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S.E.C. Registration Number

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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

Catherine H. Ang

Contact Person

(632) 7908-3000

Company Telephone Number

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Month Day
Fiscal Year

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FORM TYPE

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Month Day
Annual Meeting

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Secondary License Type, If Applicable

C	F	D
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Amended Articles Number/Section

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Total No. of Stockholders

Total Amount of Borrowings	
₱16.0 billion bonds	₱-
Domestic	Foreign

Domestic

Foreign

To be accomplished by SEC Personnel concerned

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SEC No. 34218
File No. _____

AYALA CORPORATION

(Company's Full Name)

**37F to 39F, Ayala Triangle Gardens Tower 2
Paseo de Roxas corner Makati Avenue
Makati City**

(Company's Address)

(632) 7908-3000

(Telephone Number)

March 31, 2026

(Fiscal Year Ending)
(Month & Day)

SEC Form 17-Q Quarterly Report

(Form Type)

SECURITIES AND EXCHANGE COMMISSION (SEC)

SEC FORM 17-Q

QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE (SRC) AND SRC RULE 17(2)(b) THEREUNDER

1. For the quarterly period ended: **March 31, 2026**
2. SEC Identification No.: **34218**
3. BIR Tax Identification No.: **000-153-610-000**
4. Exact name of the registrant as specified in its charter: **AYALA CORPORATION**
5. Province, country or other jurisdiction of incorporation or organization: **Makati City, Philippines**
6. Industry Classification Code: _____ (SEC Use Only)
7. Address of principal office: **37F to 39F, Ayala Triangle Gardens Tower 2, Paseo de Roxas corner Makati Avenue, Makati City** Postal Code: **1226**
8. Registrant's telephone number: **(632) 7908-3000**
9. Former name, former address, former fiscal year: Not applicable
10. Securities registered pursuant to Sections 8 and 12 of the SRC, or Sections 4 and 8 of the RSA:

Title of Each Class	Number of Shares Issued and Outstanding as of March 31, 2026
Preferred A	0*
Preferred A (reissued) (ACPAR)	5,244,515
Preferred B	0**
Preferred B Series 3 (ACPB3)	7,500,000
Preferred B Series 4 (ACPB4)	10,000,000
Voting Preferred	200,000,000
Common	620,036,977***

*net of 6,755,485 treasury shares

**net of 40,500,000 treasury shares

***net of 16,174,700 treasury shares

Amount of debt outstanding as of March 31, 2026: **₱16.0 billion in bonds******

****amount represents only the debt of Ayala Corporation registered with the Philippine SEC. The debt of subsidiaries registered with the SEC are reported in their respective SEC 17-Q reports.

11. Are any or all of these securities listed in the Philippine Stock Exchange? Yes No

As of March 31, 2026, a total of 630,204,693 common shares, 6,755,485 Preferred A shares, 5,244,515 Preferred A (reissued) ("ACPAR") shares, 40,500,000 Preferred B shares, 7,500,000 Preferred B Series 3 ("ACPB3") shares, and 10,000,000 Preferred B Series 4 ("ACPB4") shares are listed in the Philippine Stock Exchange ("PSE"). A total of 16,174,700 common shares, 6,755,485 Preferred A shares, and 40,500,000 Preferred B shares are held in Treasury by the Company.

12. Check whether the registrant:
 - a. has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1 thereunder or Section 11 of the RSA and RSA Rule 11 (a)-1 thereunder, and Sections 26 and 141 of the Corporation Code of the Philippines during the preceding 12 months (or for such shorter period that the registrant was required to file such reports): Yes No
 - b. has been subject to such filing requirements for the past 90 days: Yes No

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The unaudited interim condensed consolidated financial statements and other parts of the entire SEC 17-Q Report as of March 31, 2026 makes reference to certain financial information and disclosures in the December 31, 2025* annual audited consolidated financial statements. This SEC 17-Q Report should be read in conjunction with that Group’s financial statements*.

This SEC 17-Q Report also includes financial and operating data with respect to Ayala’s material listed subsidiaries – Ayala Land, Inc. (ALI), Integrated Micro-Electronics, Inc. (IMI), and AC Energy and Infrastructure Corporation (ACEIC) with key subsidiary ACEN Corporation (ACEN), associates – Bank of the Philippine Islands (BPI), and joint venture – Globe Telecom, Inc. (Globe). This SEC 17-Q Report should be read in conjunction with the financial information and operating highlights of these investees contained in their respective December 31, 2025 audited financial statements and SEC 17-A reports and March 31, 2026 SEC 17-Q reports, as applicable.**

** The audited consolidated financial reports and SEC 17-A Report of Ayala Corporation and Subsidiaries (the Group) as of December 31, 2025 are available at Ayala Corporation’s (the Parent Company) website www.ayala.com. Also, the Group’s Sustainability Report is posted in the Parent Company’s official website with the following link: <https://uat2023.ayala.com/app/uploads/2026/04/2025-Ayala-Corporation-Integrated-Report.pdf>*

*** The audited consolidated financial reports and SEC 17-A Reports as of December 31, 2025 of the following companies under the Group are available in the following websites: ALI www.ayalaland.com.ph, IMI www.global-imi.com, ACEIC/ACEN www.acenrenewables.com, BPI www.bpi.com.ph, and Globe www.globe.com.ph.*

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PART I - FINANCIAL INFORMATION

Section 1. Financial Statements

Ayala Corporation and Subsidiaries

**Unaudited Interim Condensed Consolidated Financial Statements
As at March 31, 2026 (with Comparative Audited Figures as at December 31, 2025)
and for the Three Months Ended March 31, 2026 and 2025**

AYALA CORPORATION AND SUBSIDIARIES
UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
As at March 31, 2026 (with Comparative Audited Figures as at December 31, 2025)
(Amounts in Thousands)

	March 2026 (Unaudited)	December 2025 (Audited)
ASSETS		
Current Assets		
Cash and cash equivalents (Note 4)	₱70,472,847	₱66,901,817
Short-term investments (Note 5)	1,390,609	403,532
Accounts and notes receivable (Note 6)	164,229,826	164,320,989
Inventories (Note 7)	265,513,279	267,317,515
Other current assets (Note 8)	109,236,466	100,913,690
Total Current Assets	610,843,027	599,857,543
Noncurrent Assets		
Noncurrent accounts and notes receivable (Note 6)	187,697,296	186,472,718
Investments in associates and joint ventures (Note 10)	426,279,512	426,502,241
Investment properties (Note 12)	292,077,811	285,073,751
Property, plant and equipment (Note 12)	224,417,383	211,388,747
Right-of-use assets (Note 9)	23,077,623	22,384,959
Intangible assets (Note 11)	45,798,027	40,424,923
Deferred tax assets - net (Note 11)	19,475,651	18,562,738
Other noncurrent assets (Note 8)	108,153,640	100,899,809
Total Noncurrent Assets	1,326,976,943	1,291,709,886
Total Assets	₱1,937,819,970	₱1,891,567,429
LIABILITIES AND EQUITY		
Current Liabilities		
Short-term debt (Note 15)	₱102,461,051	₱81,298,079
Accounts payable and accrued expenses (Note 13)	247,576,040	253,625,415
Income tax payable	1,407,583	716,579
Current portion of:		
Long-term debt (Note 15)	47,667,398	46,564,344
Lease liabilities (Note 9)	3,232,171	3,325,546
Other current liabilities (Note 14)	23,005,529	19,227,033
Total Current Liabilities	425,349,772	404,756,996
Noncurrent Liabilities		
Long-term debt - net of current portion (Note 15)	589,289,498	576,625,127
Lease liabilities - net of current portion (Note 9)	29,238,148	28,323,605
Deferred tax liabilities - net	14,443,379	14,075,660
Pension liabilities	5,685,228	5,937,814
Other noncurrent liabilities (Note 14)	49,628,317	51,999,654
Total Noncurrent Liabilities	688,284,570	676,961,860
Total Liabilities	1,113,634,342	1,081,718,856
Equity		
Equity attributable to owners of the Parent Company:		
Paid-in capital (Note 16)	112,577,805	112,568,388
Other comprehensive income (loss):		
Remeasurement losses on defined benefit plans	(7,914,438)	(7,856,651)
Fair value reserve of financial assets at fair value through other comprehensive income (FVOCI)	(9,362,743)	(2,195,195)
Cumulative translation adjustments	10,797,269	7,867,817
Equity reserve (Note 3)	29,766,999	28,020,698
Retained earnings (Note 16)	399,647,139	388,402,160
Treasury stock	(15,144,721)	(15,144,721)
	520,367,310	511,662,496
Non-controlling interests (Note 3)	303,818,318	298,186,077
Total Equity	824,185,628	809,848,573
Total Liabilities and Equity	₱1,937,819,970	₱1,891,567,429

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

AYALA CORPORATION AND SUBSIDIARIES
UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF INCOME
For the Periods Ended March 31, 2026 and 2025
(Amounts in Thousands, except Earnings per Share Figures)

	For the Periods Ended March 31	
	2026	2025
REVENUE (Note 18)		
Rendering of services	₱43,433,261	₱40,153,005
Sale of goods	38,224,935	40,741,888
Share in net profits of associates and joint ventures	12,107,828	12,085,864
	93,766,024	92,980,757
COSTS AND EXPENSES		
Costs of rendering services	29,008,961	31,993,182
Costs of goods sold	28,994,107	27,113,088
General and administrative expenses (Notes 3, 6, 7, 10, 11 and 12)	12,106,979	9,547,908
	70,110,047	68,654,178
OTHER INCOME (CHARGES) - net		
Interest income	3,112,465	3,076,946
Other income (Notes 3 and 10)	2,784,059	2,349,661
Interest and other financing charges (Note 15)	(10,354,283)	(9,678,590)
	(4,457,759)	(4,251,983)
INCOME BEFORE INCOME TAX	19,198,218	20,074,596
PROVISION FOR INCOME TAX		
Current	1,560,152	2,767,884
Deferred	607,303	(466,985)
	2,167,455	2,300,899
NET INCOME	₱17,030,763	₱17,773,697
Net income attributable to:		
Owners of the Parent Company	₱11,952,596	₱12,595,124
Non-controlling interests	5,078,167	5,178,573
	₱17,030,763	₱17,773,697
EARNINGS PER SHARE (Note 17)		
Basic	₱18.05	₱19.47
Diluted	₱18.02	₱19.47

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

AYALA CORPORATION AND SUBSIDIARIES
UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
For the Periods Ended March 31, 2026 and 2025
(Amounts in Thousands)

	For the Periods Ended March 31	
	2026	2025
NET INCOME	₱17,030,763	₱17,773,697
OTHER COMPREHENSIVE INCOME (LOSS)		
<i>Other comprehensive income (loss) to be reclassified to profit or loss in subsequent periods</i>		
Net exchange differences arising from translations of foreign investments	2,151,376	1,225,597
<i>Other comprehensive income (loss) not to be reclassified to profit or loss in subsequent periods</i>		
Net changes in fair values of financial assets at FVOCI	(230,567)	(1,168,441)
Net remeasurement gains (losses) on defined benefit plans	52,897	101,696
Tax effect relating to components of other comprehensive income	(13,224)	(25,424)
	1,960,482	133,428
SHARE IN OTHER COMPREHENSIVE INCOME (LOSS) OF ASSOCIATES AND JOINT VENTURES		
<i>Other comprehensive income (loss) to be reclassified to profit or loss in subsequent periods</i>		
Net exchange differences arising from translations of foreign investments	1,443,217	(295,586)
<i>Other comprehensive income (loss) not to be reclassified to profit or loss in subsequent periods</i>		
Net changes in fair values of financial assets at FVOCI	(6,596,276)	853,986
Net remeasurement gains (losses) on defined benefit plans	(90,409)	(93,513)
	(5,243,468)	464,887
TOTAL OTHER COMPREHENSIVE INCOME (LOSS) NET OF TAX	(3,282,986)	598,315
TOTAL COMPREHENSIVE INCOME	₱13,747,777	₱18,372,012
Total comprehensive income attributable to:		
Owners of the Parent Company	₱7,950,755	₱13,094,320
Non-controlling interests	5,797,022	5,277,692
	₱13,747,777	₱18,372,012

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

AYALA CORPORATION AND SUBSIDIARIES

UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

For the Periods Ended March 31, 2026 and 2025 (with Comparative Audited Figures for the Year Ended December 31, 2025)

(Amounts in Thousands)

	EQUITY ATTRIBUTABLE TO OWNERS OF THE PARENT COMPANY									
	Other Comprehensive Income							Total	Non-controlling Interests (Notes 3 and 16)	Total Equity
	Paid-in Capital (Note 16)	Net Remeasurement Gains (Losses) on Defined Benefit Plans	Fair Value Reserve of Financial Assets at FVOCI	Cumulative Translation Adjustments	Equity Reserve (Note 3)	Retained Earnings (Note 16)	Treasury Stock			
	For the Period Ended March 31, 2026 (Unaudited)									
As of January 1, 2026 (Audited)	₱112,568,388	(₱7,856,651)	(₱2,195,195)	₱7,867,817	₱28,020,698	₱388,402,160	(₱15,144,721)	₱511,662,496	₱298,186,077	₱809,848,573
Net income	-	-	-	-	-	11,952,596	-	11,952,596	5,078,167	17,030,763
Share in other comprehensive income (loss) of associates and joint ventures	-	(90,409)	(6,596,276)	1,443,217	-	-	-	(5,243,468)	-	(5,243,468)
Other comprehensive income (loss)	-	32,622	(528,930)	1,486,235	-	-	-	989,927	970,555	1,960,482
Reclassification of fair value loss of investment in equity securities at FVOCI	-	-	(42,342)	-	-	42,342	-	-	-	-
Total comprehensive income (loss)	-	(57,787)	(7,167,548)	2,929,452	-	11,994,938	-	7,699,055	6,048,722	13,747,777
Cash dividends	-	-	-	-	-	(749,959)	-	(749,959)	(2,022,657)	(2,772,616)
Collection of subscription receivables	9,535	-	-	-	-	-	-	9,535	-	9,535
Reclassification/Others	(118)	-	-	-	-	-	-	(118)	-	(118)
Change in non-controlling interests	-	-	-	-	1,746,301	-	-	1,746,301	1,606,176	3,352,477
At March 31, 2026 (Unaudited)	₱112,577,805	(₱7,914,438)	(₱9,362,743)	₱10,797,269	₱29,766,999	₱399,647,139	(₱15,144,721)	₱520,367,310	₱303,818,318	₱824,185,628

EQUITY ATTRIBUTABLE TO OWNERS OF THE PARENT COMPANY

	Other Comprehensive Income							Total	Non-controlling Interests	Total Equity
	Paid-in Capital	Remeasurement (Losses) on Defined Benefit Plans	Fair Value Reserve of Financial Assets at FVOCI	Cumulative Translation Adjustments	Equity Reserve	Retained Earnings	Treasury Stock			
For the Period Ended March 31, 2025 (Unaudited)										
As of January 1, 2025 (Audited)	₱93,384,205	(₱6,618,373)	(₱3,126,991)	₱4,411,444	₱25,476,033	₱335,194,299	(₱14,220,992)	₱434,499,625	₱291,082,095	₱725,581,720
Net income	-	-	-	-	-	12,595,124	-	12,595,124	5,178,573	17,773,697
Share in other comprehensive income (loss) of associates and joint ventures	-	(93,513)	853,986	(295,586)	-	-	-	464,887	-	464,887
Other comprehensive income (loss)	-	84,783	(1,053,095)	1,002,620	-	-	-	34,308	99,120	133,428
Reclassification of fair value loss of investment in equity securities at FVOCI	-	-	78,801	-	-	(78,801)	-	-	-	-
Total comprehensive income (loss)	-	(8,730)	(120,308)	707,034	-	12,516,323	-	13,094,319	5,277,693	18,372,012
Cost of reissuance of preferred shares	(4,428)	-	-	-	-	-	-	(4,428)	-	(4,428)
Cash dividends	-	-	-	-	-	(435,444)	-	(435,444)	(1,904,713)	(2,340,157)
Collection of subscription receivable	23,002	-	-	-	-	-	-	23,002	-	23,002
Change in non-controlling interests	-	-	-	-	299,769	-	-	299,769	(5,703,329)	(5,403,560)
At March 31, 2025 (Unaudited)	₱93,402,779	(₱6,627,103)	(₱3,247,299)	₱5,118,478	₱25,775,802	₱347,275,178	(₱14,220,992)	₱447,476,843	₱288,751,746	₱736,228,589

EQUITY ATTRIBUTABLE TO OWNERS OF THE PARENT COMPANY

	Other Comprehensive Income							Total	Non-controlling Interests	Total Equity
	Paid-in Capital	Remeasurement Gains (Losses) on Defined Benefit Plans	Fair Value Reserve of Financial Assets at FVOCI	Cumulative Translation Adjustments	Equity Reserve	Retained Earnings	Treasury Stock			
For the year ended December 31, 2025 (Audited)										
As of January 1, 2025	₱93,384,205	(₱6,618,373)	(₱3,126,991)	₱4,411,444	₱25,476,033	₱335,194,299	(₱14,220,992)	₱434,499,625	₱291,082,095	₱725,581,720
Net income	-	-	-	-	-	61,427,524	-	61,427,524	25,441,429	86,868,953
Share in other comprehensive income (loss) of associates and joint ventures	-	(934,453)	2,044,120	783,086	-	-	-	1,892,753	-	1,892,753
Other comprehensive income (loss)	-	(303,825)	(1,182,594)	2,673,287	-	-	-	1,186,868	435,686	1,622,554
Reclassification of fair value gain of investment in equity securities at FVOCI	-	-	70,270	-	-	(70,270)	-	-	-	-
Total comprehensive income (loss)	-	(1,238,278)	931,796	3,456,373	-	61,357,254	-	64,507,145	25,877,115	90,384,260
Exercise of ESOWN	63,961	-	-	-	-	-	-	63,961	-	63,961
Buyback of common shares	-	-	-	-	-	-	(1,923,729)	(1,923,729)	-	(1,923,729)
Reissuance of preferred shares	18,841,276	-	-	-	-	-	1,000,000	19,841,276	-	19,841,276
Cash dividends	-	-	-	-	-	(8,109,387)	-	(8,109,387)	(3,622,540)	(11,731,927)
Collection of subscription receivables	278,947	-	-	-	-	-	-	278,947	-	278,947
Assignment of treasury shares	(1)	-	-	-	-	-	-	(1)	-	(1)
Change in non-controlling interests	-	-	-	-	2,544,665	(40,006)	-	2,504,659	(15,150,593)	(12,645,934)
At December 31, 2025	₱112,568,388	(₱7,856,651)	(₱2,195,195)	₱7,867,817	₱28,020,698	₱388,402,160	(₱15,144,721)	₱511,662,496	₱298,186,077	₱809,848,573

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

AYALA CORPORATION AND SUBSIDIARIES
UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
For the Periods Ended March 31, 2026 and 2025
(Amounts in Thousands)

	For the Periods Ended March 31	
	2026	2025
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	₱19,198,218	₱20,074,596
Adjustments for:		
Interest and other financing charges - net of amount capitalized	10,354,283	9,678,590
Depreciation and amortization	4,950,838	4,483,873
Provision for impairment/ losses on:		
Investments in equity (Note 10)	1,223,244	49,259
Receivables (Note 6)	821,307	547,718
Inventory obsolescence (Note 7)	(21,649)	75,291
Intangibles, property, plant and equipment and other provisions (Notes 3, 11 and 12)	654,605	160,907
Mark-to-market gain on financial assets at fair value through profit or loss (FVTPL) and derivative contracts	160,414	(20,200)
Dividend and other investment income	(247,213)	(1,466,125)
Remeasurement gain on previously held interest (Note 3)	(1,814,465)	-
Loss (gain) on sale of:		
Investments	(646,328)	-
Other assets	9,871	(11,071)
Interest income	(3,112,465)	(3,076,946)
Share in net profit of associates and joint ventures	(12,107,828)	(12,085,864)
Operating income before changes in operating assets and liabilities	19,422,832	18,410,028
Decrease (increase) in:		
Accounts and notes receivable - trade	(4,834,394)	(4,583,504)
Inventories	2,085,380	385,488
Other current assets	(8,130,909)	(4,751,271)
Increase (decrease) in:		
Accounts payable and accrued expenses	(6,651,340)	(1,098,482)
Net pension liabilities	(196,784)	(29,019)
Other current liabilities	3,791,387	4,300,467
Cash generated from operations	5,486,172	12,633,707
Interest received	4,636,053	908,648
Interest paid	(6,282,290)	(6,937,942)
Income tax paid	(1,166,492)	(2,384,873)
Net cash provided by operating activities	2,673,443	4,219,540
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from:		
Sale/maturities of financial assets at FVOCI	3,274,135	-
Sale/maturities of financial assets at FVTPL (Note 8)	2,097,197	5,127,475
Sale/disposal of investments in subsidiaries, associates and joint ventures (Notes 3 and 10)	5,688,254	-
Collection of accounts and notes receivable - non-trade	5,609,772	3,241,402
Disposals of property, plant and equipment (Note 12)	46,064	133,455
Maturities of short-term investments	4,327	165,163
Additions to:		
Short-term investments	(991,404)	(956)
Investments in associates and joint ventures (Note 10)	(1,911,980)	(36,481)
Property, plant and equipment (Note 12)	(6,482,066)	(5,422,187)
Investment properties (Note 12)	(8,680,878)	(3,652,148)
Financial assets at FVTPL (Note 8)	(2,500,697)	(4,251,095)
Financial assets at FVOCI (Note 8)	(6,594,577)	(256,743)
Financial assets at amortized cost (Note 8)	-	(220,342)
Accounts and notes receivable - non-trade	(3,064,890)	(2,347,706)
Intangible assets	(65,252)	(109,708)
Dividends received from associates, joint ventures and investments in equity securities (Note 10)	4,247,602	3,220,129
Acquisitions through business combinations - net of cash acquired	(1,164,752)	-
Decrease (increase) in other noncurrent assets	(2,132,850)	(2,161,874)

	For the Periods Ended March 31	
	2026	2025
Net cash used in investing activities	(12,621,995)	(6,571,616)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from:		
Availments of short-term and long-term debt (Note 15)	106,840,038	83,165,871
Payments of short-term and long-term debt (Note 15)	(83,708,287)	(69,035,055)
Dividends paid (Notes 13 and 16)	(5,541,207)	(4,798,468)
Payment of principal portion of lease liabilities	(1,436,325)	(1,382,061)
Collections of subscriptions receivable	9,416	23,002
Cost of issuance of common and preferred shares (Note 16)	–	(4,428)
Interest paid	(2,877,407)	(2,630,401)
Increase (decrease) in:		
Other noncurrent liabilities	(3,375,367)	2,085,489
Non-controlling interests in consolidated subsidiaries (Notes 3 and 16)	3,352,477	(5,403,558)
Net cash provided by financing activities	13,263,338	2,020,391
EFFECT OF CHANGES IN FOREIGN EXCHANGE RATES ON CASH AND CASH EQUIVALENTS	256,244	156,134
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	3,571,030	(175,551)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	66,901,817	75,501,736
CASH AND CASH EQUIVALENTS AT END OF PERIOD (Note 4)	₱70,472,847	₱75,326,185

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

AYALA CORPORATION AND SUBSIDIARIES

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. Corporate Information

Ayala Corporation (the Parent Company, the Company, Ayala, or AC) is the holding company of one of the oldest and largest business groups in the Philippines that traces its history back to the establishment of the Casa Roxas business house in 1834. The Parent Company was incorporated on January 23, 1968, and its Class A Shares and Class B Shares were first listed on the Manila and Makati Stock Exchanges (the predecessors of the PSE) in 1976. In 1997, the Parent Company's Class A and Class B Shares were declassified and unified as Common Shares.

