



**SAN MIGUEL  
CORPORATION**

May 18, 2026

Philippine Dealing & Exchange Corp.  
29th Floor, BDO Equitable Tower  
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza  
Head – Issuer Compliance and Disclosure Department  
Philippine Dealing & Exchange Corp.

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Gentlemen:

Please see attached disclosure of the Corporation.

Very truly yours,

**MARY ROSE S. TAN**  
Assistant Corporate Secretary



**SAN MIGUEL  
CORPORATION**

May 18, 2026

**The Philippine Stock Exchange, Inc.**  
Disclosure Department  
6<sup>th</sup> Floor, Philippine Stock Exchange Tower  
28<sup>th</sup> Street, corner 5<sup>th</sup> Avenue  
Bonifacio Global City, Taguig City

Attention: **Atty. Johanne Daniel M. Negre**  
Officer-in-Charge, Disclosure Department

Gentlemen:

San Miguel Corporation (the "Company") informs the Exchange of the demise of Atty. Lorenzo G. Formoso III on May 17, 2026. Atty. Formoso was the Company's Senior Vice President and Head of the Infrastructure Business.

Very truly yours,

  
**FERDINAND K. CONSTANTINO**  
Corporate Information Officer