



FY 2025 FINANCIAL HIGHLIGHTS

DoubleDragon's FY 2025 Total Revenues reaches record high of P27.91 Billion, highest revenue in its corporate history

DD's FY 2025 Revenues of P27.91 Billion is 56.3% higher than 2024 Revenues of P17.86 Billion

The P10.05 Billion Revenue increase in FY 2025 was driven by significant fresh revenues from its overseas operations

Year 2025 marks the beginning of DoubleDragon's pivot as it transitions away from the FV gains it generated in the past years, as almost all those portfolio of leasing projects have already been fully built up, and core revenues have now started to dominate the composition of its total revenues

Full shift to core revenues is expected by 2028 onwards

Total Assets as of December 31, 2025 now stands at P225.3 Billion

Debt-to-equity remains very healthy at below 1x, far lower than the 2.33x debt ceiling

To date, DoubleDragon is the first and only Filipino company that has a subsidiary listed on the U.S. NASDAQ Stock Exchange, enabling DoubleDragon to gain access to the deep capital markets in the United States for its pipeline of equity and capital raises

DD'S 2026 ONWARDS OUTLOOK

In the next 9 years, DD aims to grow its total revenues 18x or 1,800% from P27.9 Billion Revenues recorded in FY2025 to P500 Billion Total Revenues in 2035

DoubleDragon expects this year 2026 to further boost its core revenues and core income as in 2025 last year it still had substantial one-time cost related to its U.S. Nasdaq listing and also 2025 marks the commencement of costs related to HBNB's executive and employee stock option costs, which form part of DoubleDragon's total strategic plan towards its expansion in the Philippines and to several other countries overseas and all related to DD's previously announced vision and targets for 2035

DoubleDragon Group's 2035 Vision:

- 1. For DD to exceed ₱500 Billion pesos in global consolidated annual revenues and exceed ₱50 Billion in net income level by 2035**
- 2. DD to have fully nurtured to optimal level its existing hard asset portfolio in Luzon, Visayas and Mindanao and completed its footprint in all 82 provinces in the Philippines by 2035 held directly or thru its subsidiaries**
- 3. DD via Hotel101 Global to have planted its footprint in 100 countries worldwide by 2035**
- 4. For DD to become a totally Debt-Free company by 2035, and**
- 5. For DD to generate annual cash dividends exceeding ₱12 Billion annually by 2035**

DoubleDragon Corporation happens to be one of the very few companies that has not only positioned its diversified portfolio of hard assets spread out across the Philippines, but it also happens to be one of the very few companies that has organically developed a novel asset-light concept and highly unique business model in Hotel101 (HBnB) that is exportable to other continents globally

In our view, for a business to thrive in today's highly volatile and rapidly evolving landscape, it must possess the potential to achieve significant and sustainable growth over the long term. Specifically, a Company must demonstrate a high chance and potential to grow more than 10x over the next 10 years is imperative to create substantial value for stakeholders. DD has remained laser-focused on building a portfolio of hard assets in high-growth, sunrise industries while simultaneously developing innovative and differentiated business models. DD has consistently pursued opportunities that combine strong asset backing with scalable, future-oriented concept in Hotel101, a novel business model that DD believes represents a new and distinct category within the global hotel industry. Its unique business model integrates elements of proptech hospitality platform in a manner that has not previously been implemented at scale anywhere in the world, positioning it to capture significant growth opportunities both domestically and internationally

Over the past 4 years, DD has strategically prepared itself in anticipation of the disruptive impact that the maturation and commercialization of AI agents are expected to bring. As this transformation could unfold over the coming months may be far more destructive than the effects of the past economic crises and could be far more destructive than what the Middle East conflict is currently bringing to the Philippine economy. One of the most notable strategic steps that DD has initiated in the past 4 years is by deliberately have no exposure to any large BPO tenants and in the past several years have intentionally totally exited the condominium development business that is now on massive oversupply and may worsen even more with the expected coming ripening and

commercialization AI Agent disruptive effects to the BPO/call center industry, DD has pushed itself to create a unique and novel, exportable, repeatable business model in Hotel101 that can thrive in over 100 countries around the world

This year 2026 will be the year with the highest number of room openings in one year. A total of additional 2,229 hotel rooms are slated to be operational this year 2026, 680 rooms in the recently opened Madrid, Spain, to be followed by 519 rooms in Davao, 548 rooms in Cebu and 482 rooms in Niseko Hokkaido Japan.

The 518-room Hotel101-Manila and the 606-room Hotel101-Fort in the Philippines continue to consistently operate at very high occupancy levels.

2026 is set to be the year with DoubleDragon to start generating high volume of recurring revenues from its portfolio of provincial community mall leasing, industrial warehouse leasing, office leasing and its hospitality portfolio in the Philippines and overseas.

The global expansion of Hotel101 is expected to eventually become one of the major US Dollar inflow generators to the Philippine economy.

DoubleDragon believes that gone are the days when Philippine companies bring in foreign brands and concepts to the Philippines or copying what works abroad to the Philippine market, but rather developing a truly unique and differentiated branded business models in the Philippines and then export it to the rest of the world would have a far larger and lasting positive impact to the Philippine economy.

The DoubleDragon team is committed to put in the necessary hard work, entrepreneurial grit and perseverance towards this vision and eventually aims to make Hotel101 a truly global brand operating in various jurisdictions worldwide, and eventually bring a pinch of pride and honor to our fellow Filipino countrymen.

The DoubleDragon team is grateful to the support of its stakeholders that despite it being a relatively new player in the sector with large established players who are already deeply entrenched many decades way ahead of it, DD has was still able to thrive and grow and natural to any start-up company in this modern day the growth journey was never a perfect straight line. As many would recall, DD has started its expansion journey when it listed in the Philippine Stock Exchange 12 years ago as a start-up company in 2014 at ₱2 pesos per share, and as of May 31, 2026 trades at 5x or 509% versus its listing price to ₱10.18 pesos per DD share today.

Very truly yours,


Atty. Joselito L. Barrera, Jr.
Chief Information Officer

The foregoing disclosure contains forward looking statements that are based on certain assumptions of Management and are subject to risks and opportunities or unforeseen events. Actual results could differ materially from those contemplated in the relevant forward looking statement and DoubleDragon gives no assurance that such forward-looking statements will prove to be correct or that such intentions will not change. This Press Release discloses important factors that could cause actual results to differ materially from DoubleDragon's expectations. All subsequent written and oral forward-looking statements attributable to the Company or persons acting on behalf of the Company are expressly qualified in their entirety by the above cautionary statements.