The Parent Company is a corporation having a perpetual corporate term pursuant to Republic Act No. 11232, otherwise known as the Revised Corporation Code of the Philippines. As of March 31, 2026, the Parent Company is 47.84% owned by Mermac, Inc. and the rest by the public. Mermac, Inc., a private holding company incorporated in the Philippines is the dominant shareholder of Ayala. The Parent Company's registered office address and principal place of business is at the 37F to 39F, Ayala Triangle Gardens Tower 2, Paseo de Roxas corner Makati Avenue, Makati City.

The Parent Company, one of the largest conglomerates in the Philippines, is organized as a holding company with equity interests in the various Ayala Group companies. The Ayala Group companies engage in the following sectors: real estate, banking, telecommunications, renewable energy, healthcare, mobility, logistics, fintech, industrial technologies, education, and other ventures.

Ayala's real estate business is primarily conducted through its subsidiary, Ayala Land, Inc. (Ayala Land or ALI), a diversified real estate company in the Philippines. Its involvement in financial services is through an affiliate, the Bank of the Philippine Islands (BPI), which, together with its subsidiaries (collectively, the BPI Group), form a universal banking group in the Philippines. Ayala's telecommunications business is carried out through an affiliate, Globe Telecom, Inc. (Globe), a leading telecommunications company in the Philippines. Ayala's investments in the power sector are held under AC Energy and Infrastructure Corporation (ACEIC or AC Energy), which owns directly and indirectly 58.6% of ACEN Corporation (ACEN) as of March 31, 2026, one of the fastest growing energy companies in the region and Ayala's main platform for its energy investments.

The emerging businesses represent Ayala's presence in healthcare, mobility, and logistics and are housed under Ayala Healthcare Holdings, Inc. (AC Health), AC Mobility Holdings Incorporated (ACMobility), and AC Logistics Holdings Corporation, respectively. ACMobility is a subsidiary of AC Industrial Technology Holdings, Inc. (AC Industrials or ACI).

Ayala has other investments in international business in electronics manufacturing services which are also under AC Industrials. Meanwhile, its investments in consumer retail are held through ACX Holdings Corporation (ACX). Its investments in infrastructure are housed under AC Infrastructure Holdings Corporation (AC Infra). Ayala's interest in education is conducted through iPeople, Inc. (iPeople), where it owns a 36.3% stake as of March 31, 2026 while its investment in Mynt is in AM 50 Ventures Inc..

In addition, certain members of the Ayala Group, namely ALI, BPI, Globe, ACEN, iPeople, Integrated Micro-Electronics, Inc. (IMI), AREIT, Inc. (AREIT), AyalaLand Logistics Holdings Corp. (ALLHC) and ENEX Energy Corp. (ENEX) are likewise publicly listed corporations. Some of Ayala's subsidiaries, associates and joint ventures have holdings in the equity of other subsidiaries, associates and joint ventures.

On May 11, 2026, the Parent Company's Audit Committee of the Board of Directors (BOD) approved and authorized the release of the accompanying unaudited interim condensed consolidated financial statements of Ayala Corporation and Subsidiaries.

2. Material Accounting Policy Information

Basis of Preparation

The accompanying unaudited interim condensed consolidated financial statements have been prepared in accordance with Philippine Accounting Standard (PAS) 34, *Interim Financial Reporting*, as modified by the application of the reporting reliefs issued and approved by Securities and Exchange Commission (SEC) and discussed under Statement of Compliance. Accordingly, the unaudited interim condensed consolidated financial statements do not include all of the information and disclosures required in the December 31, 2025 annual audited consolidated financial statements and should be read in conjunction with the Group's annual consolidated financial statements as at and for the year ended December 31, 2025.

The accompanying unaudited interim condensed consolidated financial statements of the Group have been prepared on a historical cost basis, except for financial assets at fair value through profit or loss (FVTPL), financial assets at fair value through other comprehensive income (FVOCI), and derivative financial instruments that have been measured at fair value. The unaudited interim condensed consolidated financial statements include the accounts of the Parent Company and its subsidiaries and are presented in Philippine Peso (₱), and all amounts are rounded to the nearest thousand Pesos (₱000) except when otherwise indicated.

The unaudited interim condensed consolidated financial statements provide comparative information in respect of the previous period.

Statement of Compliance

The accompanying unaudited interim condensed consolidated financial statements have been prepared in accordance with PAS 34.

PFRSs Accounting Standards include Philippine Financial Reporting Standards (PFRS), PAS, and Interpretations issued by the Philippine Interpretations Committee (PIC).

Basis of Consolidation

The unaudited interim condensed consolidated financial statements comprise of the statements of financial position of the Group as at March 31, 2026 with comparative audited figures as at December 31, 2025 and consolidated statements of income, comprehensive income, and cash flows for the periods ended March 31, 2026 and 2025.

In accounting for call and put options over non-controlling interests, management determines whether it has present access to the returns associated with the non-controlling interests. If the options give the Group access to the returns over the non-controlling interests, the Group consolidates the acquiree as if it acquired a 100.0% interest.

If the options do not give the Group present access to the returns over the non-controlling interests, the Group takes the view that the non-controlling interests should be accounted for in accordance with PFRS 10, *Consolidated Financial Statements*, and must be presented within equity separate from the equity of the Parent Company, until the option is exercised.

For the period ended March 31, 2026 and the year ended December 31, 2025, call options are accounted for in accordance with PFRS 9, *Financial Instruments*, as a derivative asset or liability carried at FVTPL.

The financial liability for the put option is accounted for under PFRS 9 like any other written put option on equity instruments. On initial recognition, the corresponding debit is made to a component of equity attributable to the parent, not to the non-controlling interest. All subsequent changes in the carrying amount of the financial liability that result from the remeasurement of the present value payable on exercise are recognized in profit or loss also attributable to the parent.

If the put option is exercised, the Group accounts for an increase in its ownership interest. At the same time, the Group derecognizes the financial liability and reverses the component of equity that was reduced on initial recognition. If the put option expires unexercised, the financial liability is reclassified to the same component of equity that was reduced on initial recognition.

Material Accounting Policy Information

Adoption of New and Amended Accounting Standards and Interpretations

The accounting policies adopted in the preparation of the unaudited interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual audited consolidated financial statements as at and for the year ended December 31, 2025 except for the new PFRS, amended PFRS, improvements to PFRS and interpretations which were adopted beginning January 1, 2026. Unless otherwise indicated, the adoption of these new pronouncements did not have a significant impact on the Group's unaudited interim condensed consolidated financial statements.

- Amendments to Illustrative Examples on PFRS 7, PFRS 18, PAS 1, PAS 8, PAS 26 and PAS 37, *Disclosures about Uncertainties in the Financial Statements*

The amendments add illustrative examples to several PFRS Accounting Standards intended to improve the reporting of climate-related and other uncertainties in the financial statements, particularly to address stakeholders' concerns about consistency of information within the general-purpose financial reports and sufficient information on climate-related risks and other uncertainties in the financial statements.

The examples address topics such as materiality judgements, significant judgements and estimates, and aggregation and disaggregation.

The illustrative examples are not an integral part of PFRS Accounting Standards and, as such, do not have an effective date or transition requirements. However, an entity is expected to be entitled to sufficient time to implement any changes to align the information disclosed in its financial statements with the illustrative examples. Determining how much time is sufficient is a matter of judgement that depends on an entity's particular facts and circumstances. Nonetheless, an entity would be expected to implement any changes on a timely basis.

- Amendments PFRS 9 and PFRS 7, *Classification and Measurement of Financial Instruments*

The amendments clarify that a financial liability is derecognized on the 'settlement date', i.e., when the related obligation is discharged, cancelled, expires or the liability otherwise qualifies for derecognition. They also introduce an accounting policy option to derecognize financial liabilities that are settled through an electronic payment system before settlement date if certain conditions are met.

The amendments also clarify how to assess the contractual cash flow characteristics of financial assets that include environmental, social and governance (ESG)-linked features and other similar contingent features. Furthermore, the amendments clarify the treatment of non-recourse assets and contractually linked instruments.

- Amendments to PFRS 9 and PFRS 7, *Contracts Referencing Nature-dependent Electricity*

The amendments only apply to contracts that reference nature-dependent electricity such as contracts to buy or sell nature-dependent electricity, as well as financial instruments that reference such electricity. This amendment cannot be applied by analogy to other contracts, items or transactions.

The amendments clarify the application of the 'own-use' requirements for in-scope contracts, amend the designation requirements for a hedge item in a cash flow hedging relationship for in-scope contracts and include new disclosure requirements.

- Annual Improvements to PFRS Accounting Standards – Volume 11

The amendments are limited to changes that either clarify the wording in an accounting standard or correct relatively minor unintended consequences, oversight or conflicts between the requirements in the accounting standards. The following is the summary of the accounting standards involved:

- Amendments to PFRS 1, *Hedge Accounting by a First-time Adopter*
- Amendments to PFRS 7, *Gain or Loss on Derecognition*
- Amendments to PFRS 9, *Lessee Derecognition of Lease Liabilities and Transaction Price*
- Amendments to PFRS 10, *Determination of a 'De Facto Agent*
- Amendments to PAS 7, *Cost Method*

Effective beginning on or after January 1, 2027

- PFRS 17, *Insurance Contracts*
- PFRS 18, *Presentation and Disclosure in Financial Statements*

The standard replaces PAS 1, *Presentation of Financial Statements*, and responds to investors' demand for better information about companies' financial performance. The new requirements include:

- Required totals, subtotals and new categories in the statement of profit or loss
- Disclosure of management-defined performance measures
- Guidance on aggregation and disaggregation

The Group is currently assessing the impact of this new accounting standard to the consolidated financial statements.

- PFRS 19, *Subsidiaries without Public Accountability*

The standard allows eligible entities to elect to apply PFRS 19 reduced disclosure requirements while still applying the recognition, measurement and presentation requirements in other PFRS Accounting Standards.

In 2025, PFRS 19 was amended to provide reduced disclosure requirements for new or amended PFRS Accounting Standards adopted by the FSRSC from the issuances of the IASB between February 2021 and May 2024.

The application of the standard is optional for eligible entities.

- Amendments to PAS 21, *Translation to a Hyperinflationary Presentation Currency*

The amendments introduce translation requirements for entities translating their financial statements, or the results and financial position of a foreign operation, from a functional currency that is the currency of a non-hyperinflationary economy to a presentation currency that is the currency of a hyperinflationary economy.

Deferred effectivity

- Amendments to PFRS 10 and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The amendments address the conflict between PFRS 10 and PAS 28 in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture. The amendments clarify that a full gain or loss is recognized when a transfer to an associate or joint venture involves a business as defined in PFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.

On January 13, 2016, the Financial and Sustainability Reporting Standards Council deferred the original effective date of January 1, 2016 of the said amendments until the IASB completes its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

3. Group Information

The unaudited interim condensed consolidated financial statements comprise the financial statements of the Parent Company and the following subsidiaries of the Group:

Subsidiaries	Nature of Business	% of Economic Ownership Interest held by the Group	
		March 2026 (Unaudited)	December 2025 (Audited)
AC Energy and Infrastructure Corporation (ACEIC)	Power	100.0	100.0
AC Infrastructure Holdings Corporation (AC Infra)	Infrastructure	100.0	100.0
AC International Finance Limited (ACIFL) ¹	Investment Holding	100.0	100.0
ACX Holdings Corporation (ACX)	Investment Holding	100.0	100.0
AC Industrial Technology Holdings, Inc. (AC Industrials/ ACI)	Industrial Technology and Mobility	100.0	100.0
Ayala Aviation Corporation (AAC)	Air Charter	100.0	100.0
Ayala Land, Inc. (ALI)	Real Estate and Hotels	53.2	53.0
AYC Finance Limited (AYCFL) ¹	Investment Holding	100.0	100.0
Azalea International Venture Partners Limited (AIVPL) ²	Business Process Outsourcing	100.0	100.0
Ayala Healthcare Holdings, Inc. (AC Health)	Healthcare	90.2	93.0
Bestfull Holdings Limited (BHL) ³	Investment Holding - International	100.0	100.0
Integrated Micro-Electronics, Inc. (IMI)	Industrial Technologies	52.1	52.1
Michigan Holdings, Inc. (MHI)	Investment Holding	100.0	100.0
Philwater Holdings Company, Inc. (Philwater)	Investment Holding	100.0	100.0
Purefoods International Limited (PFIL) ²	Investment Holding	100.0	100.0
Technopark Land, Inc. (TLI) ⁴	Real Estate	–	78.8
AC Logistics Holdings Corporation (AC Logistics)	Logistics	100.0	100.0

¹Incorporated in the Cayman Islands

²Incorporated in the British Virgin Islands

³Incorporated in Hong Kong

⁴On December 10, 2021, the BOD and stockholders of TLI approved the plan to shorten its corporate term to June 30, 2023. On December 23, 2021, the SEC approved the amendment of the Fourth Article of the Articles of Incorporation to shorten the corporate term to June 30, 2023. The company obtained all necessary regulatory approvals for the closure its business. On January 6, 2026, the BIR officially cancelled the company's registration. In February 2026, TLI completed its business closure and returned its capital to the Parent Company.

Unless otherwise indicated, the principal place of business and country of incorporation of the Parent Company's investments in subsidiaries, associates and joint ventures is the Philippines.

Except as discussed below, the voting rights held by the Parent Company in its investments in subsidiaries are in proportion to its economic ownership interest.

The following are the highlights of significant transactions of the Parent Company and subsidiaries, part of which affected the Parent Company's investments in its subsidiaries:

Parent Company

1. *Capital infusions*

The Parent Company infused the following investments:

- a. On January 30, 2026, the Parent Company infused into ACX ₱115.0 million or 11.5 million preferred shares with par value of ₱1.00 per share to be utilized in setting up Fine Fare Food Corporation (Spinneys PH), the holding company for its partnership with Spinneys.
- b. On March 27, 2026, the Parent Company infused ₱600.0 million representing its subscription to the ACX's 60.0 million preferred shares in relation to its investments in Makro.

2. *₱30.0 billion shelf registration*

On January 22, 2026, the Parent Company's BOD approved the filing with SEC of a five-year shelf registration of up to ₱30.0 billion to provide the Parent Company with the ability to undertake future issuances of Philippine Peso-denominated bonds on an efficient and timely basis. The securities will be sold through general public offerings and relevant documents and information will be filed with pertinent regulatory agencies in due course.

3. *Return of invested capital*

On February 16, 2026, the Parent Company received the return of its invested capital in TLI amounting to ₱105.3 million and recognized a ₱7.3 million gain, which was eliminated in the unaudited interim consolidated financial statements of income of the Group. Refer to related discussion below for TLI.

4. *Ayala's earnings results*

On March 13, 2026, Ayala reported its net income for the full year of 2025. Ayala's core net income, which excludes one-off items, rose 7 percent to an alltime high of ₱48.3 billion on the back of higher earnings from BPI and ALI and collective turnaround of non-core business units, which more than offset the decline in Globe and ACEIC.

Accounting for one-offs, Ayala's net income jumped 46 percent to ₱61.4 billion, mainly driven by Mynt-related revaluation gains and ALI's sale of its share in the Alabang Commercial Center.

ACEIC

1. *ACEN PSAs with MERALCO due to change in circumstances*

On January 26, 2026, ERC approved price adjustments to the baseload and mid-merit PSAs between ACEN and MERALCO due to change in circumstances arising from the extraordinary coal price surge during 2022 to 2023 driven by global supply disruptions, including the Indonesia coal export ban and the Russia-Ukraine war. Further, ERC noted that the baseload and mid-merit PSAs were terminated effective November 2024.

The approved price adjustments amounted to ₱1.7 billion, and will be recovered through MERALCO generation charges and collected over a twelve-month recovery period commencing on March 2026.

2. *ACEN investment in ENEX Energy Corp. (ENEX)*

Further to the March 11, 2024 ACEN BOD approval of ACEN's subscription to the preferred shares of ENEX, ACEN executed a subscription agreement with ENEX on February 24, 2026, covering ACEN's subscription to 75.1 million ENEX non-voting preferred shares, with a par value of ₱1.00 per share, for a total subscription price of ₱75.1 million.

The subscription price was paid in full by applying ACEN's outstanding receivables due from ENEX as of December 31, 2025. The shares will be issued out of ENEX's unissued authorized capital stock, subject to compliance with SEC requirements.

3. *ACEN's Bijapur Wind project in India secures INR7.5 billion Green term Loan*

On March 25, 2026, ACEN, through Diyos Renewables India Project Private Limited, secured a project finance term loan of INR7.5 billion to support the development of its Bijapur Wind project in Karnataka, India.

The greenfield project financing facility, arranged with Mitsubishi UFJ Financial Group (MUFG) and Sumitomo Mitsui Banking Corporation (SMBC), will partially fund the construction of the 100 MW (Phase 1) of the Bijapur Wind project. The project will supply renewable power under a Power Purchase Agreement (PPA) with SJVN Limited, a government-owned company under India's Ministry of Power, and set to be commissioned in 2027.

4. *Step acquisition by ACEN Renewables International Pte. Ltd. (ACRI) of Unlimited Renewables Holdings B.V. (URH)*

On February 4, 2026, the Agreement for the Sale and Purchase of 50% of Issued Common A Shares in URH (the Share Purchase Agreement), executed on January 23, 2026 between UPC Renewables Asia Pacific Holdings Pte. Ltd., UPC India Pte. Ltd. (UPC India), UPC Solar Asia Pacific Limited, ACEN International, Inc., ACEN Renewables International Pte. Ltd. (ACRI), and

URH for the acquisition by ACRI of UPC India's 50% ownership interest in URH, achieved financial close. The acquisition resulted to ACRI obtaining 100% ownership interest and control over URH. Prior to the acquisition, ACRI held 50% ownership interest in URH, which is accounted for as an investment in joint venture using the equity method and with a carrying value of nil as at the acquisition date (see Note 10).

Following the step acquisition, URH, including its subsidiaries, becomes part of the ACEIC Group's consolidated operations effective February 4, 2026.

The total consideration of the acquisition amounted to ₱1.8 billion (US\$31.2 million), consisting of cash and a contingent consideration.

At acquisition date, the ACEIC Group remeasured its previously held 50% ownership interest in URH to its fair value of ₱1.8 billion, resulting to a remeasurement gain of ₱1.8 billion (US\$31.2 million) recognized under "Other income" in the unaudited interim condensed consolidated statement of income for the period ended March 31, 2026 (unaudited).

The provisional fair values of URH's identifiable assets and liabilities acquired and goodwill arising as at the date of acquisition follows: total assets of ₱5.4 billion, total liabilities of ₱2.9 billion, non-controlling interest of ₱1.6 billion, and goodwill of ₱2.7 billion.

The purchase price allocation has been prepared on a preliminary basis as at the acquisition date. Certain information necessary to finalize the fair values of identifiable assets acquired and liabilities assumed, including the completion of detailed valuations and the finalization of underlying assumptions for certain assets and contingent consideration, were not yet available at the reporting date. Accordingly, the provisional amounts recognized may be adjusted as the information becomes available, detailed valuations are completed, underlying assumptions are finalized, and additional information about facts and circumstances that existed at the acquisition date becomes available. Any such adjustments will be recognized retrospectively.

5. *Obtaining control of Vietnam Wind Energy Limited (VWEL)*

On March 27, 2026, ACEN Vietnam Investments 2 Pte. Ltd. (ACEV2), UPC Vietnam (HK) Limited (UPCV), VWEL, and UPC APAC Holdings Pte. Ltd. entered into a binding term sheet for the acquisition by ACEV2 of the 9,000 common shares of VWEL, representing 45% ownership interest, held by UPCV for a total consideration of US\$9,000, subject to the fulfillment of certain regulatory and closing conditions.

On March 31, 2026, prior to the execution of definitive agreements, ACEV2 obtained control over VWEL following the execution of the Irrevocable Appointment of Proxy and Power of Attorney (the Irrevocable Proxy) between UPCV and ACEV2, where UPCV granted ACEV2 the exclusive right to appear, vote and otherwise act in its capacity, and with the same powers, over its 45% common shareholdings in VWEL at any and all meetings of, including on all matters submitted to, the shareholders of VWEL. The Irrevocable Proxy is coupled with an interest and may only be revoked with the written consent by ACEV2 or terminate upon the completion of the acquisition by ACEV2 of the 9,000 common shares of VWEL held by UPCV. The execution of the Irrevocable Proxy resulted to the increase of ACEV2's voting rights in VWEL from 50%, accounted for as an investment in joint venture and with a carrying value of nil as at March 31, 2026, to 95%.

Upon the execution of the Irrevocable Proxy, the ACEIC Group obtained the ability to direct the relevant activities of VWEL and became exposed to, and able to influence, variable returns of VWEL. Accordingly, VWEL, including its subsidiaries, were consolidated into the ACEIC Group effective March 31, 2026.

The total consideration of the acquisition of shares amounted to US\$9,000, which will be paid on financial close upon the satisfaction of the completion conditions. Accordingly, the ACEIC Group has not transferred any consideration when it obtained control of VWEL.

On March 31, 2026, the ACEIC Group remeasured its previously held 50% ownership interest in VWEL to its fair value of ₱0.5 million, resulting to a remeasurement gain of ₱0.5 million

(US\$9,000) recognized under “Other income” in the unaudited interim condensed consolidated statement of income for the period ended March 31, 2026 (unaudited).

The provisional fair values of VWEL’s identifiable assets and liabilities acquired and goodwill arising as at the date of acquisition follows: total assets of ₱5.1 billion, total liabilities of ₱3.8 billion, and goodwill of ₱38.7 million.

Following an assessment of the recoverability of the goodwill recognized, ACEIC management determined that it is not recoverable due to the current energy regulatory environment in Vietnam affecting the VWEL group. Consequently, the ACEIC Group fully impaired the goodwill and recognized a provision for impairment loss of ₱38.7 million (US\$0.65 million) in under “General and administrative expenses” in the unaudited interim condensed consolidated statement of income for the period ended March 31, 2026 (unaudited).

The purchase price allocation has been prepared on a preliminary basis as at the date control was obtained. Certain information necessary to finalize the fair values of identifiable assets acquired and liabilities assumed, including the completion of detailed valuations and the finalization of underlying assumptions for certain assets and obligations, were not yet available at the reporting date. Accordingly, the provisional amounts recognized may be adjusted as the information becomes available, detailed valuations are completed, underlying assumptions are finalized, and additional information about facts and circumstances that existed at the date control was obtained becomes available. Any such adjustments will be recognized retrospectively.

ALI

1. *Transactions within the ALI Group*

On January 5, 2026, the SEC approved the merger of MDC Equipment Solutions, Inc. (MESI) with Makati Development Corporation (MDC), both subsidiaries of ALI.

2. *Block sale of AREIT shares*

On February 27, 2026, ALI sold an aggregate of 88.0 million common shares of AREIT at a transaction price of ₱42.00 per share, equivalent to ₱3.7 billion (exclusive of fees and taxes).

