Number of Shares</small>			
COMMON SHARES AT P1.00 PAR VALUE		Beg. Bal.				0.00%	530,183		I	Indirect sh thru ESOWN
							as of 7/7/2025			
		6/19/2026	49,500	A*	P14.52 (PSP Price)					
		End. Bal.				0.00%	579,683		I - 530,183 sh	Indirect sh thru ESOWN
							as of 6/19/2026		I - 49,500 sh	Lodged with PCD

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    - (A) held by members of a person's immediate family sharing the same household;
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    - (C) held by a corporation of which such person is a controlling shareholder; or
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Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

**ISABEL D. SAGUN**

Signature of Reporting Person

June 22, 2026

Date

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Metro Manila, Philippines**

**FORM 23-B**

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Check box if no longer subject to filing requirement

<b>1. Name and Address of Reporting Person</b> <b>SY JEREMY U.</b> <small>(Last) (First) (Middle)</small>			<b>2. Issuer Name and Trading Symbol</b> <b>AYALA LAND, INC (ALI)</b>			<b>7. Relationship of Reporting Person to Issuer</b> <small>(Check all applicable)</small> <input checked="" type="checkbox"/> Director <input type="checkbox"/> Officer <small>(give title below)</small> <b>VICE PRESIDENT</b> <input type="checkbox"/> 10% Owner <input type="checkbox"/> Other <small>(specify below)</small>			
<small>(Street)</small>			<b>3. Tax Identification Number</b>			<b>5. Statement for Month/Year</b> June 2026			
<small>(City) (Province) (Postal Code)</small>			<b>4. Citizenship</b> FILIPINO			<b>6. If Amendment, Date of Original (Month/Year)</b>			
Table 1 - Equity Securities Beneficially Owned									
1. Class of Equity Security	2. Transaction Date <small>(Month/Day/Year)</small>	4. Securities Acquired (A) or Disposed of (D)			3. Amount of Securities Owned at End of Month		4. Ownership Form: <small>Direct (D) or Indirect (I)</small>	6. Nature of Indirect Beneficial Ownership	
		Amount	(A) or (D)	Price	%	Number of Shares			
COMMON SHARES AT P1.00 PAR VALUE	Beg. Bal.				0.00%	40,687	I	Indirect sh thru ESOWN	
						as of 6/11/2024			
	6/19/2026	49,500	A*	₱14.52 (PSP Price)					
		*Acquired through 2025 Performance Share Pla							
	End. Bal.				0.00%	90,187	I - 40,687 sh	Indirect sh thru ESOWN	
						as of 6/19/2026	I - 49,500 sh	Lodged with PCD	

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  - (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
    - (A) held by members of a person's immediate family sharing the same household;
    - (B) held by a partnership in which such person is a general partner;
    - (C) held by a corporation of which such person is a controlling shareholder; or
    - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

**FORM 23-B** (continued)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., warrants, options, convertible securities)

1. Derivative Security	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Yr)	4. Number of Derivative Securities Acquired (A) or Disposed of (D)		5. Date Exercisable and Expiration Date (Month/Day/Year)		6. Title and Amount of Underlying Securities		7. Price of Derivative Security	8. No. of Derivative Securities Beneficially Owned at End of Month	9. Ownership Form of Derivative Security; Direct (D) or Indirect (I) *	10. Nature of Indirect Beneficial Ownership
			Amount	(A) or (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
N/A												

Explanation of Responses:

  
**JEREMY U. SY**  
 Signature of Reporting Person

June 19, 2026  
 Date

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