This resulted in an increase in non-controlling interests of ₱2.2 billion and equity reserve of ₱1.5 billion in the unaudited interim condensed statements of changes in equity for the period ended March 31, 2026 (see Note 16).

3. *Other transactions*

On February 26, 2026, the BOD of ALI approved the following:

- a. The amendment of Articles of Incorporation
 - i. The Second Article to include the cold storage business in the ALI’s secondary purpose; and
 - ii. The Seventh Article to decrease the authorized capital stock from ₱20.4 billion to ₱19.9 billion through the retirement of 500.0 million common shares held in treasury.
- b. The raising of up to ₱40.0 billion with tenor of up to 10 years through the issuance of retail bonds and/or corporate notes for listing on the PDEX, and/or bilateral term loans primarily for the purpose of debt refinancing and to partially finance general corporate requirements.
- c. The filing with the SEC of a new five-year shelf registration for debt securities of up to ₱50.0 billion.
- d. The allocation of 10.0 million common shares for the ALI Performance Shares to vest over three years.

4. *Buyback of shares*

During the first three months of 2026, ALI purchased a total of 51.5 million common shares at an average price of ₱21.42 per share for a total consideration of ₱1.1 billion under its share buyback program.

5. *Dividend declaration*

On February 26, 2026, ALI's BOD approved the declaration of cash dividends totaling ₱0.3513 per common share consisting of a regular cash dividend of ₱0.3194 per common share and a special cash dividend of ₱0.0319 per common share for the first half of 2026. The dividends are payable to stockholders of record as of March 6, 2026, and was paid on March 19, 2026.

The fair value of ALI shares held by the Parent Company amounted to ₱123.0 billion and ₱171.1 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively. The voting rights held by the Parent Company in ALI is 73.9% and 73.7% as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively.

AC Health

1. *Capital infusion of AC Health*

On January 26 and February 20, 2026, AC Health infused ₱9.4 million and to ₱148.0 million, respectively, into Healthway Philippines, Inc. (HPI) reducing the subscription payable related to the ₱526.0 million subscription agreed on in July 2025.

2. *Redemption of HPI preferred shares*

On January 30, 2026, HPI paid ₱14.0 million to redeem 140,000 preferred shares with a par value of ₱100.00 per share.

3. *Increase in authorized capital stock*

On February 3, 2026, the SEC approved AC Health's increase in authorized capital stock from ₱7.4 billion divided into 2.1 billion common shares with par value of ₱2.00 per share, and 3.2 billion preferred shares with a par value of ₱1.00 per share to ₱8.3 billion divided into 2.4 billion common shares with par value of ₱2.00 per share, and 3.6 billion redeemable preferred shares with par value of ₱1.00 per share. The increase in authorized capital stock was approved by AC Health's BOD on August 8, 2025.

4. *Investment Agreement with ABC Impact Fund II LP (ABC Impact)*

Subsequent to the SEC's approval of AC Health's increase in authorized capital stock on February 3, 2026, AC Health converted ABC Impact's ₱643.6 million deposits for future stock subscription into 64.3 million issued common shares with par value of ₱2.00 per share and 87.5 million issued preferred shares with par value of ₱1.00 per share. As a result, the Parent Company's effective ownership in AC Health decreased from 93.0% to 90.2%.

AC Industrials

Termination agreement

On January 20, 2026, the BOD and shareholders of KTM Asia Motorcycle Manufacturing, Inc. (KAMMI), a subsidiary of AC Industrials, unanimously decided to cease operations effective February 28, 2026.

AC Logistics

Investment in Glacier Megafridge, Inc. (GMI)

On January 23, 2026, AC Logistics signed an Investment Agreement for the acquisition of up to an ~84% stake in GMI, one of the leading cold storage operators in the Philippines by capacity, subject to closing conditions and regulatory approval.

This investment is consistent with AC Logistics' strategy to expand its cold chain business, one of its key growth pillars, and to leverage the capabilities of an established cold storage player. It builds on the existing partnership between AC Logistics and GMI through GMAC Logitech Refrigeration Corporation (GMAC).

ACX

Capital infusion of ACX

On January 28, 2026, ACX infused capital amounting to ₱15.0 million into Fine Food and Co Corporation.

On March 27, 2026, on the same date as AC's infusion into ACX, ACX infused ₱600.0 million into CP Aextra AC Corporation (CPAC), an associate, representing subscription for 600.0 million common shares at ₱1.00 par value per share. The proceeds will be used to fund capital expenditures, mostly for initial stores and facilities build-up; and certain operating expenses. CPAC is the entity that will operate the Makro retail stores in the Philippines.

IMI

2025 Stock Appreciation Rights (SAR) Program

On February 25, 2026, IMI's BOD approved the amendment to the 2025 Employee Stock Option Program in the form of the Stock Appreciation Rights Plan (the "SAR Plan") allowing eligible employees the early exercise of 15.5 million common shares, subject to conditions stated in the SAR Plan. The shares will be issued from IMI's available listed treasury shares.

The fair value of the IMI shares held by the Group amounted to ₱3.8 billion and ₱4.0 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively. The voting rights held by the Group in IMI is 52.1% as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

MHI

Dividend declaration

On March 30, 2026, MHI's BOD approved the declaration and payment of cash dividends amounting to ₱360.0 million, payable on April 7, 2026 to all stockholders of record as of April 6, 2026.

Philwater

Dividend declaration

On February 8, 2026, Philwater's BOD approved the declaration of cash dividends amounting to ₱2.1 billion to be sourced from its unrestricted retained earnings, inclusive of the transferred amount of ₱800.0 million from appropriated retained earnings to unappropriated retained earnings, wherein the transfer was also approved by Philwater's BOD on the same date.

On March 26, 2026, the BOD of Philwater approved the declaration and payment of cash dividends amounting to ₱185.0 million which was paid on March 30, 2026 to all stockholders of record as of March 27, 2026.

TLI

Business closure

On January 6, 2026, TLI received a Certificate of No Outstanding Tax Liability from the BIR, in connection with the cessation of its business operations. With the issuance of this certificate, TLI has formally completed the process of business closure. Consequently, the distribution of capital to stockholders commenced on February 16, 2026, following the completion of all necessary administrative and regulatory requirements.

Subsidiaries with material economic ownership interest

The summarized financial information of these subsidiaries provided below are based on amounts before inter-company eliminations:

	March 2026 (Unaudited)	December 2025 (Audited)/ March 2025 (Unaudited)
	(in Millions)	
Ayala Land, Inc. and Subsidiaries		
Current assets	₱457,889	₱449,205
Noncurrent assets	556,963	548,159
Current liabilities	297,102	282,828
Noncurrent liabilities	329,196	329,482
Equity:		
Attributable to owners of the parent	327,239	324,785

	March 2026 (Unaudited)	December 2025 (Audited)/ March 2025 (Unaudited)
	(in Millions)	
Attributable to non-controlling interest	61,316	60,270
Revenue	37,484	43,556
Net income:		
Attributable to owners of the parent	5,367	6,946,340
Attributable to non-controlling interest	1,328	1,446,700
Other comprehensive income (loss)	446	(259)
Integrated Microelectronics, Inc. and Subsidiaries		
Current assets	US\$525	US\$518
Noncurrent assets	153	159
Current liabilities	397	394
Noncurrent liabilities	26	27
Equity:		
Attributable to owners of the parent	255	256
Attributable to non-controlling interest	-	-
Revenue	220	248
Net income (loss):		
Attributable to owners of the parent	5	3
Attributable to non-controlling interest	-	-
Other comprehensive income (loss)	(6)	7
AC Energy and Infrastructure Corporation and Subsidiaries		
Current assets	P54,664	P52,736
Noncurrent assets	401,128	380,783
Current liabilities	38,562	32,496
Noncurrent liabilities	219,850	210,876
Equity		
Attributable to owners of the parent	105,112	100,292
Attributable to non-controlling interest	92,268	89,854
Revenue	13,117	9,065
Net income:		
Attributable to owners of the parent	2,646	2,007
Attributable to non-controlling interest	1,183	818
Other comprehensive income (loss)	1,571	(570)

As of March 31, 2026 (unaudited), the proportion of economic ownership held by material non-controlling interest of ALI and IMI is 48.6% and 47.9%, respectively, while the voting rights held is 26.1% and 47.9%, respectively. While ACEIC is a wholly owned subsidiary of the Parent Company, the material non-controlling interests within the ACEIC Group is generally attributable to the 41.4% ownership of the non-controlling interest in ACEN as of March 31, 2026.

4. Cash and Cash Equivalents

This account consists of:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Cash on hand and in banks	P28,016,147	P23,866,890
Cash equivalents	42,456,700	43,034,927
	P70,472,847	P66,901,817

Cash in banks earns interest at the prevailing bank deposit rates. Cash equivalents are short-term, highly liquid investments that are made for varying periods of up to three months depending on the immediate cash requirements of the Group and earn interest at the prevailing short-term rates.

The Group maintains cash and cash equivalents with Bank of the Philippine Islands (BPI), an associate of the Parent Company and related party of the Group, amounting to P23.6 billion and

₱24.4 billion, as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively (see Note 21).

5. Short-term Investments

This account consists of the following:

	March 2026 (Unaudited)	December 2025 (Audited)
(in Thousands)		
Money market placements	₱1,390,609	₱403,532

Short-term investments pertain to money market placements made for varying periods of more than three months but less than one year and earn interest at the respective short-term investment rates.

The Group maintains short-term investments with BPI amounting to ₱1.0 billion and ₱142.4 million as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively (see Note 21).

6. Accounts and Notes Receivable

This account consists of:

	March 2026 (Unaudited)	December 2025 (Audited)
(in Thousands)		
Trade:		
Real estate and hotels	₱196,403,968	₱190,949,572
Industrial technologies	12,581,968	12,923,181
Power	7,392,325	6,690,165
International and others	3,888,532	4,133,011
Mobility	3,521,874	2,368,995
Logistics	2,964,318	3,147,606
Outsourcing	497,565	452,191
Receivable from related parties (Note 21)	785,192	904,529
Non-trade:		
Advances to other companies	41,700,552	41,652,590
Receivable from Power Partners Ltd. Co. (PPLC)	37,908,860	35,915,090
Receivable from related parties (Note 21)	30,982,313	42,717,878
Accrued interest receivable	14,992,073	17,672,083
Receivable from officers and employees	2,770,732	2,866,647
Dividends receivable (Note 21)	153,585	1,227,657
Others (Note 21)	8,882,442	4,985,597
	365,426,299	368,606,792
Less allowance for expected credit losses	13,499,177	17,813,085
	351,927,122	350,793,707
Less noncurrent portion	187,697,296	186,472,718
	₱164,229,826	₱164,320,989

The aging analysis of accounts and notes receivables that are past due but not impaired as of March 31, 2026 (unaudited) and December 31, 2025 (audited) follows:

	Trade Receivable						Total	Total
	Current	Days Past Due						
		<30 days	31-60 days	61-90 days	91-120 days	>120 days		
(in Thousands)								
March 31, 2026 (Unaudited)								
Expected credit loss rate	2.69%	0.04%	0.11%	0.04%	12.47%	10.31%	7.68%	3.69%
Trade:								
Real estate and hotels	₱164,531,280	₱6,668,576	₱1,316,873	₱1,514,031	₱3,515,107	₱18,858,101	₱31,872,688	₱196,403,968
Industrial technologies	10,419,495	1,059,521	500,077	72,209	116,533	414,133	2,162,473	12,581,968
Power	4,955,037	324,793	308,976	398,369	66,767	1,338,383	2,437,288	7,392,325
International and others	945,480	725,989	603,170	363,781	245,566	1,004,546	2,943,052	3,888,532
Logistics	39,218	340,391	177,047	133,623	2,274,039	-	2,925,100	2,964,318
Mobility	978,524	749,194	689,431	238,382	107,275	759,068	2,543,350	3,521,874
Outsourcing	205,545	87,190	42,572	9,283	152,975	-	292,020	497,565
Receivable from related parties	11,277	283,870	147,862	81,515	84,543	176,125	773,915	785,192

	Trade Receivable						Total	Total
	Current	Days Past Due						
		<30 days	31-60 days	61-90 days	91-120 days	>120 days		
	(in Thousands)							
Total trade receivables	182,085,856	10,239,524	3,786,008	2,811,193	6,562,805	22,550,356	45,949,886	228,035,742
Total non-trade receivables	109,605,213	812,913	320,804	2,834,049	2,579,898	21,237,680	27,785,344	137,390,557
Total receivables	₱291,691,069	₱11,052,437	₱4,106,812	₱5,645,242	₱9,142,703	₱43,788,036	₱73,735,230	₱365,426,299
Allowance for expected credit losses	₱7,834,311	₱4,740	₱4,385	₱2,525	₱1,140,319	₱4,512,897	₱5,664,866	₱13,499,177
December 31, 2025 (Audited)								
Total receivables	₱304,646,433	₱16,685,943	₱6,394,869	₱5,002,339	₱4,876,340	₱31,000,868	₱63,960,359	₱368,606,792
Allowance for expected credit losses	₱7,749,478	₱2,849	₱3,746	₱10,777	₱6,379	₱10,039,856	₱10,063,607	₱17,813,085

The classes of trade receivables of the Group are follows:

Real estate and hotels

Real estate receivables consist of:

- Residential, commercial and office development – pertain to receivables from the sale of high-end, upper middle-income and affordable residential lots and units; economic and socialized housing units and sale of commercial lots; sale of office units; and leisure community developments.
- Corporate business – pertain to lease receivables from office and factory buildings and receivables from sale of industrial lots
- Shopping centers – pertain to lease receivables from retail spaces
- Construction contracts – pertain to receivables from third party construction projects
- Management fees – pertain to receivables from facilities management services
- Others – pertain to receivables from hotel operations and other support services

Residential, commercial and office development receivables are collectible in monthly installments over a period of one (1) to ten (10) years. These are carried at amortized cost using the prevailing market rates. Titles to real estate properties are transferred to the buyers only once full payment has been made.

Receivables from corporate business, construction contracts, shopping centers and management fees are collectible based on various terms of payments either monthly or quarterly upon billing.

ALI Group, from time to time, sells its residential receivables on a without recourse basis to partner mortgage banks, which includes the BPI Group, a related party, amounting to nil and ₱12.7 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively. These were sold at a discount with total proceeds of ₱11.4 billion as of December 31, 2025 (audited). ALI Group recognized loss on sale, under “Interest and other financing charges” in the consolidated statements of income amounting to ₱1.3 billion for the full-year ended December 31, 2025 (audited).

Industrial technologies

Industrial technologies receivables arose from manufacturing and other related services for electronic products and components and have credit terms averaging 70 days from invoice date.

Power

Power generation receivables pertain to the ACEIC Group’s receivable from Independent Electricity Market Operator of the Philippines (IEMOP), National Grid Corporation of the Philippines (NGCP), National Transmission Corporation (TransCo) for the Feed-in-Tariff (FIT) system adjustment, and from the ACEIC Group’s bilateral customers. Significant portion of outstanding balance pertains to receivables from MERALCO Baseload, Mid-Merit PSAs and FIT system adjustments. It consists of both non-interest-bearing and interest-bearing receivables. The term is generally from 30 to 60 days.

Noncurrent trade receivables consist of refundable amounts from Philippine Electric Market Corporation (PEMC) and FIT system adjustments that are expected to be realized beyond 12 months after the reporting period. FIT system adjustments are discounted using the PHP BVAL reference rates for government securities with an imputed credit spread on top of the BVAL, based on the annual credit spread that was used to compute for the discounted net receivable as of the

end of the reporting period. The PHP credit spread was derived as the difference between comparable government-owned and controlled companies' rate less risk-free rate.

Logistics

Logistics receivables pertain to the AC Logistics' Group trade receivables which are non-interest-bearing and generally have 30- to 120-day terms.

Mobility

Mobility receivables relate to the sale of passenger cars, motorcycles, commercial vehicles, parts and accessories, and charging equipment and revenues; and are collectible within 30 to 90 days from the date of sale.

International and others

International and other receivables arose from investments in overseas property companies and projects; and are generally on 30- to 60-day terms.

Outsourcing

Outsourcing receivables arise from venture capital for technology businesses; provision of value-added content for wireless services, online business-to-business and business-to-consumer services; electronic commerce; technology infrastructure sales and technology services; and onshore- and offshore-outsourcing services and are normally collected within 30 to 60 days from invoice date.

The following outlines the nature of the Group's non-trade receivables, some of which are classified as noncurrent.

Advances to other companies

ACEIC

ACEIC receivables to other companies are interest-bearing and payable based on the respective terms of the loans.

- On December 22, 2020, ACEIC signed the Affiliated Subordinated Indebtedness (ASI) agreement with GN Power Kauswagan Ltd. Co. (GNPK) for US\$200.0 million (₱9.6 billion). The ASI loan is subject to interest rate compounding semi-annually ranging from 5.00% to 12.50% which shall accrue starting January 1, 2021. The maturity date of the loan is the later of the (1) the final maturity date of the GNPK Senior Loans (due 2031); and (2) the full payment on, and redemption of the full interest of a partner in GNPK and in GNPK's parent company, KPHLC under the limited partnership agreements. GNPK's payment of the interest on the ASI loan and the principal shall follow the repayment waterfall stipulation in the ASI loan agreement. Any unpaid interest shall accrue interest.
- Bridge financing (previously referred to as debt replacement) are provided to related parties to fund investment requirements for renewable power plants while under construction and undergoing implementation or release of project financing from financial institutions. Bridge financing bear interest ranging from 4.00% to 15.00% per annum.
- Development loans are provided by ACEIC, through ACEN, to third parties and related parties to fund the development of renewable energy projects in various locations. Development loans bear interest ranging from 2.00% to 12.22% per annum.
- Other ACEIC loans receivable from third parties include long-term loan receivables for land acquisitions. These are interest bearing and generally matures 1 to 2 years after drawdown. Other loans bear interests with rates ranging from 1.15% to 12.90% per annum.
- On January 30, 2026, the ACEIC Group converted its other receivables from ACEN C&I HK Limited, a joint venture entity of the ACEIC Group, with a total carrying value of ₱2.66 million (US\$0.04 million) into 43,634 redeemable preferred shares of ACEN C&I HK Limited. The ACEIC Group's ownership interest in ACEN C&I HK Limited remained unchanged following the conversion (see Note 10).

ALI

Advances to other companies includes ALI's advances to joint venture partners that have been made in consideration of project costs and purchases of land that are still subject to completion. The advances are non-interest-bearing and are liquidated when the proceeds from the sale of the related projects are applied. These advances to other companies are collectible over a fixed term or on demand.

Advances to other companies also includes receivables from MRT Development Corporation (MRTDC) shareholders which pertains to interest-bearing advances made by North Triangle Depot Commercial Corporation (NTDCC) to MRTDC equivalent to the Pre-2006 Development Rights Payment (DRP) Payables and the Residual Depot DRP which is due more than one year, in relation to the funding and repayment agreement.

On December 17, 2014, NTDCC and MRTDC shareholders executed a "funding and repayment agreement" wherein the latter agrees to repay NTDCC, for the account of MRTDC, its respective pro rata share in the Total Depot DRP Advances (the Pre-2006 DRP Payables and the Residual Depot DRP, including 15% interest rate accrued on such DRP payables). Commencing on January 1, 2015, the MRTDC Shareholders shall effect the repayment of their respective pro rata share in the Total Depot DRP Payables, through a set-off against their respective share in the commercial center royalties to be received from ALI Group. Set off shall be effective as of the beginning of every calendar month, commencing January 30, 2015 and shall result in the settlement of the portion of the Total DRP Payables to the extent of the amount of the commercial center royalties then the balance will fall due to the relevant MRTDC Shareholders.

AC Industrials

In 2019, AC Industrials extended a loan to Roadworthy Cars, Inc. (RCI) amounting to ₱1.6 billion which bears interest at the rate of 7.68% per annum. Nominal interest for the covering period of ten years shall accrue beginning April 1, 2022 and shall be paid by RCI beginning on the second anniversary of the commencement of business of KP Motors Corporation (KPMC). For the succeeding years until the repayment date, interest on the principal amount of the loan shall accrue with respect to the outstanding amount of the loan.

On December 17, 2024, AC Industrials and RCI executed a Share Purchase Agreement (SPA) for the sale of the 105,000 Preferred A shares of RCI in KP Motors Corporation (KPMC) amounting to ₱2.3 billion to AC Industrials which shall be executed in tranches from December 2024 until December 2028.

Pursuant to the SPA, on December 17, 2024, AC Industrials and RCI signed a Deed of Absolute Sale for the sale of RCI's 18,900 Preferred A Shares amounting to ₱416.8 million to ACI. On the same date, an Irrevocable Proxy and Declaration of Trust over the 105,000 RCI shares in KPMC were executed. The proceeds from the sale of KPMC shares shall be applied in tranches of the same amount to the outstanding receivable from RCI from December 2024 until December 2028.

The remaining 86,100 Preferred A shares of RCI in KPMC shall be covered by separate Deeds of Absolute Sales to be executed from 2025 until 2028.

As of March 31, 2026 (unaudited) and December 31, 2025 (audited), loans receivable from RCI amounted to ₱1.9 billion.

Receivable from PPLC

On March 5, 2021, ACEIC, PPLC and certain of their affiliated companies, signed a Divestment Agreement for the transfer by ACEIC of its indirect ownership interest in GNPk in favor of PPLC and its affiliates. The transfer was implemented in tranches with the purchase price to be paid on a deferred basis. On September 30, 2021, after all conditions precedent have been met, ACEIC executed the divestment. The receivables from PPLC and affiliates arising from the first tranche sale amounted to ₱9.6 billion. The receivable from PPLC is subject to interest rate compounding semi-annually ranging from 5.00% to 12.50%. The maturity date of the loan is December 31, 2031. The amount and timing of collection is based on the priority payment waterfall provisions of the divestment agreement. Any unpaid interest shall accrue interest.

On June 30, 2023, the sale of 100% interest in ACE (BVI) D, Inc., ACE (BVI) F, Inc. and ACE (BVI) T, Inc. and 88.38% interest in ACE (BVI) PHILCO Corp. to PPLC and subsidiaries, equivalent to 47.1% (55% of the 85.7%) interest in GNPK (second tranche sale) was completed. The completion of the second tranche sale resulted in a gain of ₱1.3 billion for the period ended December 31, 2023. Total proceeds for the second tranche sale amounted to ₱13.9 billion and was included as part of Receivable from PPLC. As of June 30, 2023, the Parent Company, through ACEIC has fully divested its interest in GNPK.

On September 19, 2024, the ACEIC Group received payment of US\$20.25 million (₱1.1 billion).

In January 2025, ACEIC adopted a new approach to calculate the receivables from PPLC and ASI Loans whereby probability of collection is considered:

1. Effective interest rate (EIR) is kept constant i.e., 2023 rates
2. Updated cash flows are discounted at the same rate as the EIR
3. Receivables are adjusted to reflect item 2 above

As of March 31, 2026 (unaudited), total receivable from PPLC amounted to ₱37.9 billion consisting of ₱1.1 billion current and ₱36.8 billion noncurrent balances.

Accrued interest receivable

This account represents ACEIC Group's interest receivable pertaining to redeemable preferred shares, convertible loans, bridge financing, development loans and certain trade accounts with related parties and other third parties.

As of March 31, 2026 (unaudited), total accrued interest receivable is ₱15.0 billion with ₱7.9 billion current and ₱7.1 billion noncurrent portions.

Receivables from officers and employees

Receivable from officers and employees pertain to housing, car, salary, and other loans granted to the Group's officers and employees which are collectible through salary deduction, are interest-bearing (6.0% to 10.0% annum) and have various maturity dates.

Dividends receivable

Dividends receivable pertain to dividends due from associates and joint ventures. These receivables are non-interest-bearing and collectible within the year.

Others

Other receivables include the following:

- Receivable from the sale of MWC preferred shares in 2021 and 2024 amounted to ₱1.1 billion and ₱3.5 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively. As of March 31, 2026, the current portion of the receivable from the sale of MWC amounted to nil and the noncurrent portion is ₱1.1 billion.

On February 13, 2026, Philwater received ₱2.4 billion representing the full payment under the share purchase agreement with Trident Water which was executed on February 15, 2021 wherein Philwater agreed to sell the 1st tranche of its MWC preferred shares to Trident Water.

- Accrued interest receivable from cash in bank, cash equivalents, short-term investment; and other non-trade receivables from non-related entities which are non-interest-bearing and are due and demandable.

Impairment of financial assets

For trade receivables, the Group applies a simplified approach in calculating expected credit losses (ECL). Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other financial assets such as non-trade receivables from related parties, receivables from officers and employees, and advances to other companies and financial assets at amortized cost (debt instruments), ECLs are recognized in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL). As of March 31, 2026 (unaudited) and December 31, 2025 (audited), allowance for expected credit loss on non-trade receivables amounted to ₱8.4 billion and ₱12.7 billion, respectively.

As of March 31, 2026 (unaudited), the allowance for expected loss includes ₱4.8 billion allowance for the receivable from PPLC and nil from the ACEIC Group's UPC Wind Projects (as discussed below). For period ended March 31, 2026 (unaudited), the ACEIC Group recognized provisions amounting to ₱206.3 million for the receivable from PPLC, ₱170.1 million for the UPC Wind Projects, and ₱397.5 million for guarantee fee on other receivables of UPC-ACE Solar; and for the period ended March 31, 2025 (unaudited), provision of ₱489.03 million was recognized for UPC Wind Projects and nil for the receivable from PPLC and UPC-ACE Solar guarantee fee.

Impairment of UPC Wind Projects

In 2025, the UPC Wind Projects in Vietnam, comprising of Lac Hoa (30 MW) and Hoa Dong (30 MW), signed their respective final Power Purchase Agreement (PPA) with a final tariff of VND1,579 per kWh. The final tariff was retroactively applied to start of operations in 2024.

The ACEIC Group identified impairment indicators for these UPC Wind Projects, including the lower final tariff relative to the investment case, operational delays, and updated assumptions such as increased maintenance and insurance costs. Accordingly, the ACEIC Group recognized additional allowance for expected credit losses amounting to ₱170.1 million for the three-month period ended March 31, 2026 (unaudited). As at March 31, 2026, the related balance of the allowance for expected credit losses was fully eliminated upon the ACEIC Group's obtaining control of VWEL (see Note 3).

The Group's provisions for ECL amounted to ₱0.8 billion and ₱0.5 billion for the periods ended March 31, 2026 and 2025 (both unaudited), respectively, which form part of "General and administrative expenses" in the unaudited interim condensed consolidated statements of income.

7. Inventories

This account consists of:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
At cost:		
Residential and commercial lots	₱135,535,552	₱125,828,737
Residential and condominium units and offices	105,283,700	113,464,449
Materials and supplies	10,136,896	9,855,191
Vehicles	9,781,284	12,297,279
Work-in-process	1,782,436	1,631,499
Finished goods	98,107	50,156
Others	720,537	1,136,059
	263,338,512	264,263,370
At NRV:		
Materials, supplies, and others	1,965,331	2,842,631
Work-in-process	209,247	211,331
Finished goods	189	183
	2,174,767	3,054,145
	₱265,513,279	₱267,317,515

The Group recognized ₱21.6 million net reversal of provision and ₱75.3 million net provision for inventory obsolescence for the periods ended March 31, 2026 and 2025 (both unaudited),

respectively. The provision is included under “General and administrative expenses” in the unaudited interim condensed consolidated statements of income.

8. Other Current Assets and Other Noncurrent Assets

Other current assets consist of:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Advances to contractors and suppliers	₱26,285,445	₱23,391,390
Prepaid expenses	24,955,156	24,311,728
Creditable withholding tax	21,643,295	20,007,355
Input VAT	18,247,119	15,820,066
Financial assets at FVTPL (Note 21)	5,898,056	5,730,517
Deposits in escrow	3,629,184	3,751,659
Contract assets	3,031,579	2,579,649
Derivative assets	1,343,341	907,314
Others	4,203,291	4,414,012
	₱109,236,466	₱100,913,690

Other noncurrent assets consist of:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Investment in debt and equity securities	₱41,766,929	₱35,306,064
Deferred charges	22,448,474	22,015,328
Advances to contractors and suppliers	16,295,180	16,096,781
Deposits - others	9,493,132	8,295,596
Creditable withholding taxes	6,444,127	6,296,543
Derivative assets	5,479,941	5,520,869
Deferred input VAT	3,700,350	5,253,359
Pension assets	75,303	99,828
Others	2,450,204	2,015,441
	₱108,153,640	₱100,899,809

Other current assets include the following:

- a) Advances to contractors and suppliers
Advances to contractors and suppliers represent prepayments for the construction of real estate inventories. These are recouped from billings which are expected to occur in a short period of time.
- b) Prepaid expenses
Prepaid expenses mainly include prepayments for commissions, marketing fees, advertising and promotions, taxes and licenses, rentals and insurance. In line with ALI Group’s accounting policy, if a contract or specific performance obligation exhibited marginal profitability or other indicators of impairment, judgment was applied to ascertain whether or not the future economic benefits from these contracts were sufficient to recover these assets. In performing this impairment assessment, management is required to make an assessment of the costs to complete the contract. The ability to accurately forecast such costs involves estimates around cost savings to be achieved over time, anticipated profitability of the contract, as well as future performance against any contract specific key performance indicators that could trigger variable consideration, or service credits.
- c) Creditable withholding tax
The Group will be able to apply the creditable withholding taxes against income tax payable.
- d) Input VAT
Input VAT is applied against output VAT. The remaining balance is recoverable in future periods.

e) Financial assets at FVTPL

The Group's financial assets at FVTPL pertain to investment securities which includes the Compulsory convertible debenture of Unit Investment Trust Fund (UITF) investments; ARCH Funds, Alibaba Group's New Retail Strategic Opportunities Fund; Indies Pelago Investments, L.P.; Ikhlas Capital Fund, L.P.; promissory notes issued by CLOUSE S.A-Class C ordinary shares in Ant International Co. Limited; among others.

Total net mark-to-market gain/loss for FVTPL accounts amounted to loss of ₱160.4 million and gain of ₱13.3 million for the periods ended March 31, 2026 and 2025, respectively (both unaudited).

f) Deposits in escrow

Deposits in escrow pertain to the proceeds from the sale of ALI Group that have been only granted with a temporary License To Sell (LTS) by the Housing and Land Use Regulatory Board (HLURB). For projects with temporary LTS, all payments, inclusive of downpayments, reservation, and monthly amortization, among others, made by the buyer within the selling period shall be deposited in an escrow account.

g) Contract assets

Contract assets are initially recognized for revenue earned from manufacturing of goods as receipt of consideration is conditional on successful completion of the services. When goods are shipped or goods are received by the customer, depending on the corresponding agreement with the customers, the amounts recognized as contract assets are reclassified to trade receivables. Payments are received from customers depending on the credit terms.

h) Derivative assets

Derivative assets pertain to the coal and fuel commodity swaps contracts maturing within a 12-month period. The account also includes hedge transactions from ACEN Australia.

i) Others

Others mainly include deferred charges, accrued liquidated damages, and investment in bonds. Investment in bonds pertain to non-interest-bearing bonds of ALI Group. ALI Group recorded the investment as financial asset at fair value through other comprehensive income. The fair value of the investment in bonds is determined using the binomial lattice approach and categorized under Level 3.

Other noncurrent assets include the following:

a) Investments in debt and equity securities

This account consists of debt and equity investments, which are classified as financial assets at amortized cost, financial assets at FVOCI, and financial assets at FVTPL. These accounts are classified according to underlying conditions or terms of investments.

Financial assets at amortized cost are attributable to the ACEIC Group's investments in redeemable preferred shares, subscription deposits, and convertible loans which are held by ACEIC within a business model whose objective is both to collect their contractual cash flows which are solely payments of principal and interest on the principal amount outstanding.

Financial assets at FVOCI consist of the Group's unlisted preferred shares in public utility companies which the Group will continue to carry as part of the infrastructure that it provides for its real estate development projects, water utilities projects, and to its other operations. This account also includes unquoted equity investments from the ACEIC Group and quoted equity investments in listed equity securities and golf club shares.

Financial assets at FVTPL include ACEIC and Bestfull's convertible loans with terms exceeding twelve months which were designated at initial recognition to be measured at FVTPL.

b) Deferred charges

Deferred charges include ALI's project costs incurred for unlaunched projects of the ALI Group, advance rental payments, and noncurrent prepaid management fees. This also includes the

ALI's noncurrent portion of cost to obtain contracts which includes prepaid commissions and advances to brokers.

Deferred charges also include IMI's tooling items customized based on the specifications of the customers and to be repaid as part of the price of the manufactured items.

- c) Advances to contractors and suppliers
Advances to contractors represent prepayments for the construction of investment properties and property and equipment.
- d) Deposits - others
This includes deposits and advances for projects which include escrow deposits and security deposits on land leases, electric and water meter deposits.
- e) Creditable withholding tax
The Group will be able to apply the creditable withholding taxes against income tax payable or can be claimed as tax refund from the BIR.
- f) Derivative asset
Noncurrent derivative asset pertains to the long-term energy service agreements for ACEN's solar project in Australia.
- g) Deferred input VAT
Deferred input VAT pertains to unamortized VAT portion from purchases of capital goods.
- h) Others
Others pertain to prepayments for expenses that are amortized for more than one year, marketable securities, and customers and tenants deposits to affiliates.

9. Right-of-Use Assets and Lease Liabilities

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Right-of-use assets	₱23,077,623	₱22,384,959
Lease liabilities – current and noncurrent	₱32,470,319	₱31,649,151

10. Investments in Associates and Joint Ventures

Investments in associates and joint ventures are accounted for under the equity method of accounting. Major associates and joint ventures and the related percentages of economic ownership as of March 31, 2026 (unaudited) and December 31, 2025 (audited) are as follows:

	% of Economic Ownership		Carrying Amounts	
	March 2026 (Unaudited)	December 2025 (Audited)	March 2026 (Unaudited)	December 2025 (Audited)
	(in Millions)			
Domestic:				
Bank of the Philippine Islands (BPI)	30.6	30.6	₱165,660	₱164,794
Liontide Holdings, Inc. (LHI)*	93.4	93.4	81,071	80,701
Globe Telecom, Inc. (Globe)*	30.6	30.6	50,065	49,162
AM 50 Ventures Inc. (AM 50 Ventures)*	50.0	50.0	19,582	19,216
AA Thermal, Inc. (AA Thermal)	40.0	40.0	18,515	18,100
Ortigas Land Corporation (OLC)	21.0	21.0	12,025	11,798
ALI-ETON Property Development Corporation (ALI-ETON)*	50.0	50.0	10,393	10,338
Philippine Wind Holdings Corporation (PhilWind)*	40.5	40.5	6,284	5,892
iPeople, Inc. (IPO)	36.3	36.3	5,643	5,692
Light Rail Manila Holdings, Inc. (LRMHI)	50.0	50.0	4,963	5,036
Emerging City Holdings, Inc. (ECHI)*	50.0	50.0	3,984	4,690

	% of Economic Ownership		Carrying Amounts	
	March 2026 (Unaudited)	December 2025 (Audited)	March 2026 (Unaudited)	December 2025 (Audited)
			(in Millions)	
North Luzon Renewable Energy Corp. (NLR)*	33.3	33.3	3,668	3,422
Berkshires Holdings, Inc. (BHI)*	50.0	50.0	1,957	2,264
Globe STT GDC Inc.*	10.0	10.0	1,920	1,906
Asiacom Philippines, Inc. (Asiacom)*	60.0	60.0	1,893	1,880
Bonifacio Land Corporation (BLC)	10.0	10.0	1,423	1,704
Ingrid Power Holdings, Inc. (Ingrid)*	50.0	50.0	1,183	1,181
Alveo-Federal Land Communities, Inc. (Alveo-Federal)*	50.0	50.0	572	568
Unlimited Renewables Holdings, B.V. (URH)*	–	80.0	–	1,697
Foreign:				
ACEHI Netherlands B.V. (ACEHI Netherlands)* (incorporated in the Netherlands)	75.8	75.8	14,615	13,859
BIM Energy Holding Corporation (BIMEH) (incorporated in Vietnam)	49.0	49.0	6,298	5,858
Solar NT Holdings Pte. Ltd. (Solar NT) (incorporated in Singapore)	49.0	49.0	2,428	2,322
BIM Renewable Energy Joint Stock Company (BIMRE) (incorporated in Vietnam)*	64.0	64.0	2,196	1,973
UPC Power Solutions LLC (UPC Power)* (incorporated in the USA)	83.3	83.3	1,144	1,263
Yanara India, B.V.* (Yanara India, previously BrightNight India, B.V.) (incorporated in the Netherlands)	–	50.0	–	2,941
Others (net of allowance for impairment)	Various	Various	8,798	8,245
			₱426,280	₱426,502

*Joint ventures

Unless otherwise indicated, the principal place of business and country of incorporation of the Group's investments in associates and joint ventures is in the Philippines.

Except as discussed in subsequent notes, the voting rights held by the Group in its investments in associates and joint ventures are in proportion to its economic ownership interest.

The following are financial highlights and significant transactions of associates and joint ventures, part of which affected the Parent Company's investments in its associate and joint venture:

BPI Group

	March 2026 (Unaudited)	December 2025 (Audited)/ March 2025 (Unaudited)
	(in Millions)	
Total resources	₱3,704,842	₱3,651,488
Total liabilities	3,223,038	3,172,618
Equity:		
Attributable to owners of the parent	479,457	476,553
Attributable to non-controlling interest	2,347	2,317
Revenue	57,053	50,814
Net income:		
Attributable to owners of the parent	16,924	16,642
Attributable to non-controlling interest	93	79
Other comprehensive income (loss)	(14,159)	1,617

1. *Planned merger of BPI Direct BanKo, Inc., a Savings Bank and Legazpi Savings Bank*

On December 17, 2025, the BOD of BPI authorized its management to pursue plans to merge BPI Direct BanKo, Inc., A Savings Bank (BanKo) and Legazpi Savings Bank, Inc. (LSB), with BanKo as the surviving entity, subject to the consideration and approval of their respective BOD and stockholders. On January 22, 2026, the BOD of both BanKo and LSB approved the Plan for Merger, subject to shareholder and regulatory approvals.

The merger is subject to conditions precedent including obtaining corporate and regulatory approvals.

2. *Pricing and listing of BPI SIGLA Bonds*

On February 13, 2026, BPI listed on the PDEX its BPI Supporting Individuals Grow, Lead, and Achieve Bonds (the "BPI SIGLA Bonds") in the aggregate principal amount of ₱50.0 billion (the "Offer"), representing the second tranche under BPI's ₱200.0 billion Bond and Commercial Paper Program, which was approved by its Board of Directors on October 16, 2024.

The BPI SIGLA Bonds have a tenor of two years and an interest rate of 5.4050% p.a., paid quarterly. The bonds bear the ASEAN Social Bond label and its net proceeds will be exclusively allocated to finance or refinance eligible social projects in accordance with BPI's Sustainable Funding Framework consistent with the ASEAN Social Bonds Standards.

3. *Amendment of By-Laws*

On March 18, 2026, the BOD of BPI approved the amendments of Articles IV, V, VII, and VII-A of BPI's Amended By-Laws.

The proposed amendments are aimed to:

1. Align with the practice of holding the annual stockholders meeting in April;
2. Align with SEC MC No. 7, S. of 2021, which grants shareholders holding at least ten percent (10%) of the outstanding capital stock of a publicly-listed company the right to call for a Special Stockholders' Meeting;
3. Allow greater flexibility to adapt to evolving practices in the determination of the Order of Business of the annual stockholders' meeting; and
4. Align with Section 29 of the Revised Corporation Code on compensation of directors.

The amendments were approved by BPI's stockholders at its Annual Stockholders' Meeting on April 20, 2026.

The fair value of BPI shares held by the Parent Company amounted to ₱161.5 billion and ₱187.6 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively. The effective voting rights held by the Parent Company in BPI is 30.6% as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively.

LHI

As of March 31, 2026 (unaudited) and December 31, 2025 (audited), LHI owns 823.2 million common shares of BPI representing a direct ownership interest in BPI of 15.6%. The Parent Company and RRHI, as joint venture partners, agreed to vote on its BPI shares based on the common position reached jointly by them as shareholders.

The fair value of BPI shares held by LHI amounted to ₱82.2 billion and ₱95.6 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively. The effective voting rights held by the Group in LHI is equal to 95.5% as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

Globe Group

	March 2026 (Unaudited)	December 2025 (Audited)/ March 2025 (Unaudited)
	(in Millions)	
Current assets	₱94,903	₱75,914
Non-current assets	592,397	580,078
Current liabilities	116,651	115,611
Non-current liabilities	368,277	365,862
Equity		
Attributable to owners of the parent	202,329	174,470
Attributable to non-controlling interest	42	49
Revenue	45,706	43,756
Net income		
Attributable to owners of the parent	5,554	6,975

	December 2025 (Audited)/ March 2025 (Unaudited)	March 2026 (Unaudited)
	(in Millions)	
Attributable to non-controlling interest	-	(3)
Other comprehensive income (loss)	997	90

1. *Sale of investment in Yondu*

On January 2, 2026, Globe completed the closing of the sale of Yondu and the transfer of ownership to NCSI Holdings Pte. Ltd. (NCSI) with gain on sale of investment amounting to ₱96.6 million. The transaction diluted Globe's ownership from 100.0% to 49.0% and resulted in a loss of control over Yondu. Thereafter, the investment in Yondu was accounted for as an investment in associate since Globe has significant influence in the financial and operating policy decisions of Yondu.

On February 24, 2026, the SEC approved the amendment of Yondu's articles of incorporation which effectively changed its corporate name to NCS Philippines Inc. (NCS PH).

2. *Issuance of non-voting preferred shares*

On November 5, 2025, the Finance Committee of the Globe's BOD, approved and authorized the proposed public offer, issuance and listing of up to ₱15.0 billion worth of up to 7.5 million cumulative, non-voting, non-participating, non-convertible, redeemable, and re-issuable Philippine Peso-denominated perpetual preferred shares ("Non-Voting Preferred Shares") with a par value of ₱50.00 per share (the "Base Offer Shares"), with an oversubscription option of up to ₱10.0 billion worth of up to 5.0 million non-voting preferred shares (the "Oversubscription Option Shares", together with the Base Offer Shares, the "First Tranche Shares") in up to two (2) series at the offer price of ₱2,000.00 per First Tranche Share (the "Offer Price") as the first tranche of the Non-Voting Preferred Shares Program.

Globe received the Certificate of Permit to Offer Securities from the SEC, dated February 12, 2026, for the offer, issuance, and listing of ₱15.0 billion worth of cumulative, non-voting, non-participating, non-convertible, redeemable, and re-issuable Philippine Peso-denominated perpetual preferred shares, with an oversubscription option of up to ₱10.0 billion, in two series at an offer price of ₱2,000.00 per share. Dividends shall be at a fixed rate of 6.1179% per annum for Series A and 6.7631% per annum for Series B. The Offer Period was from February 13 to 20, 2026.

Globe raised ₱25.0 billion from the issuance of 12.5 million Non-Voting Preferred Shares, with net proceeds to be used to redeem all or a portion of Globe's USD perpetual capital securities and fund capital expenditures, supporting the continued expansion and enhancement of its network and digital infrastructure. The Offer was 2.40 times oversubscribed over the ₱15.0 billion base size, enabling full exercise of the ₱10.0 billion oversubscription option. The Non-Voting Preferred Shares were formally listed and commenced trading on the PSE on March 2, 2026.

3. *Konektadong Pinoy Act (KPA)*

Republic Act No. 12234 titled "An Act Establishing a Comprehensive and Inclusive Data Transmission and Connectivity Framework for the Philippines" or the Konektadong Pinoy Act (KPA) lapsed into law on August 24, 2025 and took effect on September 13, 2025. The KPA aims to promote digital inclusion and bridge the digital divide by providing affordable, reliable, secure and accessible data connectivity services through fair, open and sustainable competition in the data transmission industry, infrastructure-sharing, and investment in data transmission infrastructure and services.

Under the KPA, new operators classified as Data Transmission Industry Participants (DTIP) who will engage in the provision of data transmission services no longer need to secure a legislative franchise from Congress as a prerequisite to launching a data service. Also, the KPA mandates infrastructure sharing and co-location, requiring incumbents to provide access to network and facilities to other DTIPs and permitting direct satellite access without NTC approval. Likewise, the KPA will establish a Spectrum Management Policy Framework (SMPF) to govern the management, and more crucially, the assignment and even recall of spectrum.

The implementing rules and regulations of the KPA took effect on January 2, 2026. On February 2, 2026, the NTC issued Memorandum Circular No. 02-02-2026 which prescribes the legal, financial and technical eligibility requirements for DTIPs and the registration and authorization processes for applicant DTIPs. Further regulations are expected to be released pursuant to the KPA, such as those relating to the SMPF, digital infrastructure access list and the designation of players found to have significant market power.

4. *Dividend declaration*

On February 3, 2026, the BOD of Globe approved the declaration of first quarter cash dividends of ₱25.00 per common share or total dividends of ₱3.6 billion. The dividends were paid to common stockholders of record as of February 18, 2026 on March 5, 2026.

The dividends received by the Parent Company from Globe amounted to ₱1.1 billion for the periods ended March 31, 2026 and 2025 (both unaudited).

The fair value of Globe shares held by the Parent Company amounted to ₱71.9 billion and ₱70.1 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively. The effective voting rights held by the Group in Globe is 46.0% as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

IPO

Amendment of By-Laws

On February 18, 2026, the SEC approved IPO's amendment of its By-laws specifically amending Article II, Section 8 (d) and (deleting) Section 8 (e).

The fair value of IPO shares held by the Parent Company amounted to ₱2.7 billion and ₱2.3 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively. The effective voting rights held by the Group in IPO is 36.3% as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

LRMHI

Recoveries from Grantors

On January 29, 2026, LRMC received a significant claims payment from its Grantors, totalling ₱522.0 million for SD Restoration and NAS ISF compensation.

Others

ACEN C&I Asia HK Limited Group (ACEN C&I Asia), formerly NEFIN Limited

On January 12, 2026, ACRI and ACEN C&I HK Limited (ACEN C&I) executed share transfer agreements for the transfer of ACRI's 10,000,000 common shares in ACEN C&I Asia, equivalent to its 50% direct ownership interest, to ACEN C&I for a total consideration of US\$1. The share transfer was completed upon registration with, and acknowledgement by, the Hong Kong Companies Registry, including the payment of the applicable stamp duties, on February 2, 2026.

Prior to the share transfer, ACRI's investment in ACEN C&I Asia was accounted for as an investment in joint venture using the equity method. As of December 31, 2025, the fair value of ACEN C&I Asia's common shares is nil. As a result of the share transfer, the ACEIC Group's effective ownership interest in ACEN C&I Asia decreased from 87.50% to 75%.

The carrying value of the ACEIC Group's investment in ACEN C&I Asia's common shares prior to the share transfer amounted to ₱204.7 million (US\$3.52 million). The share transfer resulted to a loss on disposal of investment amounting to ₱204.7 million (US\$3.52 million) included under "Other income" in the unaudited interim condensed consolidated statement of income for the period ended March 31, 2026 (unaudited).

Provision for Vietnam Projects

During 2025, Vietnam Electricity (EVN) applied revised payment practices to certain projects, including the use of Completion Certificate Acceptance (CCA) as part of its administrative review of Commercial Operation Date (COD) recognition. Historically, CCAs were not required as a condition for COD, and projects were able to commence operations, bill, and collect under the FIT even without the CCA. As of March 31, 2026, the ACEIC Group's Vietnam portfolio investments

remain exposed to regulatory processes, administrative approvals and payment mechanics customary in the local operating environment.

Recent developments indicate potential tariff clawbacks by the state-owned offtaker in Vietnam, which are expected to reduce future cash flows of affected projects. Accordingly, the ACEIC Group recognized a provision of ₱1.2 billion. The provision reflects management's best estimate of the adverse financial impact based on available information as of the reporting date, and may increase or decrease depending on the final outcome of discussions with EVN, pending the finalization of settlement terms.

11. Intangible Assets and Deferred Tax Assets

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Intangible assets	₱45,798,027	₱40,424,923
Deferred tax assets - net	₱19,475,651	₱18,562,738

Intangible assets include goodwill, customer relationships, unpatented technology, intellectual properties, developed software, licenses, trademarks, project development cost, and leasehold and other rights.

Deferred tax assets (DTA) include DTA on difference between tax and book basis of accounting for real estate transactions, lease liability, accrued expense, among others.

12. Investment Properties and Property, Plant and Equipment

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Investment properties	₱292,077,811	₱285,073,751
Property, plant and equipment	₱224,417,383	₱211,388,747

Investment properties

The account consists of investments in land, building, and construction-in-progress, net of accumulated depreciation and amortization and impairment loss:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Building	₱123,690,875	₱123,377,748
Construction-in-progress	87,619,446	83,211,004
Land	80,767,490	78,484,999
	₱292,077,811	₱285,073,751

- a) Certain parcels of land are leased to several individuals and corporations. Some of the lease contracts provide, among others, that within a certain period from the expiration of the contracts, the lessee will have to demolish and remove all improvements (such as buildings) introduced or built within the leased properties. Otherwise, the lessor will cause the demolition and removal thereof and charge the cost to the lessee unless the lessor occupies and appropriates the same for its own use and benefit.
- b) Construction-in-progress pertains to buildings under construction to be leased as retail and office spaces upon completion. The development and construction period normally ranges from three to five years and depends heavily on the size of the assets.

Property, plant and equipment

This account consists of:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Land, buildings and improvements	₱23,080,023	₱21,299,803
Plant, machinery and equipment	105,740,914	98,891,943
Construction-in-progress	61,709,015	55,711,274
Hotel property and equipment	17,881,803	19,573,383
Furniture, fixtures and equipment	13,708,566	13,594,998
Transportation equipment	2,297,062	2,317,346
	₱224,417,383	₱211,388,747

Total additions to property, plant and equipment and investment properties amounted to ₱15.2 billion for the period ended March 31, 2026 (unaudited). Meanwhile proceeds from disposal of property, plant and equipment and investment properties amounted to ₱46.0 million for the same period.

The Group's additions to property, plant and equipment include capitalization of eligible borrowing costs at various capitalization rates.

The Group recognized gains from disposal and retirement of certain machinery and facilities equipment, furniture and fixtures, and tools and instruments and booked under the "Other income" account.

Certain property, plant, and equipment of the Group have been pledged as security for its obligations which includes, among others, ACEIC's property, plant, and equipment with carrying value of ₱13.2 billion and ₱6.1 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited) were mortgaged as security for the long-term loan of the ACEIC Group (see Note 15).

13. Accounts Payable and Accrued Expenses

This account consists of the following:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Accounts payable	₱171,899,952	₱169,271,975
Taxes payable	27,767,167	28,043,742
Accrued expenses		
Personnel costs	5,985,161	7,158,416
Rental and utilities	2,164,428	2,637,563
Advertising and promotions	1,988,118	1,563,283
Professional and management fees	1,073,807	1,613,029
Repairs and maintenance	480,650	600,708
Various operating expenses	6,055,473	10,964,362
Liability for purchased land	8,848,065	7,836,717
Interest payable	8,495,256	8,257,134
Retentions payable	7,486,583	7,516,049
Related parties (Note 21)	4,747,944	4,810,410
Dividends payable (Note 16)	473,274	3,241,865
Property dividends payable (Note 16)	110,162	110,162
	₱247,576,040	₱253,625,415

Accounts payable and accrued expenses are non-interest bearing and are normally settled on 15- to 60-day terms. Other payables are non-interest-bearing and are normally settled within one year.

Accrued project costs are billings not yet received from suppliers for direct materials and services from subcontractors. These are accruals of project costs such as equipment charges, materials, labor, overhead and provision for repairs and maintenance. These are normally settled within one year and are part of "Accounts payable."

Taxes payable consists of output VAT, withholding taxes, business taxes, capital gains tax, and other statutory payables. These are normally settled within one year.

Accrued various operating expenses include accruals for supplies, commissions, transportation and travel, insurance, representation, dues and fees and others. These are normally settled within one year.

Liability for purchased land pertains to the current portion of unpaid unsubdivided land acquired payable during the year. These are normally payable in quarterly or annual installment payments or upon demand.

Interest payable pertains to interest incurred on bank loans and fixed bonds but not yet paid. These are normally settled within one year.

Retentions payable pertains to the amount withheld by ALI Group on contractor's billings to be released after the guarantee period, usually one (1) year after the completion of the project or upon demand. The retention serves as a security from the contractor should there be defects in the project.

Dividends payable pertains to cash dividends declared but not yet paid.

Property dividends pertain to the declaration of property dividends consisting of the ACEN shares acquired from ACEIC to the Parent Company's common shareholders at a ratio of three (3) ACEN shares per one (1) parent company common share. The SEC approved and issued the Certificate of Filing Notice of the Property Dividend declaration last October 24, 2022. The BIR released the Certificates Authorizing Registration (CAR) to stockholders who have met the BIR requirements last December 29, 2022, including of the submission of their Tax Identification Numbers. For stockholders who have not been issued a CAR, the payment date of the property dividend is on the 5th business day following their submission of a CAR to the Parent Company.

14. Other Current and Noncurrent Liabilities

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Other current liabilities	₱23,005,529	₱19,227,033
Other noncurrent liabilities	₱49,628,317	₱51,999,654

Other current liabilities include the following:

- a. Customer deposits pertain to security and customers' deposits. Security deposits are normally equivalent to three (3) to six (6) months' tenant's rent with cancellable lease contracts and whose lease term will end in the succeeding year. This will be refunded to the lessees at the end of the lease term or be applied to the last months' rentals on the related contracts. Customers' deposits consist of collections from real estate customers which have not reached the 10% threshold to qualify for revenue recognition and excess of collections over the recognized receivables based on percentage of completion.
- b. Nontrade payables pertain mainly to non-interest-bearing real estate-related payables to contractors and various non-trade suppliers which are due within one year.
- c. Others include derivative liabilities and contract liabilities. Contract liabilities include short-term advances received to render manufacturing services. Contract liabilities are recognized as revenue when the Group performs under the contract.

Other noncurrent liabilities include the following:

- a. Deposits include security deposits from tenants of retail and office spaces and deferred credits arising from sale of real estate properties. Security deposits are equivalent to three (3) to six

(6) months' rent of long-term tenants with non-cancellable leases. This will be refunded to the lessees at the end of the lease term or be applied to the last months' rentals on the related contracts. This also includes customers' deposits which consist of excess of collections over the recognized receivables based on percentage of completion. Deferred credits pertain to advances from buyers of real estate properties to cover various processing fees including, but not limited to, fees related to transfer of title such as registration fees, documentary taxes and transfer taxes. Payments made by ALI Group for the processing of title are charged to this account.

- b. Retentions payable pertains to amount withheld by the Group from the contractors' billings to be released after the guarantee period, usually one (1) year after the completion of the project or upon demand. The retention serves as a security from the contractor should there be defects in projects requiring rework.
- c. Contractors' payable represents accrued costs incurred for property development that are not yet billed.
- d. Liability for purchased land pertains to the portion of unpaid unsubdivided land acquired during the year. These are normally payable in quarterly or annual installment payments within three (3) or five (5) years.
- e. Asset retirement obligation includes dismantling obligations for lease properties and contingent consideration related to acquisition of investment.
- f. Deferred output VAT pertains to output VAT on receivables for which sales recognition has been deferred based on sales collection threshold for VAT recognition purposes.
- g. Subscription payable mainly pertains to ALLHC's investment in Cyber Bay and to AC Industrial's investment in KP Motos Corporation (KPMC) (see Note 6).
- h. Others include ACEIC's contingent consideration on acquisition of control in 2024 on the investment in Real Wind Energy, Inc. (RWEI), noncurrent derivative liability, noncurrent interest payable, and noncurrent accrued employee benefits.

15. Short-term and Long-term Debt

These accounts consist of the following:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Short-term debt:		
Philippine Peso debt with various interest rates	P83,422,820	P62,205,783
Foreign currency debt with various interest rates	19,038,231	19,092,296
	P102,461,051	P81,298,079
Long-term debt:		
The Parent Company:		
Philippine Peso debt with various interest rates	P53,822,518	P53,966,186
Philippine Peso bonds	15,946,432	15,933,830
	69,768,950	69,900,016
Subsidiaries:		
Loans from banks & other institutions:		
Philippine Peso with various interest rates	212,641,155	211,660,545
Foreign currency with various interest rates	125,225,855	108,262,809
Foreign currency bonds	125,272,575	121,575,180
Philippine Peso bonds	104,048,361	111,790,921
	567,187,946	553,289,455
	636,956,896	623,189,471
Less current portion	47,667,398	46,564,344
Noncurrent portion	P589,289,498	P576,625,127

For the period ended March 31, 2026 (unaudited), total proceeds from availments of short-term and long-term debt amounted to ₱106.8 billion which consists mainly of proceeds from loans of AC (₱9.7 billion), ALI (₱63.7 billion), ACEIC (₱27.6 billion), AC Industrials (₱3.8 billion), AYCFL (₱2.4 billion), IMI (₱0.1 billion), and AC Logistics ((₱0.2 billion); while payments of short-term and long-term debt amounted to ₱83.7 billion which mainly pertains to loan payment of AC (₱10.1 billion), ALI (₱45.5 billion), ACEIC (₱22.6 billion), AC Industrials (₱5.8 billion), IMI (₱0.4 billion), and AC Logistics (₱0.3 billion).

The Group has short-term and long-term debt payable to BPI amounting to ₱74.7 billion and ₱69.6 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively (see Note 21). Interest expense incurred from these debts amounted to ₱0.8 billion and ₱1.0 billion for the periods ended March 31, 2026 and 2025 (both unaudited), respectively (see Note 21).

Loans availed of during the period ended March 31, 2026 have varying interest rates and maturity dates. Proceeds of loans were used for operating requirements, capital expenditures and certain investment acquisitions (see Note 3).

Parent Company

The Parent Company positions its deals across various currencies, maturities, and product types to provide utmost flexibility in its financing transactions.

Generally, the Parent Company's long-term loans are unsecured. Due to certain regulatory constraints in the local banking system regarding loans to directors, officers, stockholders and related interest, some of the Parent Company's credit facilities with a local bank are secured by shares of stock of a subsidiary in accordance with BSP regulations. All credit facilities of the Parent Company outside of this local bank are unsecured, and their respective credit agreements provide for this exception.

Short-term and long-term debt availments and payments

On February 4, 2026 the Parent Company made partial payment on its long-term loans with a foreign bank amounting to ₱192.3 million.

On March 13, 2026, the Parent Company availed of a short-term loan with BPI amounting to ₱9.7 billion maturing in 90 days at a fixed rate of 5% per annum. On the same date, the Parent Company fully settled another short-term loan with the same amounting to ₱9.7 billion.

On various dates in March 2026, the Parent Company made partial payments on long-term debt with various banks totaling ₱0.2 billion.

For the period ended March 31, 2026, the Parent Company rolled over, at their respective maturity dates, foreign currency swaps with various local and foreign financial institutions which were designated to hedge USD foreign currency exchange exposures on its USD-denominated debts that was borrowed on a fixed interest rate. As of March 31, 2026, the Parent Company maintains a total of USD100.00 million outstanding foreign currency swap hedges.

Below is the summary of the outstanding Peso bonds issued by the Parent Company:

Year Issued	Term	Interest Rate	Principal Amount	Carrying Value		Features
				March 2026 (Unaudited)	December 2025 (Audited)	
(in Thousands)						
2021	5 years	3.7874%	₱6,000,000	₱5,994,673	₱5,986,407	5-year fixed coupon Series B bond callable on the 12 th to 19 th interest payment date with a call option price of 101.0% on the 12 th to 15 th interest payment date and 100.5% on the 16 th to 19 th interest payment date.
2022	5 years	5.6239%	7,500,000	7,469,297	7,465,481	5-year fixed coupon Series D bond callable on the 12 th to 19 th interest payment date with a call option price of 101.0% on the 12 th to 15 th interest payment date and 100.5% on the 16 th to 19 th interest payment date.

Year Issued	Term	Interest Rate	Principal Amount	Carrying Value		Features
				March 2026 (Unaudited)	December 2025 (Audited)	
(in Thousands)						
2022	7 years	6.1351%	2,500,000	2,482,462	2,481,942	7-year fixed coupon Series E bond callable on the 16 th to 27 th interest payment date with a call option price of 102.0% on the 16 th to 19 th interest payment date, a call option price of 101.0% on the 20 th to 23 rd interest payment date and 100.5% on the 24 th to 27 th interest payment date.
			₱16,000,000	₱15,946,432	₱15,933,830	

The outstanding Peso bonds of the Parent Company have been rated “PRS Aaa” by PhilRatings.

The long-term debt of the Parent Company provides for certain restrictions and requirements with respect to maintenance of financial ratios at certain levels. These restrictions and requirements were complied with by the Parent Company as of March 31, 2026 and December 31, 2025 (see Compliance with debt covenants portion). The Parent Company aims to maintain a debt-to-equity ratio not exceeding 3:1 in compliance with loan covenants of AYCFI.

ACEIC

Philippine Peso 10.0 Billion Fixed Rate Bonds due 2027

On September 22, 2022, ACEN issued an unsecured fixed-rate bonds with an aggregate principal of ₱10.0 billion. The proceeds were used to finance investments in various solar farms. There are no securities pledged as collateral for these bonds.

The offer is comprised of 5-year bonds due on September 22, 2027 with interest rate of 6.0526% per annum. This issuance is ACEN’s first tranche offered out of the shelf registration of debt securities of ₱30.0 billion to be offered within a period of three (3) years. Interest on the bonds is payable quarterly in arrears starting on December 22, 2022, for the first interest payment date and on March 22, June 22, September 22, and December 22 each year for each subsequent payment date.

Redemption at the option of the Issuer

The Issuer has the right, but not the obligation, to redeem (in whole but not in part) the outstanding PHP Green Bonds before the relevant Maturity on any one of the following Interest Payment Dates indicated below, or the immediately succeeding Business Day if such date is not a Business Day, in accordance with the following schedule:

- 12th to 15th Interest Payment Date at Call Option Price of 101.00%
- 16th to 19th Interest Payment Date at Call Option Price of 100.50%

The redemption option was assessed to be embedded derivatives that is clearly and closely related to the host contract, therefore, not required to be bifurcated.

ACEFIL – Medium Term Note (MTN) Programme

On January 16, 2019, ACEFIL established its MTN Programme with an aggregate amount of US\$1.0 billion (₱48.5 billion). The proceeds from each issue under the MTN Programme will be used for general corporate purposes, including eligible green projects and other use of proceeds under ACEFIL’s green bond framework.

On November 17, 2020, ACEFIL amended the MTN Programme to increase the aggregate amount to US\$2.0 billion (₱95.0 billion) and allow the issuance of senior undated guaranteed notes under the MTN Programme.

On January 25, 2024, ACEFIL redeemed US\$360.0 million (₱20.2 billion) of the Senior guaranteed notes under the MTN Programme. Remaining outstanding guaranteed notes amounted to US\$410.0 million.

ACEFIL – Senior guaranteed notes due 2029 and Senior undated guaranteed notes under the MTN Programme

On July 9, 2020, ACEFIL issued US\$60.0 million (P2.9 billion) senior guaranteed notes due 2029 guaranteed by ACEIC with a fixed coupon of 4.75% per annum. The notes were priced at 104.75.

On November 25, 2020, ACEFIL issued US\$300.0 million (P14.5 billion) senior undated guaranteed notes with a fixed coupon of 5.10% for life. The notes were priced at par. The new issue was used to finance the successful tender of US\$186.9 million (P9.1 billion) of the US\$400.0 million (P19.4 billion) 5.65% senior undated guaranteed notes at a tender price of US\$104.6 million.

Redemption at the option of the issuer

At any time, ACEFIL may on any one or more occasions redeem all or part of the “notes under the MTN Programme”, by giving notice, at redemption price equal to 100% of the principal amount of the “notes under the MTN Programme” redeemed, plus the applicable premium (as defined in the respective pricing supplements) as of date, and accrued and unpaid interest, if any, to the date of redemption, subject to the rights of the person in whose name the “notes under the MTN Programme” is registered on the relevant record date to receive interest due on the relevant interest payment date.

ACEFIL Loan Agreement guaranteed by ACEIC Parent

On January 12, 2024, ACEIC as Guarantor to its subsidiary, ACEFIL, entered into a loan agreement with a lender for US\$10.0 million. This loan obtained by ACEFIL shall be used to redeem its maturing green bonds in January 2024.

ACEN Finance Limited (ACEN Finance) – Medium Term Note (MTN) Programme

On August 31, 2021, ACEN Finance established its MTN Programme with an aggregate amount of US\$1.5 billion. The proceeds from each issue under the MTN Programme will be used for general corporate purposes, including but not limited to, working capital, funding investment activities, development of projects, refinancing and/or repayment of indebtedness and on-lending activities within the ACEN Group. Notes to be issued out of the MTN Programme designated as Green Bonds may be allocated towards the financing and/or refinancing of Eligible Green Projects in accordance with certain prescribed eligibility criteria described under ACEN’s Green Bond Framework.

The Notes to be issued by ACEN Finance under its MTN Programme; may be distributed by way of private or public placement; and will be listed on the Singapore Exchange Securities Trading platform (SGX-ST).

ACEN Finance – Senior guaranteed undated FFL notes (Notes) under the MTN Programme

On September 8, 2021, ACEN Finance issued US\$400.0 million (P20.4 billion) senior undated fixed-for-life (non-deferrable) Notes guaranteed by ACEN with a fixed coupon of 4% for life, with no step-up and no reset, priced at par. An amount equal to the net proceeds will be used to finance or refinance, in whole or in part, new or existing Eligible Green Projects in accordance with ACEN’s Green Bond Framework. On September 9, 2021, the Notes were listed with the SGX-ST. The unsecured US dollar-denominated senior Green Bonds require the ACEIC Group to comply with certain covenants including, among others, limitations on the incurrence or guarantee of additional indebtedness, creation or incurrence of certain liens, creation or permission of any restrictions on the payment of dividends to ACEIC Group by certain of ACEIC Group subsidiaries, entering into unrelated businesses or engagement in certain activities, and limitations on the consolidation, merging or selling of all or substantially all of ACEIC Group’s properties and assets with other entities if ACEIC is not the surviving entity. The incurrence test for additional debt requires the ACEIC Group to maintain a net debt to total equity ratio not exceeding 2.5 to 1.0.

The ACEIC Group has complied with its debt covenants as of March 31, 2026 and December 31, 2025.

ALI

In compliance with BSP rules on directors, officers, stockholders and related interests, certain short-term and long-term debt are secured by real estate mortgages dated September 2, 2014 and March 14, 2016 covering both land and building of the Greenbelt Mall. Net book value of the property

amounted to ₱4.0 billion and ₱3.9 billion as of March 31, 2026 (unaudited) and December 31, 2025 (audited), respectively, which is accounted as part of the Investment properties account.

Philippine Peso 20-year Bonds due 2033

In October 2013, ALI issued a ₱2.0 billion bond due 2033 at a fixed rate equivalent to 6.000% per annum. CRISP assigned a "AAA" rating on the bonds indicating that it has a minimal credit risk owing to ALI's capacity to repay its debt obligations. AAA is the highest rating assigned by CRISP.

Philippine Peso 7-year and 10-year Bonds due 2026

In March 2016, ALI issued and listed on the PDEX a total of ₱8.0 billion bonds due 2026 at a fixed rate equivalent to 4.850% per annum. This is the first tranche of the tranche of debt securities issued under ALI's 2016 Program. The bonds were assigned an issue credit rating of PRS Aaa, with a Stable Outlook by PhilRatings. In May 2019, the ALI issued and listed on the PDEX ₱8.0 billion fixed rate bonds due 2026 at a rate equivalent to 6.369% per annum. The bonds, the first tranche of ALI's 2019 Program, were rated PRS Aaa with a Stable Outlook by PhilRatings.

Philippine Peso 9-year and 6-month Bonds due 2025

In April 2016, ALI issued and listed on the PDEX a total of ₱7.0 billion bonds due 2025 at a fixed rate equivalent to 4.750% per annum. This is the second tranche of debt securities issued under ALI's 2016 Program. The bonds were assigned an issue credit rating of PRS Aaa, with a Stable Outlook by PhilRatings.

Philippine Peso 7-year and 3-month and 10-year Bonds due 2027

In May 2017, ALI issued a ₱7.0 billion fixed rate bonds due 2027 at a rate equivalent to 5.262% per annum. The bonds represent the fourth tranche of the Fixed-rate Bonds Series issued under the ALI's ₱50.0 billion Debt Securities Program registered with the SEC and listed in PDEX. In November 2019, ALI issued a ₱1.0 billion fixed rate bonds due 2027 at a rate equivalent to 4.99% per annum. The bonds, the third tranche issued under the ALI's 2019 Program, were rated PRS Aaa with a Stable Outlook by PhilRatings.

Philippine Peso 5-year Bonds due 2025

In September 2020, ALI issued and listed on the PDEX its ₱6.3 billion fixed rate bonds due 2025 at a rate equivalent to 3.862% per annum. The bonds represent the fifth tranche of the new ₱50.0 billion debt securities issued under ALI's 2019 Program. The bonds were rated PRS Aaa with a Stable Outlook by PhilRatings.

Philippine Peso 4-year Bonds due 2025

In May 2021, ALI issued and listed on the PDEX its ₱10.0 billion fixed rate bonds due 2025 at a rate equivalent to 3.626% per annum. The bonds represent the sixth tranche of debt securities issued under the ALI's 2019 Program. The bonds were rated PRS Aaa with a Stable Outlook by PhilRatings.

Philippine Peso 10-year Bonds due 2031

In October 2021, the ALI issued a total of ₱3.0 billion bonds due 2031 at a fixed rate equivalent to 4.08% per annum and subject to repricing on October 26, 2026, the fifth anniversary of the Issue Date, at the higher of 4.08% per annum or the prevailing 5-year benchmark plus 70 bps. The offering which was listed on the PDEX is composed of ₱2.8 billion issued as the first tranche of ALI's 2021 Program, while ₱0.3 billion representing the seventh tranche of debt securities were issued under ALI's 2019 Program. The bonds were assigned an issue credit rating of PRS Aaa, with a Stable Outlook by PhilRatings. ALI exercised the call option and the bonds were fully redeemed in April 2023.

Philippine Peso 6-year Bonds due 2028

In May 2022, ALI issued a total of ₱12.0 billion bonds due 2028 at a fixed rate equivalent to 5.809% per annum. The offering is composed of ₱9.5 billion as the second tranche of debt securities issued under ALI's 2021 Program, while ₱2.5 billion represent the eighth and final tranche of debt securities that were issued under the 2019 Program. The bonds were listed on the PDEX and were assigned an issue credit rating of PRS Aaa, with a Stable Outlook by PhilRatings.

Philippine Peso 5-Year and 7-year Bonds due 2027, and 2029

In July 2022, ALI issued a total of ₱21.0 billion fixed rate bonds, broken down into ₱7.0 billion bonds due 2027 at a rate equivalent to 6.211% per annum., and a ₱14.0 billion bonds due 2029 at a rate equivalent to 6.805% per annum. The offering is the third tranche of debt securities issued under ALI's 2021 Program. The bonds were listed on the PDEX and were assigned an issue credit rating of PRS Aaa, with a Stable Outlook by PhilRatings.

Philippine Peso 5-Year and 10-year Bonds due 2028 and 2033

In June 2023, ALI issued a total of ₱15.0 billion fixed rate bonds, broken down into ₱10.1 billion bonds due 2028 at a rate equivalent to 6.03% per annum and ₱4.9 billion bonds due 2033 at a rate equivalent to 6.29% per annum. The offering is composed of ₱4.8 billion issued as the fourth and final tranche of ALI's 2021 Program while ₱10.3 billion representing the first tranche of debt securities issued under its 2023 Program. The bonds were listed on the PDEX and were assigned an issue credit rating of PRS Aaa, with a Stable Outlook by PhilRatings.

Philippine Peso 10-Year ASEAN Sustainability Bonds due 2034

In 2024, ALI issued a total of ₱14.0 billion fixed rate bonds broken down into ₱6.0 billion bonds due 2034 at a rate equivalent to 6.99% per annum and ₱8.0 billion bonds due 2034 at a rate equivalent to 6.13% per annum. The bonds are composed of Sustainability-Linked Bond and listed a 10-year SL-Bond on the PDEX issued under the existing securities program.

Philippine Peso Sustainability-Linked Bonds due 2030 and 2035

On October 8, 2025, ALI secured a Permit to Offer Securities for the issuance of up to ₱10.0 billion in ASEAN Sustainability-Linked Bonds, with an oversubscription option of up to ₱5.0 billion. The offer consists of 6.07% per annum Series C Bonds due 2030, and 6.31% per annum Series D Bonds due 2035. This issuance forms the fourth tranche under ALI's ₱50.0 billion shelf registration program approved by the SEC in 2023. Earlier tranches under the same program included ₱10.3 billion fixed rate bonds issued in June 2023, ₱6.0 billion Sustainability Linked Bonds issued in July 2024, and ₱8.0 billion Sustainability Linked Bonds issued in November 2024.

Foreign Currency Sukuk Murabahah Programme bond due 2029

On August 8, 2024, ALI made its first issuance of RM300.0 million (₱4.4 billion) in nominal value pursuant to its Sukuk Murabahah Programme. The long-term loan agreements contain some or all of the following restrictions: material changes in nature of business; maintenance of debt-to-equity ratio; payment of dividends and additional loans maturing beyond a year which will result in non-compliance of the required debt-to-equity ratios; merger or consolidation where the company/subsidiary is not the surviving corporation; guarantees or advances; encumbrance for borrowed money; and sale of substantially all assets

The ALI Group is required to maintain a debt-to-equity ratio not exceeding 3:1. The ALI Group has complied with the debt covenant as of March 31, 2026 and December 31, 2025.

AYCFL

2017 AYCFL US\$400.0 Million Senior Unsecured and Guaranteed Fixed For Life Perpetual Notes (Fixed For Life)

On September 7, 2017, the Parent Company announced that AYCFL had successfully set the terms of a US dollar-denominated fixed-for-life senior perpetual issuance at an aggregate principal amount of US\$400.0 million (₱20,171.9 million) with an annual coupon of 5.13% for life with no reset and step-up. The issuer, AYCFL, may redeem the Notes in whole but not in part on September 13, 2022 (first redemption date) or any interest payment date falling after the first redemption date at 100% of the principal amount of the Notes plus any accrued but unpaid interest. The Parent Company unconditionally guarantees the due and punctual payment of this note if, for any reason, AYCFL does not make timely payment of the amount due.

In September 2021, the aggregate principal amount of US\$100 million of this 5.13% Undated Notes was tendered and the aggregate amount of US\$300 million remained outstanding after payment.

On May 10, 2022, AYCFL made a tender offer settlement amounting to US\$40.12 million in aggregate principal amount of its 5.13% Undated Notes. Pursuant to the settlement of the Tender Offer, US\$40.12 million in aggregate principal amount of the Notes was repurchased and cancelled pursuant to the terms and conditions of the Notes. Following the cancellation, the aggregate

principal amount of the Notes that remained outstanding was US\$259.88 million as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

2019 AYCFL US\$400.0 Million Senior Unsecured and Guaranteed Fixed For Life Perpetual Notes (Fixed For Life)

On October 23, 2019, the Parent Company announced that AYCFL had successfully priced a similar US dollar denominated fixed-for-life senior perpetual issuance at an aggregate principal amount of US\$400.0 million (₱20,118.9 million) with an annual coupon of 4.85% for life with no reset and step-up. The issuer, AYCFL, may redeem the Notes in whole but not in part on October 30, 2024 (first redemption date) or any interest payment date falling after the first redemption date at 100% of the principal amount of the Notes plus any accrued but unpaid interest. The Parent Company unconditionally guarantees the due and punctual payment of this note if, for any reason, AYCFL does not make timely payment of the amount due.

In September 2021, the aggregate principal amount of US\$35 million of this 4.85% Undated Notes was tendered and the aggregate amount of US\$365 million remained outstanding as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

2021 AYCFL US\$400.0 Million Senior Fixed-for-Life Perpetual Notes (the Notes)

On September 16, 2021, the Parent Company announced that it had successfully set the terms for a US dollar-denominated fixed-for-life (non-deferrable) senior perpetual issuance. The Notes have an aggregate principal amount of US\$400.0 million with a fixed coupon of 3.90% for life, with no step-up and no reset, payable semi-annually. The issuer, AYCFL, may redeem the Notes in whole but not in part on September 23, 2026 (first redemption date) or any interest payment date falling after the first redemption date at 100% of the principal amount of the Notes plus any accrued but unpaid interest. The transaction was settled on September 23, 2021, and the Notes are unconditionally and irrevocably guaranteed by the Parent Company.

AYCFL Social Bond

On November 11, 2021, AYCFL signed a 10-year Social Bond through private placement by the International Finance Corporation (IFC) amounting to US\$100.0 million (the "Social Bond"), to fund the sustainable and resilient growth and capacity building of the Group's healthcare arm, AC Health. The Social Bond is unconditionally and irrevocably guaranteed by the Parent Company.

On January 14, 2022, AYCFL drew the full amount at a rate of 2.99% for 10 years. Sustainability was engaged to provide a second party opinion on the Ayala Health Social Bond Framework which aligns with the Social Bond Principles and Social Loans Principles published by the International Capital Market Association.

The Parent Company aims to maintain a debt-to-equity ratio not exceeding 3:1 in compliance with loan covenants of AYCFL.

Guarantees

The Parent Company or its subsidiaries may act as guarantor on debt taken out by other subsidiaries within the Group. Both domestic and foreign loans of the Group may be subject to guarantees. Any guarantees as of March 31, 2026 (unaudited) and December 31, 2025 (audited) are discussed in those entities' SEC 17-Q or SEC 17-A reports and/or audited financial statements.

Compliance with debt covenants

The loan agreements on long-term debt of the Parent Company and some subsidiaries provide for certain restrictions and requirements with respect to, among others, declaration and/or payment of dividends, incurrence of additional liabilities, investment and guaranties, mergers or consolidations or other material changes in their ownership, corporate set-up or management, acquisition of treasury stock, disposition and mortgage of assets and maintenance of financial ratios at certain levels. These restrictions and requirements were complied with by the Group as of March 31, 2026 and December 31, 2025. For the Parent Company, these covenants include, among others, certain ratios like:

- Debt to equity ratio of not to exceed 3:1
- Net debt to tangible net worth ratio of not to exceed 3:1
- Current ratio of not lower than 0.5:1

16. Equity

Details of the Parent Company's paid-in capital follow:

	Preferred Shares – A	Preferred Shares – B	Voting Preferred Shares	Common Shares	Subscribed Shares	Additional Paid-in Capital	Subscriptions Receivable	Total Paid-in Capital	Treasury Shares
					(in Thousands)				
At January 1, 2026 (Audited)	₱1,200,000	₱5,800,000	₱200,000	₱31,511,569	₱299,015	₱76,375,605	(₱2,817,801)	₱112,568,388	(₱15,144,721)
Reclassification/Others	–	–	–	–	–	(118)	–	(118)	–
Collection of subscription receivables	–	–	–	–	–	–	9,535	9,535	–
At March 31, 2026 (Unaudited)	₱1,200,000	₱5,800,000	₱200,000	₱31,511,569	₱299,015	₱76,375,487	(₱2,808,266)	₱112,577,805	(₱15,144,721)
	Preferred Shares – A	Preferred Shares – B	Voting Preferred Shares	Common Shares	Subscribed Shares	Additional Paid- in Capital	Subscriptions Receivable	Total Paid-in Capital	Treasury Shares
					(in Thousands)				
At January 1, 2025 (Audited)	₱1,200,000	₱5,800,000	₱200,000	₱31,478,499	₱310,075	₱57,246,480	(₱2,850,849)	₱93,384,205	(₱14,220,992)
Exercise/ cancellation/ subscription of ESOP/ESOWN – net of issuance cost	–	–	–	33,070	(11,060)	287,850	(245,900)	63,960	–
Collection of subscription receivables	–	–	–	–	–	–	278,948	278,948	–
Buyback of common shares	–	–	–	–	–	–	–	–	(1,923,729)
Reissuance of preferred shares	–	–	–	–	–	18,841,276	–	18,841,276	1,000,000
Assignment of treasury shares	–	–	–	–	–	(1)	–	(1)	–
At December 31, 2025 (Audited)	₱1,200,000	₱5,800,000	₱200,000	₱31,511,569	₱299,015	₱76,375,605	(₱2,817,801)	₱112,568,388	(₱15,144,721)

Retained earnings

In accordance with the Revised SRC Rule 68 and SEC Memorandum Circular No. 16-2023, the Parent Company's retained earnings available for dividend declaration as of March 31, 2026 (unaudited) and December 31, 2025 (audited) amounted to ₱73.1 billion and ₱69.4 billion, respectively.

For further details, refer to Section 3 – Reconciliation of Retained Earnings Available for Dividend Declaration.

Cash dividends

The details on the cash dividends declared by the Parent Company for the periods ended March 31, 2026 and 2025 (both unaudited) are shown below.

	<u>Per Share</u>		<u>Amount</u>	
	<u>March 2026</u> <u>(Unaudited)</u>	March 2025 (Unaudited)	<u>March 2026</u> <u>(Unaudited)</u>	March 2025 (Unaudited)
Cash dividends				
Dividends to equity preferred shares declared during the period:			(In Thousands)	
Preferred A	₱39.741875	₱39.741875	₱208,427	₱208,427
Preferred B – Series 3	30.269000	30.269000	227,018	227,018
Preferred B – Series 4	31.451500	–	314,515	–

Property dividends

The dividend distribution commenced in January 2023 and will continue as and when electronic Certificates Authorizing Registration (eCARs) are issued by BIR. The eCAR issuance is a prerequisite for the transfer of the properties of the Parent Company, i.e. the ACEN shares, to each entitled stockholder as of the record date and it is a process that entails the participation of both the Parent Company, as transferor, and the stockholders, as transferees.

As of March 31, 2026 (unaudited) and December 31, 2025 (audited), the Parent Company has property dividends payable to common stockholders amounting to ₱110.2 million.

As of March 31, 2026 (unaudited) and December 31, 2025 (audited), the Parent Company has significantly completed the distribution of property dividends. The BIR's issuance of eCARs and subsequent distribution of ACEN shares are ongoing.

Transactions with non-controlling interests

As of March 31, 2026, the Group had various transactions with its non-controlling interests related to ACEIC's acquisition of shares held by non-controlling shareholders in its investments in URH and VWEL, and ALI's block sale of AREIT (see Note 3).

Capital management

The primary objective of the Parent Company's capital management policy is to ensure that it maintains a robust statement of financial position in order to support its business and maximize shareholder value.

The Parent Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Parent Company may adjust the dividend payment to shareholders or issue new shares. No changes were made in the objectives, policies or processes for the periods ended March 31, 2026 and December 31, 2025.

The Parent Company monitors capital using a gearing ratio of debt to equity and net debt to equity. Debt consists of short-term and long-term debt of the Group. Net debt includes short-term and long-term debt less cash and cash equivalents, and short-term investments of the Group. The Parent Company considers as capital the total equity.

	<u>March 2026</u> <u>(Unaudited)</u>	December 2025 (Audited)
	(in Thousands)	
Short-term debt	₱102,461,051	₱81,298,079
Long-term debt	636,956,896	623,189,471

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Total debt	739,417,947	704,487,550
Less:		
Cash and cash equivalents	70,472,847	66,901,817
Short-term investments	1,390,609	403,532
Net debt	667,554,491	637,182,201
Total equity	₱824,185,628	₱809,848,574
Debt to equity	89.7%	87.0%
Net debt to equity	81.0%	78.7%

The loan agreements on long-term debt of the Parent Company and some subsidiaries provide for certain restrictions and requirements with respect to, among others, payment of dividends, incurrence of additional liabilities, investment and guaranties, mergers or consolidations or other material changes in their ownership, corporate set-up or management, acquisition of treasury stock, disposition and mortgage of assets and maintenance of financial ratios at certain levels. These restrictions and requirements were complied with by the Group as of March 31, 2026 and December 31, 2025.

The Parent Company also monitors capital through return-to-common equity ratio. For this ratio, the Parent Company considers as capital the average amount of equity with the exclusion of accounts pertaining to preferred shares and the non-controlling interests.

	March 2026 (Unaudited)	March 2025 (Unaudited)
	(in Thousands)	
Net income attributable to owners of the Parent Company	₱11,952,596	₱12,595,124
Less: Dividends to equity preferred shares	749,959	435,444
Net income attributable to common share owners of the Parent Company	11,202,637	12,159,680
Average common equity attributable to owners of the Parent Company	₱468,395,393	₱413,212,155
Return to common equity	2.4%	2.9%

17. Earnings Per Share

The following table presents information necessary to calculate earnings per share (EPS) on net income attributable to owners of the Parent Company:

	For the Periods Ended March 31	
	2026	2025
	(in Thousands, except EPS figures)	
Net income attributable to the owners of the Parent Company	₱11,952,596	₱12,595,124
Less: Dividends on preferred stocks	(749,959)	(435,444)
	11,202,637	12,159,680
Less: Profit impact of assumed conversions of potential ordinary shares of investees	(14,675)	(17,433)
	₱11,187,962	₱12,142,247
Weighted average number of common shares	620,717	623,597
Dilutive shares arising from stock options	–	–
	620,717	623,597
EPS		
Basic	₱18.05	₱19.47
Diluted	₱18.02	₱19.47

The effect of the stock option in the earnings per share for the period ended March 31, 2026 is anti-dilutive.

18. Revenue

This account consists of:

	March 2026 (Unaudited)	March 2025 (Unaudited)
	(in Thousands)	
Revenue from contracts with customers:		
Real estate	₱27,030,889	₱33,621,083
Mobility	16,456,999	11,703,913
Manufacturing services	12,874,634	14,428,009
Power generation	11,470,818	7,630,764
Others	4,610,412	4,500,809
	72,443,752	71,884,578
Rental income	9,214,444	9,010,315
Sale of goods and rendering of services	81,658,196	80,894,893
Share in net profits of associates and joint ventures	12,107,828	12,085,864
	₱93,766,024	₱92,980,757

Disaggregated revenue information

Set out below is the disaggregation of revenue from contracts with customers of the material subsidiaries of the Group:

ALI Group

Revenue from contracts with customers of ALI Group consists of:

	March 2026 (Unaudited)	March 2025 (Unaudited)
	(in Thousands)	
Revenue from contracts with customers:		
Residential development	₱20,346,209	₱27,839,148
Hotels and resorts	3,377,369	3,363,185
Construction	2,374,691	2,418,750
Others	932,620	-
	₱27,030,889	₱33,621,083

ALI Group derives revenue from the transfer of goods and services over time and at a point in time, in different product types. ALI Group's disaggregation of revenue from contracts with customers from residential development, the biggest revenue segment, are presented below:

	March 2026 (Unaudited)	March 2025 (Unaudited)
	(in Thousands)	
<i>Type of product</i>		
Middle income housing	₱5,757,264	₱9,335,896
Coremid	5,993,437	6,788,780
Lot only	4,515,648	5,730,672
Condominium	4,079,860	5,983,800
	₱20,346,209	₱27,839,148

All of ALI Group's real estate sales from residential development are revenue from contracts with customers recognized over time.

IMI Group

The following table presents revenue of IMI Group per market segment:

	March 2026 (Unaudited)	March 2025 (Unaudited)
	(in Thousands)	
Automotive	₱8,266,641	₱9,606,321
Industrial	3,912,615	4,012,529
Medical	405,378	308,143
Multiple market/others	172,477	192,973

	March 2026 (Unaudited)	March 2025 (Unaudited)
	(in Thousands)	
Consumer	117,523	249,013
Telecommunication	–	59,030
	₱12,874,634	₱14,428,009

Translated using the weighted average exchange rate for the period (US\$1: ₱58.99 and ₱57.96 as of March 31, 2026 and 2025, respectively).

19. Operating Segment

Business segment information is reported on the basis that is used internally for evaluating segment performance and deciding how to allocate resources among operating segments. Accordingly, the primary segment reporting format is by business segment.

For management purposes, the Group is organized into the following business units:

- Parent Company – represents the operations of the Parent Company including its financing and investing entities such as ACIFL, AYCFL, PFIL, and MHI.
- Real estate and hotels – planning and development of large-scale fully integrated mixed-used communities that become thriving economic centers in their respective regions. These include development and sale of residential, leisure and commercial lots and the development and leasing of retail and office space and land in these communities; construction and sale of residential condominiums and office buildings; development of industrial and business parks; development and sale of high-end, upper middle-income and affordable and economic housing; strategic land bank management; hotel, cinema and theater operations; and construction and property management income and affordable and economic housing; strategic land bank management; hotel, cinema and theater operations; construction and property management, and operating a real estate investment trust.
- Financial services and insurance – commercial banking operations with expanded banking license. These include diverse services such as deposit taking and cash management (savings and time deposits in local and foreign currencies, payment services, card products, fund transfers, international trade settlement and remittances from overseas workers); lending (corporate, consumer, mortgage, leasing and agri-business loans); asset management (portfolio management, unit funds, trust administration and estate planning); securities brokerage (on-line stock trading); foreign exchange and capital markets investments (securities dealing); corporate services (corporate finance, consulting services); investment banking (trust and investment services); a fully integrated bancassurance operations (life, non-life, pre-need and reinsurance services); and other services (internet banking, foreign exchange and safety deposit facilities).
- Telecommunications (Telecoms) – provider of digital wireless communications services using a fully digital network; domestic and international long distance communication services or carrier services; broadband internet and wireline voice and data communication services; also licensed to establish, install, operate and maintain a nationwide local exchange carrier (LEC) service, particularly integrated local telephone service with public payphone facilities and public calling stations, and to render and provide international and domestic carrier and leased line services. In recent years, operations include developing, designing, administering, managing and operating software applications and systems, including systems designed for the operations of bill payment and money remittance, payment facilities through various telecommunications systems operated by telecommunications carriers in the Philippines and throughout the world and to supply software and hardware facilities for such purposes.
- Industrial technologies – global provider of electronics manufacturing services (EMS) and power semiconductor assembly and test services with manufacturing facilities in Asia, Europe, and North America. It serves diversified markets that include those in the automotive, industrial, medical, telecommunications infrastructure, storage device, and consumer electronics industries. Committed to cost, from development to manufacturing and order fulfillment. IMI's

comprehensive capabilities and global manufacturing presence allow it to take on specific outsourcing needs.

- Power – unit builds a portfolio of power generation assets using renewable and conventional technologies which in turn will operate business of generation, transmission of electricity, distribution of electricity and supply of electricity, including the provision of related services.
- Mobility and Others – includes operations of the following:
 - Mobility – business of manufacturing, distribution, and sale plus providing repairs and services for passenger cars, and commercial vehicles. Initiatives include industrial manufacturing activity for long-term synergy and integration with automotive business.
 - Healthcare – an integrated healthcare ecosystem spanning the continuum of care. The business operates across pharmaceutical distribution and retail, and healthcare service delivery which includes multispecialty clinics and hospitals.
 - Infrastructure – development arm for various types of infrastructure.
 - Logistics – business unit provides end-to-end logistics solutions to cater to all customers across the value chain.
 - Finance app – a mobile financial platform offering payment, transfer, lending, investment, and insurance services.
 - Retail - consumer retail business aimed at expanding Ayala's presence across food, wholesale, lifestyle, and premium grocery segments through partnerships with globally recognized operators.
 - Education – delivering accessible, quality education that enables significantly improved employability for our high school and college graduates; with mission to transform lives and society by innovating Philippine education and research.
 - Venture capital – platform for peeking into new technologies and business models that are relevant to the group; aims to be an enabler by investing in adjacent businesses that are complementary to Ayala's existing business units and a pathfinder by investing in new sectors, emerging trends, and innovative businesses.
 - International unit – strategic investments in overseas property companies and projects.
 - Others – includes business outsourcing services unit; aviation (air-chartered services); retail, and other operating companies.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss and is measured consistently with operating profit or loss in the consolidated financial statements.

For the periods ended March 31, 2026 and 2025 and for the year ended December 31, 2025, there were no revenue transactions with a single external customer which accounted for 10% or more of the consolidated revenue from external customers.

Intersegment transfers or transactions are entered into under the normal commercial terms and conditions that would also be available to unrelated third parties. Segment revenue, segment expense and segment results include transfers between operating segments. Those transfers are eliminated in consolidation.

The various business segments in the Group are not affected by seasonality in operations.

The following tables regarding operating segments present revenue and income information for the periods ended March 31, 2026 and 2025 (both unaudited), and assets and liabilities as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

March 2026 (Unaudited)
(in Millions)

	Parent Company	Real Estate and Hotels	Financial Services and Insurance	Telecoms	Industrial Technologies	Power Generation	Mobility and Others	Intersegment Eliminations / Consolidation Adjustments	Consolidated
Revenue									
Sales to external customers	₱4	₱35,745	₱	₱	₱12,883	₱11,520	₱21,506	₱-	₱81,658
Intersegment	5	500	-	-	-	-	68	(573)	-
Share of profit of associates and joint ventures	-	522	7,599	1,722	-	2,077	188	-	12,108
	9	36,767	7,599	1,722	12,883	13,597	21,762	(573)	93,766
Costs and expenses									
Costs of sales and services	2	21,249	-	-	11,690	6,546	19,040	(524)	58,003
General and administrative expenses**	919	3,102	-	-	637	5,037	3,233	(821)	12,107
	921	24,351	-	-	12,327	11,583	22,273	(1,345)	70,110
Other income (charges) - net									
Interest income	207	336	-	-	4	2,472	140	(47)	3,112
Other income**	38	380	-	-	(234)	2,072	536	(8)	2,784
Interest and other financing charges	(2,127)	(4,898)	-	-	(234)	(2,654)	(494)	53	(10,354)
	(1,882)	(4,182)	-	-	(464)	1,890	182	(2)	(4,458)
Net income (loss) before income tax	(2,794)	8,234	7,599	1,722	92	3,904	(329)	770	19,198
Provision for (benefit from) income tax	22	1,541	-	-	111	404	91	(2)	2,167
Net income (loss)*	(₱2,816)	₱6,693	₱7,599	₱1,722	(₱19)	₱3,500	(₱420)	₱772	₱17,031
<i>*NIAT slightly different vs. the reported NIAT of certain business units due to cut-off adjustments taken up at AC consolidated FS. Along with other cut-off adjustments, the net effect to consolidated NIAT is less than 1%.</i>									
<i>** Refer to Section 2-Management's Discussion and Analysis and 2.8-Cause of any material variances.</i>									
Other information									
Segment assets	₱71,464	₱963,425	₱-	₱-	₱41,132	₱389,701	₱96,437	(₱70,095)	₱1,492,064
Investments in associates and joint ventures	318,789	31,380	-	-	-	61,480	14,631	-	426,280
Deferred tax assets	167	13,898	-	-	133	3,359	1,238	681	19,476
Total assets	₱390,420	₱1,008,703	₱-	₱-	₱41,265	₱454,540	₱112,306	(₱69,414)	₱1,937,820
Segment liabilities	₱210,188	₱616,248	₱-	₱-	₱25,691	₱256,194	₱54,991	(₱64,121)	₱1,099,191
Deferred tax liabilities	167	9,817	-	-	41	2,240	2,178	-	14,443
Total liabilities	₱210,355	₱626,065	₱-	₱-	₱25,732	₱258,434	₱57,169	(₱64,121)	₱1,113,634
Depreciation and amortization	₱69	₱2,740	₱-	₱-	₱319	₱1,321	₱539	(₱37)	₱4,951
Non-cash expenses other than depreciation and amortization	₱-	₱410	₱-	₱-	(₱19)	₱3,039	₱64	(₱816)	₱2,678
Segment additions to property, plant and equipment and investment properties	₱143	₱9,577	₱-	₱-	₱141	(₱4)	₱389	₱4,917	₱15,163
Cash flows provided by (used in):									
Operating activities	(₱1,362)	₱1,828	₱-	₱-	₱1,867	(₱4,893)	₱3,270	₱1,963	₱2,673
Investing activities	₱8,729	(₱10,667)	₱-	₱-	(₱77)	₱1,450	₱4,404	(₱16,461)	(₱12,622)
Financing activities	(₱5,475)	₱10,987	₱-	₱-	(₱343)	₱613	(₱6,939)	₱14,420	₱13,263

March 2025 (Unaudited)
(in Millions)

	Parent Company	Real Estate and Hotels	Financial Services and Insurance	Telecoms	Industrial Technologies	Power Generation	Mobility and Others	Intersegment Eliminations / Consolidation Adjustments	Consolidated
Revenue									
Sales to external customers	₱8	₱42,465	₱-	₱-	₱14,419	₱7,678	₱16,325	₱-	₱80,895
Intersegment	25	166	-	-	9	-	88	(288)	-
Share of profit of associates and joint ventures	-	533	7,472	2,161	-	1,624	296	-	12,086
	33	43,164	7,472	2,161	14,428	9,302	16,709	(288)	92,981
Costs and expenses									
Costs of sales and services	5	25,445	-	-	13,310	6,013	14,518	(185)	59,106
General and administrative expenses	1,038	3,026	-	-	1,035	1,937	2,601	(89)	9,548
	1,043	28,471	-	-	14,345	7,950	17,119	(274)	68,654
Other income (charges) - net									
Interest income	148	213	-	-	14	2,582	162	(42)	3,077
Other income**	13	177	-	-	65	(22)	2,124	(7)	2,350
Interest and other financing charges	(2,661)	(4,649)	-	-	(321)	(1,643)	(447)	42	(9,679)
	(2,500)	(4,259)	-	-	(242)	917	1,839	(7)	(4,252)
Net income (loss) before income tax	(3,510)	10,434	7,472	2,161	(159)	2,269	1,429	(21)	20,075
Provision for (benefit from) income tax	96	2,042	-	-	119	(40)	87	(3)	2,301
Net income (loss)*	(₱3,606)	₱8,392	₱7,472	₱2,161	(₱278)	₱2,309	₱1,342	(₱18)	₱17,774
Other information									
Depreciation and amortization	₱68	₱2,602	₱-	₱-	₱416	₱938	₱462	(₱2)	₱4,484
Non-cash expenses other than depreciation and amortization	₱49	₱112	₱-	₱-	₱147	₱526	(₱1)	₱-	₱833
Segment additions to property, plant and equipment and investment properties	₱34	₱6,565	₱-	₱-	₱90	₱4,062	₱306	(₱1,983)	₱9,074
Cash flows provided by (used in):									
Operating activities	(₱4,296)	₱8,191	₱-	₱-	₱1,233	₱2,013	(₱2,137)	(₱784)	₱4,220
Investing activities	₱4,727	(₱7,366)	₱-	₱-	₱72	(₱4,341)	₱2,174	(₱1,838)	(₱6,572)
Financing activities	₱2,051	(₱1,099)	₱-	₱-	(₱34)	(₱873)	(₱653)	₱2,628	₱2,020

*NIAT slightly different vs. the reported NIAT of certain business units due to cut-off adjustments taken up at AC consolidated FS. Along with other cut-off adjustments, the net effect to consolidated NIAT is less than 2%.

December 2025 (Audited)
(in Millions)

	Parent Company	Real Estate and Hotels	Financial Services and Insurance	Telecoms	Industrial Technologies	Power Generation	Mobility and Others	Intersegment Eliminations / Consolidation Adjustments	Consolidated
Assets and liabilities									
Segment assets	₱69,006	₱952,257	₱-	₱-	₱39,729	₱365,987	₱96,646	(₱77,123)	₱1,446,502
Investments in associates and joint ventures	316,308	32,399	-	-	-	63,638	14,157	-	426,502
Deferred tax assets	167	13,328	-	-	112	3,253	1,025	678	18,563
Total assets	₱385,481	₱997,984	₱-	₱-	₱39,841	₱432,878	₱111,828	(₱76,445)	₱1,891,567
Segment liabilities	₱207,473	₱602,176	₱-	₱-	₱25,422	₱241,667	₱52,941	(₱62,036)	₱1,067,643
Deferred tax liabilities	167	9,902	-	-	59	1,661	2,287	-	14,076
Total liabilities	₱207,640	₱612,078	₱-	₱-	₱25,481	₱243,328	₱55,228	(₱62,036)	₱1,081,719
Depreciation and amortization	₱275	₱10,665	₱-	₱-	₱1,530	₱3,958	₱2,018	(₱503)	₱17,943
Non-cash expenses other than depreciation and amortization	₱934	₱2,273	₱-	₱-	₱240	₱8,616	₱1,465	(₱47)	₱13,481
Segment additions to property, plant and equipment and investment properties	₱460	₱42,387	₱-	₱-	₱449	₱20,788	₱2,529	₱4,531	₱71,144
Cash flows provided by (used in):									
Operating activities	(₱12,351)	₱28,986	₱-	₱-	₱4,448	₱2,171	(₱9,837)	₱6,243	₱19,660
Investing activities	36,562	(40,801)	-	-	(857)	(21,454)	23,527	(39,269)	(42,292)
Financing activities	(21,619)	9,028	-	-	(4,410)	10,806	(13,403)	33,030	13,432

20. Fair Value Measurement and Derivative Instruments and Financial Instruments

A. Fair Value Measurement and Derivative Instruments

Fair Value of Financial and Nonfinancial Instruments

The carrying amounts approximate fair values for the Group's financial assets and financial liabilities due to their short-term maturities except for the following financial instruments as of March 31, 2026 (unaudited) and December 31, 2025 (audited):

	March 2026 (Unaudited)		December 2025 (Audited)	
	Carrying Value	Fair Value	Carrying Value	Fair Value
(in Thousands)				
FINANCIAL ASSETS AT FVTPL				
Held for trading – current	₱5,898,056	₱5,898,056	₱5,730,517	₱5,730,517
Convertible loans – noncurrent	3,590,199	3,590,199	3,383,001	3,383,001
Derivative assets – freestanding	6,555,772	6,555,772	6,160,673	6,160,673
Total financial assets at FVTPL	16,044,027	16,044,027	15,274,191	15,274,191
FINANCIAL ASSETS AT AMORTIZED COST				
Accounts and notes receivables	354,531,170	350,229,579	362,752,922	357,932,735
Financial assets at amortized cost	19,896,916	16,400,392	20,209,242	16,712,718
Total financial assets at amortized cost	374,428,086	366,629,971	382,962,164	374,645,453
FINANCIAL ASSETS AT FVOCI				
Quoted equity investments	1,698,348	1,698,348	7,430,035	7,430,035
Unquoted equity investments	16,581,466	16,581,466	4,283,786	4,283,786
Total financial assets at FVOCI	18,279,814	18,279,814	11,713,821	11,713,821
OTHER FINANCIAL ASSETS				
Deposits	13,081,859	13,081,859	12,047,255	12,047,255
Total other financial assets	13,081,859	13,081,859	12,047,255	12,047,255
Total financial assets	₱421,833,786	₱414,035,671	₱421,997,431	₱413,680,720
FINANCIAL LIABILITIES AT FVTPL				
Derivative liabilities	₱495,661	₱495,661	₱767,102	₱767,102
Total financial liabilities at FVTPL	495,661	495,661	767,102	767,102
OTHER FINANCIAL LIABILITIES				
Long-term debt	636,956,897	627,629,589	623,189,471	578,886,191
Deposits and other noncurrent liabilities	51,454,096	51,111,127	49,105,674	47,067,178
Total other financial liabilities	688,410,993	678,740,716	672,295,145	625,953,369
Total financial liabilities	₱688,906,654	₱679,236,377	₱673,062,247	₱626,720,471

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate such value:

Financial assets at FVTPL – Fair values of investment securities are based on quoted prices as of the reporting date. For other investment securities such as FVTPL with no reliable measure of fair value, these are carried at their last transaction price. For convertible loans, the fair values of the investments are determined using the applicable discount rate for similar type of instruments.

The fair value of the investment in UITF is based on net asset values as of reporting dates.

The fair value of the investment in ARCH Capital Fund is determined using the discounted cash flow (DCF) method. Under the DCF method in fund fair valuation, it is estimated using assumptions regarding the benefits and liabilities of ownership over the underlying asset's life including an exit or terminal value. This method involves the projection of a series of cash flows on a real property interest. To this projected cash flow series, a market-derived discount rate is applied to establish the present value of the income stream, associated with the underlying asset. The exit yield is normally separately determined and differs from the discount rate. Significant inputs considered were rental, growth and discount rates. The higher the rental and growth rates, the higher the fair value. The higher the discount rates, the lower the fair value.

Derivative instrument – The fair value of the freestanding currency forwards is based on counterparty valuation.

March 2026 (Unaudited)				
	Quoted Prices in Active Markets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Recurring financial liabilities for which fair values are disclosed:				
Long-term debt	P-	P-	P627,629,589	P627,629,589
Deposits and other noncurrent liabilities	-	-	51,111,127	51,111,127
	P-	P-	P678,740,716	P678,740,716
Nonfinancial assets for which fair values are disclosed:				
Investment properties	P-	P-	P834,288,853	P834,288,853
Investments in associates and joint ventures*	387,450,273	-	-	387,450,273
	P387,450,273	P-	P834,288,853	P1,221,739,126

*Fair value of material investments in listed associates and joint ventures for which there are published price quotations, including the BPI shares held by Liontide Holdings, Inc.

December 2025 (Audited)				
	Quoted Prices in Active Markets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
(in Thousands)				
Recurring financial assets measured at fair value:				
Financial assets at FVTPL – current	P-	P336,669	P5,393,848	P5,730,517
Convertible loans – noncurrent	-	-	3,383,001	3,383,001
Derivative assets – freestanding	-	6,160,673	-	6,160,673
Total financial assets at FVTPL	P-	P6,497,342	P8,776,849	P15,274,191
Financial assets at FVOCI – quoted equity investments	P609,612	P6,820,423	P-	P7,430,035
Financial assets at FVOCI – unquoted equity investments	-	-	4,283,786	4,283,786
Total financial assets at FVOCI	P609,612	P6,820,423	P4,283,786	P11,713,821
	P609,612	P13,317,765	P13,060,635	P26,988,012
Recurring financial assets for which fair values are disclosed:				
Noncurrent trade and nontrade receivables	P-	P-	P357,932,735	P357,932,735
Financial assets at amortized cost	-	-	16,712,718	16,712,718
Deposits	-	-	12,047,255	12,047,255
	P-	P-	P386,692,708	P386,692,708
Recurring financial liabilities measured at fair value				
Derivative liabilities	P-	P767,102	P-	P767,102
	P-	P767,102	P-	P767,102
Recurring financial liabilities for which fair values are disclosed:				
Long-term debt	P-	P-	P578,886,191	P578,886,191
Deposits and other noncurrent liabilities	-	-	47,067,178	47,067,178
	P-	P-	P625,953,369	P625,953,369
Nonfinancial assets for which fair values are disclosed:				
Investment properties	P-	P-	P834,682,236	P834,682,236
Investments in associates and joint ventures*	433,712,284	-	-	433,712,284
	P433,712,284	P-	P834,682,236	P1,268,394,520

*Fair value of material investments in listed associates and joint ventures for which there are published price quotations, including the BPI shares held by Liontide Holdings, Inc.

There was no change in the valuation techniques used by the Group in determining the fair market value of the assets and liabilities.

There were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurements.

The Group categorizes equity instruments at FVOCI, loans payable and notes payable under Level 3 valuation techniques:

Equity instruments at FVOCI

Management uses the discounted cash flow technique in estimating the fair value of the financial instruments. Based on the financial performance and financial position of the investee entity, management estimates the amount and timing of the future cash inflow arising from redemption. This is a Level 3 valuation technique.

Loans and notes payable

The estimated fair values are based on the discounted value of future cash flows using the prevailing credit adjusted risk-free rates that are adjusted for credit spread. This is a Level 3 valuation technique.

The ALI Group categorizes trade receivable, receivable from employees, long-term debt and deposits and other noncurrent liabilities under Level 3. The fair value of these financial instruments is determined by discounting future cash flows using the applicable rates of similar types of instruments plus a certain spread. This spread is the unobservable input and the effect of changes to this is that the higher the spread, the lower the fair value.

A reconciliation of the beginning and closing balances of Level 3 financial assets and liabilities at FVTPL are summarized below:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Financial assets at FVTPL		
Balance at beginning of period	₱8,776,849	₱13,953,967
Additions (disposals)	(5,312,888)	(5,310,803)
Exchange difference and others	5,449,654	133,685
Balance at end of period	₱8,913,615	₱8,776,849

As of March 31, 2026 (unaudited) and December 31, 2025 (audited), financial liabilities at FVTPL are nil.

B. Derivatives

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Derivative assets		
Call option of AC Health	₱9,852	₱9,852
Forward contract of the Parent Company, ACEIC, AIVPL, and IMI	6,545,920	6,150,821
	₱6,555,772	₱6,160,673
Derivative liabilities		
Put option and forward contract of ACEIC and IMI	₱495,661	₱767,102

Fair value changes on derivatives

The net movements in fair values of the Group's derivative instruments for the periods ended March 31, 2026 (unaudited) and December 31, 2025 (audited) follow:

Derivative assets

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Balance at beginning of period	₱6,160,673	₱4,889,291
Additions (disposals) during the period	395,099	1,271,382
Balance at end of period	₱6,555,772	₱6,160,673

Derivative liabilities

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Balance at beginning of period	₱767,102	₱257,918
Net changes in fair value of derivatives	(271,441)	509,184
Balance at end of period	₱495,661	₱767,102

No other financial assets or liabilities are carried at fair value as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

Net changes in fair value of derivative assets and liabilities were recognized in the unaudited interim condensed consolidated statement of income under “Other income”. Similarly, the net changes in fair value of IMI Group’s freestanding currency forward are recognized in the unaudited interim condensed consolidated statement of income under as “Foreign exchange gains (losses)” under “Other income”.

C. Financial Instruments

Financial Risk Management

General

Like any other risks, financial risks are inherent in the business activities and are typical of any large holding company. The financial risk management of the Parent Company seeks to effectively contribute to better decision-making, enhance performance, and satisfy compliance demands.

The Parent Company defines financial risks as risk that relates to the Parent Company’s ability to meet financial obligations and mitigate funding risk, credit risk and exposure to broad market risks, including volatility in foreign currency exchange rates and interest rates. Funding risk refers to the potential inability to meet contractual or contingent financial obligations as they arise and could potentially impact the Parent Company’s financial condition or overall financial position. Credit risk is the risk of financial loss arising from a counterparty’s failure to meet its contractual obligations or non-payment of an investment. These exposures may result in unexpected losses and volatilities in the Parent Company’s profit and loss accounts.

The Parent Company maintains a strong focus on its funding strategy to help provide access to sufficient funding to meet its business needs and financial obligations throughout business cycles. The Parent Company’s plans are established within the context of its annual strategic and financial planning processes. The Parent Company also takes into account capital allocations and growth objectives, including dividend payout. As a holding company, the Parent Company generates cash primarily from dividend payments of its subsidiaries, associates and joint ventures, and other sources of funding.

The Parent Company also establishes credit policies in setting up limits for counterparties that are reviewed quarterly and monitoring of any changes in credit standing of counterparties.

The Parent Company has a formal foreign exchange and interest rate risk management policy. The Parent Company actively monitors foreign exchange exposure and interest rate changes. In addition, the Parent Company ensures that all loan covenants and regulatory requirements are complied with.

The Ayala Group continues to monitor and manage its financial risk exposures in accordance with BOD-approved policies. The succeeding discussion focuses on the Group’s financial risk management.

Financial Risk Management Objectives and Policies

The Group’s principal financial instruments comprise financial assets at amortized cost, at FVTPL and at FVOCI, bank loans, corporate notes and bonds. The financial debt instruments were issued primarily to raise financing for the Group’s operations. The Group has various financial assets such as cash and cash equivalents, short-term investments, accounts and notes receivables, and accounts payable and accrued expenses which arise directly from its operations.

The Group's main risks arising from the use of financial instruments are interest rate risk, foreign exchange risk, price risk, liquidity risk, and credit risk.

The Group also uses hedging instruments, the purpose of which is to manage the currency and interest rate risks arising from its financial instruments.

The Group's risk management policies relevant to financial risks are summarized below:

Interest rate risk

The Group's exposure to market risk for changes in interest rates relates primarily to the Parent Company's and its subsidiaries' obligations. The policy is to keep a certain level of the total obligations as fixed to minimize earnings volatility due to fluctuation in interest rates.

Foreign exchange risk

The Group's foreign exchange risk results primarily from movements of the PHP against other currencies. The Group's consolidated statements of income can be affected significantly by movements in the USD and other currencies versus the PHP. The Group entered into currency forward and cross-currency contracts to hedge its risks associated with foreign currency fluctuations.

The second and third columns of the table below summarize the Group's exposure to foreign exchange risk as of March 31, 2026 (unaudited) and December 31, 2025 (audited). The fourth and fifth columns of the table demonstrates the sensitivity to a reasonably possible change in the exchange rate, with all variables held constant, of the Group's income before income tax (due to changes in the fair value of monetary assets and liabilities) and the Group's equity as of March 31, 2026 (unaudited) and December 31, 2025 (audited).

March 2026 (Unaudited)				
Foreign Currency	Net Assets (Liabilities)	Peso Equivalent	Increase (Decrease) in Peso per Foreign Currency	Increase (Decrease) in Income before Income Tax
	(in Thousands)			(in Thousands)
United States Dollar (USD)	(USD263,901)	(P16,228,987)	P1.00 (1.00)	(P263,901) 263,901
Japanese Yen (JPY)	(JPY15,353,057)	(P5,875,084)	1.00 (1.00)	(15,353,057) 15,353,057
Euro (EUR)	EUR30,637	P2,104,028	1.00 (1.00)	30,637 (30,637)
Chinese RMB (RMB)	RMB81,021	P713,953	1.00 (1.00)	81,021 (81,021)
Malaysian Ringgit (MYR)	(MYR54,270)	(P814,534)	1.00 (1.00)	(54,270) 54,270
December 2025 (Audited)				
Foreign Currency	Net Assets (Liabilities)	Peso Equivalent	Increase (Decrease) in Peso per Foreign Currency	Increase (Decrease) in Income before Income Tax
	(in Thousands)			(in Thousands)
United States Dollar (USD)	USD244,963	P28,279,502	P1.00 (1.00)	P244,963 (244,963)
Japanese Yen (JPY)	(JPY15,256,043)	(P5,722,647)	1.00 (1.00)	(15,256,043) 15,256,043
Euro (EUR)	EUR15,766	P1,022,354	1.00 (1.00)	15,766 (15,766)
Chinese RMB (RMB)	RMB103,256	P865,036	1.00 (1.00)	103,256 (103,256)
Malaysian Ringgit (MYR)	MYR97,317	P1,409,780	1.00 (1.00)	97,317 (97,317)

There is no other impact on the Group's equity other than those already affecting the income before income tax.

Equity price risk

Financial assets at FVTPL and FVOCI are acquired at certain prices in the market. Such investment securities are subject to price risk due to changes in market values of instruments arising either from factors specific to individual instruments or their issuers, or factors affecting all instruments traded in the market. Depending on several factors such as interest rate movements, the country's economic performance, political stability, and domestic inflation rates, these prices change, reflecting how market participants view the developments. The Group's investment policy requires it to manage such risks by setting and monitoring objectives and constraints on investments, diversification plan, and limits on investment in each sector and market.

Liquidity risk

Liquidity risk is defined by the Group as the risk of losses arising from funding difficulties due to deterioration in market conditions and/or the financial position of the Group that make it difficult to raise the necessary funds or that forces the Group to raise funds at significantly higher interest rates than usual.

This is also the possibility of experiencing losses due to the inability to sell or convert marketable securities into cash immediately or in instances where conversion to cash is possible but at loss due to wider than normal bid-offer spreads.

The Group seeks to manage its liquidity profile to be able to service its maturing debts and to finance capital requirements. The Group maintains a level of cash and cash equivalents deemed sufficient to finance operations. As part of its liquidity risk management, the Group regularly evaluates its projected and actual cash flows. The Group continuously assesses conditions in the financial markets for opportunities to pursue fund-raising activities. Fund-raising activities may include bank loans and capital market issues, both onshore and offshore.

Credit risk

Credit risk is the risk that the Group's counterparties to its financial assets will fail to discharge their contractual obligations. The Group's holding of cash and cash equivalents and short-term investments and receivables from customers and other third parties exposes the Group to credit risk of the counterparty. Credit risk management involves dealing with institutions for which credit limits have been established. The Treasury and Financial Policies of the individual subsidiaries set credit limits for their counterparty. The Group trades only with recognized, creditworthy third parties and has a well-defined credit policy and established credit procedures.

The Group considers the probability default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Group has determined the default event on a financial asset to be when the counterparty fails to make contractual payments, within 90 days when they fall due, which are derived based on the Group's historical information.

The Group considers "low risk" to be an investment grade credit rating with at least one major rating agency for those investments with credit rating. To assess whether there is a significant increase in credit risk, the Group compares the risk of a default occurring on the asset as at reporting date with the risk of default as at the date of initial recognition.

Given the Group's diverse base of counterparties, the Group is not exposed to large concentrations of credit risk.

The maximum exposure to credit risk for the components of the consolidated statement of financial position is equal to the carrying values.

Part of the policies is the performance of impairment analysis for the credit accounts.

The Group has the following credit quality classifications:

- High Grade or Class A are financial assets with minimal risks, which includes cash and cash equivalents, short-term investments, and receivables from customers exhibiting excellent paying habits and has no default in monthly payments.
- Medium Grade or Class B are financial assets with average risks, which includes receivables from customers with good paying habits, or with default in monthly payments of three (3) instances or less.
- Low Grade or Class C are financial assets with fairly high to high risks, which includes receivables from customers which are unsecured or with defaults in monthly payments of more than three (3) instances.

21. Related Party Transactions

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence which include affiliates. Related parties may be individuals or corporate entities.

All publicly-listed and certain member companies of the Group have Material Related Party Transactions Policies containing the approval requirements and limits on amounts and extent of related party transactions in compliance with the requirements under the Revised SRC Rule 68 and SEC Memorandum Circular 10, series of 2019.

The Parent Company has an approval requirement such that material related party transactions (RPT) shall be reviewed by the Risk Management and Related Party Transactions Committee (the Committee) and endorsed to the BOD for approval. Material RPTs are those transactions that meet the Committee approved threshold value – of ₱50.0 million or five (5) percent of the total assets, whichever is lower. The Parent Company's Risk Management Unit, acting as the secretariat of the Committee, reviewed the RPTs before these were presented to the Committee for approval.

The Group, in its regular conduct of business, has entered into transactions with associates, joint ventures and other related parties principally consisting of deposits/placements, advances, loans and reimbursement of expenses, purchase and sale of real estate properties, various guarantees, construction contracts, and development, management, underwriting, marketing and administrative service agreements. Sales and purchases of goods and services as well as other income and expense to and from related parties are made at normal commercial prices and terms.

Highlights of related party transactions follow:

a. Transactions with BPI, an associate

As of March 31, 2026 (unaudited) and December 31, 2025 (audited), the Group maintains current and savings account, money market placements, other short-term investments and other current assets, as well as, short-term and long-term debt with BPI as follows:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Cash in banks (Note 4)	₱7,576,670	₱5,636,570
Cash equivalents (Note 4)	16,014,302	18,744,468
Short-term investments (Note 5)	1,015,751	142,379
Financial assets at FVTPL (Note 8)	1,889,829	1,658,808
Short-term and long-term debt (Note 15)	74,710,218	69,603,812

Cash in banks earn interest at prevailing bank deposit rates while cash equivalents and short-term investment earn interest at the respective short-term placement rate. Investment in FVTPL pertain to money market funds which earns interest depending on the duration of time invested in the fund.

The Group's short-term and long-term debts are interest-bearing with varying rates, have various maturities starting 2026 and varying schedules of payments for interest (see Note 15).

Transactions with BPI will be settled in cash.

b. Outstanding balances of related party transactions follow:

	March 2026 (Unaudited)	December 2025 (Audited)
	(in Thousands)	
Receivable from related parties (Note 6)	₱31,767,505	₱43,622,407
Dividend receivable (Note 6)	153,585	1,227,657
Payable to related parties (Note 13)	4,747,944	4,810,410

The March 31, 2026 (unaudited) balances represent 8.7% and 1.9% of the Group's total accounts and notes receivables and total accounts payable and accrued expenses, respectively.

The Group recognized movements in ECL on receivable from related parties of ₱4.7 billion net reversal of provision and ₱0.5 billion net provision for the periods ended March 31, 2026 and 2025 (both unaudited), respectively.

Receivable from related parties

Receivable from related parties pertains mostly to interest and non-interest-bearing advances with various maturities. Advances include certain residential development projects which become due as soon as the projects are completed. The receivables also include ACEIC's receivables from associates and joint venture partners and AC Industrials' certain trade receivables arising from automotive and other sales (see Note 6). This account also includes other receivables relating to reimbursement of operating expenses like management fees, among others. The trade and other receivables are unsecured, will be settled in cash and are due and demandable.

Impairment assessment is undertaken at end of year or anytime during the year when there is a condition that would require such, through examining the financial position of the related parties and the markets in which the related parties operate.

Dividends receivable

Dividends receivable from related parties pertains to accrued dividend declarations from associates and joint ventures. These are non-interest-bearing and usually collectible within one year.

Payables to related parties

These payables include: (a) cost of lots for joint development projects; (b) purchased parts and accessories and vehicles and purchase of services; and (c) advances and reimbursements for operating costs. These are all unsecured, interest free, will be settled in cash and are due and demandable.

c. Revenue and expenses from related parties follow:

	March 2026 (Unaudited)	March 2025 (Unaudited)
	(in Thousands)	
Revenue from related parties	₱1,998,871	₱2,030,975
Expenses from related parties	904,973	3,273,250

The March 31, 2026 (unaudited) balances represent 2.0% and 1.1% of the Group's total revenues and expenses, respectively. These consist of, among others, income from real estate, energy sales, automotive sales, management services, and interest/financing as well as expenses on interest (see Note 15), leasing, communications and professional fees.

22. Notes to Consolidated Statements of Cash Flows

Changes in liabilities arising from financing activities follow:

	December 2025 (Audited)	Cash Flows	Non-cash Changes*	Foreign Exchange Movement	March 2026 (Unaudited)
			(in Thousands)		
Short-term and long-term debt	₱704,487,550	₱23,131,751	₱300,952	₱8,487,334	₱739,417,947
Dividend payable	3,352,027	(5,541,207)	2,772,617	–	583,437
Other noncurrent liabilities	51,999,654	(3,375,367)	1,004,030	–	49,628,317
Lease liabilities	31,649,151	(1,436,325)	2,274,057	(16,564)	32,470,319
Total liabilities from financing activities	₱791,488,382	₱12,778,852	₱6,351,656	₱8,470,770	₱822,100,020

*The Group's non-cash investing and financing activities are as follows:

- Dividends payable pertains to cash dividends declared during the period (see Note 16).
- Lease liabilities pertains to additions and accretion of interest expense during the period.
- Gain of control over URH resulting in the recognition of remeasurement gain of ₱1.8 billion (see Note 3).
- Gain of control over VWEL resulting in the recognition of remeasurement gain of ₱0.5 million and ₱38.7 million impairment for provisional goodwill (see Note 3).
- Provisions for investments in associates and joint ventures amounting to ₱1.2 billion (see Note 10).

23. Events After the Reporting Period

Parent Company

1. *Capital infusion*

- a. On April 28, 2026, AC infused to ACX ₱88.9 million to fund its pro-rata 50% share of Anko's 6th store in Gateway Mall with funding for subscription to 8.9 million redeemable preferred shares at a subscription price of ₱10.00 per share.
- b. On April 20, 2026, AC infused to AC Mobility ₱750.0 million for the roll out of EV infrastructure and its investment in its subsidiary, EVRO Mobility Solutions Inc (EMSI). The capital infusion will be by way of subscription to 75.0 million redeemable preferred shares in AC Mobility at a subscription price of ₱10,000.00 per share.

2. *Bond redemption*

On April 10, 2026, the Parent Company announced that its ₱6.0 billion 3.7874% Series B Bonds Due 2026 (the "Bonds") will be fully redeemed on its Maturity Date, May 28, 2026, in accordance with the Prospectus and the Terms and Conditions of the Bonds annexed to the Trust Indenture dated May 11, 2021. The Bonds shall be redeemed by payment in cash of the redemption price set at 100% of the Issue Price plus all accrued and unpaid interest based on the coupon rate of 3.7874% per annum.

3. *Employee Stock Ownership Plan (ESOWN)*

On April 24, 2026, the Parent Company's BOD approved the 2026 stock option program pursuant to the Parent Company's ESOWN Plan. The 2026 stock option program authorizes the grant to 105 executives, in accordance with the terms of the ESOWN Plan, stock options covering up to a total of 750,000 common shares at a subscription price of ₱509.06 per share, which is the rounded off volume-weighted average prices of Ayala's common shares at the PSE over the last five (5)-day trading days from April 17 to April 23, 2026.

On May 4 and 11, 2026, the Parent Company issued 50,000 and 6,000 common shares, respectively, under the Restricted Share Plan (the "Restricted Shares") of its amended 2005 ESOWN Plan. The Restricted Shares were granted in 2025 subject to a holding period as provided under the amended 2005 ESOWN Plan and was sourced from the Parent Company's unissued

shares. As a result of the foregoing, the Parent Company's issued common shares are 636,267,677 while outstanding common shares are 620,092,977.

4. *Dividend declaration*

On April 20, 2026, 2026, the Parent Company's BOD approved the declaration of the annual cash dividends on outstanding unlisted voting preferred shares amounting to 5.7967% of issue price, or ₱0.057967 per share, payable on May 20, 2026 to stockholders of record as of May 5, 2026.

On April 29, 2026, the Parent Company's BOD approved the declaration of second quarter cash dividends on outstanding Preferred "A" shares (ACPAR) amounting to ¼ of 6.3587% per annum, or ₱39.741875 per share, based on the issue price of the shares, payable on May 29, 2026 to stockholders of record as of May 14, 2026.

ALI

Decrease in authorized capital stock

On April 23, 2026, ALI's stockholders approved the amendment to the Seventh Article of its Articles of Incorporation to decrease the authorized capital stock from ₱20.4 billion to ₱19.9 billion through the retirement of ₱500.0 billion common shares held in treasury.

As at March 31, 2026, ALI's applications to decrease the authorized capital stocks are subject for SEC approval.

BPI

BPI Employee Stock Purchase Plan

On April 15, 2026, BPI's BOD approved the 2026 employee stock purchase program pursuant to the Employee Stock Purchase Plan.

Globe

Tender offer and buyback exercise

On April 14, 2026, Globe announced the tender offer and purchase of any and all of Globe's US\$600 million senior perpetual capital securities with a tender offer expiration deadline on April 22, 2026.

On April 23, 2026, the aggregate principal amount of senior perpetual capital securities tendered and accepted for purchase amounted to US\$426 million following the tender offer expiration deadline on April 22, 2026. Subsequently on April 24, 2026, Globe settled the tender offer of US\$426 million.

On the same date, in accordance with the settlement of the Tender Offer of US\$426 million in aggregate principal amount of the Securities was cancelled pursuant to the terms and conditions of the Tender Offer. Following the cancellation, the aggregate principal amount of senior perpetual capital securities that remained outstanding amounted to US\$174 million.

IPO

Declaration of dividend

On April 8, 2026, IPO's BOD approved the declaration of a ₱0.2312727 per common share cash dividend from its unrestricted retained earnings as of December 31, 2025, to all stockholders of record as of May 08, 2026, and payable on or before May 29, 2026.

Section 2. Management’s Discussion and Analysis (MD&A) of Financial Condition and Results of Operations

This section includes financial and operating data with respect to Ayala’s subsidiaries (Ayala Land, Inc., Integrated Micro-Electronics, Inc., and AC Energy and Infrastructure Corporation with listed subsidiary ACEN Corporation (ACEN)), associate (Bank of the Philippine Islands), and joint venture (Globe Telecom, Inc.). This section should be read in conjunction with the financial highlights of these investees. The financial highlights as contained in their respective December 31, 2025 audited financial statements and SEC 17-A reports of these investees are available for viewing at the office of the Philippine Securities and Exchange Commission located at the 7907 Makati Avenue, Salcedo Village, Bel-Air, Makati City, 1209, or at these companies’ official websites, as applicable.

This section also includes a discussion of financial ratios. These financial ratios are unaudited and are not measurements of profitability in accordance with PFRS Accounting Standards and should not be considered as an alternative to net income or any other measure of performance which are in accordance with PFRS Accounting Standards.

1Q26 vs 1Q25 Highlights

Ayala Corporation’s (“Ayala” or “the Company”) core net income, which excludes one-off items, was flat at ₱11.2 billion as higher earnings from BPI and Globe and contributions from AC Energy & Infrastructure (“ACEIC”) offset softer results from Ayala Land (“ALI”). Lower aggregate contribution from other business units were driven mainly by the reduced stake in Mynt due to the entry of Mitsubishi Corporation in AM 50 Ventures Inc. in 2025 and the lower dividend income from Manila Water Company (“MWC”).

Accounting for one-offs, Ayala posted net income of ₱12 billion, a decline of 5 percent, primarily due to a high base last year, which included a ₱1.7 billion dilution gain from MUFG’s investment in Mynt.

- BPI’s net income increased 2 percent to ₱16.9 billion supported by strong revenue growth which offset higher operating expenses and provisions. Return on Equity dropped to 14.3 percent from 15.4 percent.
- Globe’s core net income, which excludes non-recurring items, grew 9 percent to ₱4.9 billion driven by higher gross service revenues and improved equity earnings from affiliates.
- ACEN’s core net income declined 27 percent to ₱1.4 billion as higher generation from new international plants and the substantial restoration of Ilocos operations was offset by increased depreciation and net financing costs.
 - On a reported basis, ACEN’s net income rose 50 percent to ₱2.9 billion.
 - ACEIC, the parent company of ACEN, posted net income of ₱2.6 billion, 60 percent higher than last year, driven by improved contributions from ACEN, higher net interest income, and forex gains.
- ALI’s net income ended 23 percent lower to ₱5.4 billion as lower contributions of the property development business was partially offset by growth in leasing and hospitality revenues.
- Ayala’s balance sheet remains strong and well-positioned amid a volatile market with consolidated and parent level cash increasing to ₱71.9 billion and ₱15.9 billion, respectively, supported by ₱79.8 billion in total credit facilities.

Consolidated Sales of Goods and Rendering of Services

Sale of goods and rendering services increased 1 percent to ₱81.7 billion driven by higher revenues from ACEIC’s energy sales including the effect of recoveries and feed-in-tariff adjustments, as well as higher electric vehicle sales from ACMobility. These were partially offset by ALI’s lower revenues on commercial lots and residential business, and weaker customer demand at IMI. As a percentage of total revenues, this account was at 87 percent for both periods ended March 31, 2026 and 2025.

Real Estate

- ALI recorded net income of ₱5.4 billion, a 23 percent decline last year, as lower contributions of the property development business was partially offset by growth in leasing and hospitality revenues.
- Property development revenues decelerated 27 percent to ₱20.3 billion.
 - Residential revenues decreased 21 percent to ₱17.4 billion.

- Combined revenues from Estate lots and Office-for-sale stood at ₱2.9 billion, 50 percent lower, wherein strong commercial lot bookings were recorded in the same period last year.
- Property development sales reached ₱28.2 billion, down 22 percent, despite no launches for the period.
- Leasing and hospitality revenues grew 9 percent to ₱12.6 billion.
 - Shopping center revenues increased 2 percent to ₱5.8 billion benefiting from the reinvention of its flagship malls and improved merchant sales.
 - Office leasing revenues was stable at ₱3 billion supported by above-industry occupancy rates.
 - Hotels and resorts revenues jumped 30 percent to ₱3.4 billion driven by stronger performance from renovated properties and the contribution of the newly acquired New World Makati hotel.
 - Industrial real estate revenues grew 23 percent to ₱439 million on improved occupancy levels across dry warehousing and cold storage facilities.
- Capital expenditures totaled ₱23 billion, with a notable 53 percent growth in investments to leasing and hospitality.

Power

- ACEN's core net income dropped 27 percent to ₱1.4 billion as higher generation from new international plants and the substantial restoration of Ilocos operations was offset by increased depreciation and net financing costs.
 - Including one-off items, ACEN's net income increased 50 percent to ₱2.9 billion.
- Excluding the impact of the Meralco Change in Circumstance ("CIC") gain, core attributable EBITDA increased 20 percent to ₱6.7 billion.
- Total attributable renewables output grew 32 percent to 2,230 gigawatt-hours (GWh) driven by contributions from Australia and Laos and resumption of Ilocos Norte wind operations.
 - Output from Philippine renewable plants went up 28 percent to 636 GWh following the recovery of wind operations in Ilocos Norte wind plants.
 - Output from international renewable plants grew 33 percent to 1,594 GWh supported by the first full quarter contribution from Stubbo Solar and Monsoon Wind, together with improved output from Vietnam and Indonesia.
- Today, ACEN has 7,083 MW of attributable capacity, consisting of 4.3 GW in operation and 2.8 GW of projects under construction.

Share in Net Profits of Associates and JV

Share in net profits of associates and joint ventures was broadly flat, increasing by less than 1 percent to ₱12.1 billion. The slight uptick was driven by higher equity in net earnings from ACEIC AJVs and LRMHI, as well as BPI's improved net interest and non-interest income despite higher expenses and provisions for losses. These were largely offset by lower equity in net earnings of Mynt/GCash due to the Group's reduced effective ownership even as the business delivered higher net income, and the absence of last year's Globe's dilution gain following MUFG's entry into Mynt/GCash and gain on tower sales. As a percentage of total revenue, this account was 13 percent for both periods ended March 31, 2026 and 2025.

Banking

- BPI posted a net income of ₱16.9 billion, up 2 percent from a year ago, as solid revenue growth offset higher operating expenses and provisions. Return on Equity dropped to 14.3 percent from 15.4 percent.
- Topline performance remained robust, with revenues climbing 14 percent to ₱50.9 billion, anchored on double-digit growth in both net interest income and non-interest income.
 - Total loans increased 14 percent to ₱2.6 trillion driven by the expansion across all segments.

- Non-institutional loans, which accounted for 31.7 percent of total loans, grew 26 percent as all categories showed robust growth.
 - Net interest margin (“NIM”) for the first quarter expanded 7 basis points to 4.57 percent on stable asset yield and lower funding cost.
 - Fee income increased 14 percent to ₱10.5 billion underpinned by growth in the customer base and transaction volumes.
- Total deposits increased 10 percent to ₱2.8 trillion driven by sustained customer flows and a stable funding base.
 - Asset quality remained within the bank’s risk appetite, supported by adequate buffers.
 - NPL ratio rose 16 basis points to 2.42 percent, reflecting the shift in the loan mix toward non-institutional loans.
 - NPL cover declined 13 percentage points to 87.15 percent.
 - Provisions increased 83 percent to ₱5.5 billion on prudent risk management.
 - Operating expenses grew 16 percent to ₱23.5 billion driven by higher business volume-related, technology, and manpower costs. Cost-to-income ratio stood at 46.2 percent.

Telco

- Globe’s core net income, which excludes non-recurring items such as accounting gains from the Mynt transaction, tower sale and leaseback, and foreign exchange and mark-to-market charges, rose 9 percent to ₱4.9 billion driven by higher gross service revenues and improved equity earnings from affiliates.
 - Net income dropped 20 percent to ₱5.6 billion primarily due to one-off gains booked last year from the dilution of Globe’s stake in Mynt following the MUFG investment, as well as tower sale gains and higher net interest expense. This was partially offset by stronger equity earnings from affiliates.
- Gross service revenues rose 5 percent to ₱42 billion driven by sustained demand for data-related services.
 - Mobile service revenues increased 6 percent to ₱30 billion as strong data usage more than offset the continued structural decline in legacy voice and SMS services.
 - Home broadband revenues went up 6 percent to ₱6.2 billion on robust fiber adoption.
 - Corporate data revenues climbed 6 percent to ₱5.1 billion as growth in ICT-related services partly offset the decline in core data revenues.
 - Non-telco revenues declined 36 percent to ₱365 million primarily due to the deconsolidation of the Yondu Group following the completion of Globe’s partnership with NCS.
- EBITDA increased 7 percent to ₱22.2 billion, supported by topline growth and prudent cost management.
 - Operating expenses, including subsidies, up 4 percent to ₱19.8 billion.
 - EBITDA margin improved to 52.8 percent, exceeding full-year guidance of 50 percent.
- Equity earnings from Mynt grew 8 percent to ₱1.9 billion as the platform continued to scale its user base and profitability. Mynt’s contribution accounted for 30 percent of Globe’s pre-tax net income.
 - Total loan disbursements since inception rose 60 percent with a 28 increase in unique borrowers.
 - Insurance policies sold life-to-date surged 274 percent driven by a 49 percent rise in Glnsure users.
- Capital expenditures increased 51 percent to ₱12.7 billion driven by targeted investments in network expansion and capacity upgrades to support growing data demand.

Emerging Business Updates

- AC Health posted a net loss of -₱143 million from -₱59 million as higher manpower-related costs outpaced 24 percent revenue growth. Similarly, EBITDA declined by 21 percent to ₱209 million from ₱265 million a year ago.

- Revenues from the provider group, consisting of hospitals and clinics, jumped 29 percent on the back of higher patient census, increased average spend per patient, and expansion in corporate clinic accounts, with contributions from Healthway FEU NRMF, the Cancer Hospital, and the newly acquired Healthway Cebu Velez General Hospital.
 - Revenue from the pharma group rose 13 percent, supported by growth in both retail and distribution segments.
- ACMobility trimmed its core net losses to -₱109 million from -₱168 million supported by strong volume growth and the absence of losses from prior portfolio divestments.
 - Total unit sales increased 34 percent to 12,299 from 9,206, primarily driven by BYD. This lifted ACMobility's total industry market share to 8.5 percent or 1.2 percentage point higher from last year. ACMobility continues to hold the largest market share in New Electric Vehicles ("NEV") segment at 63.8 percent.
 - The charging network expanded to 505 installed charging points, of which 482 are electrified, across 195 locations.
- IMI recorded a net income of US\$4.5 million from US\$3.7 million driven by improved operating profitability and lower financing costs. Despite flat revenue growth, EBITDA increased to US\$15.5 million from US\$14.6 million, reflecting gains from ongoing transformation initiatives which includes stronger operating leverage and cost efficiencies.
- AC Logistics narrowed its net loss to -₱167 million from -₱322 million, supported by lower variable costs, disciplined spend, and a higher-quality revenue mix. These factors resulted in attributable EBIT turning positive to ₱1 million from a loss of -₱157 million.

Costs of Goods Sold and Rendering Services

Cost of sales and services dropped 2 percent to ₱58.0 billion due to lower sales in ALI and IMI, together with the benefits of cost rationalization initiatives. These were partly offset by higher costs from increased energy sales in ACEIC and higher vehicle sales in ACMobility, including the impact of the peso weakening against the US dollar on foreign operations and imported inventories. As a percentage of total costs and expenses, these accounts were 83 percent and 86 percent for the periods ended March 31, 2026 and 2025, respectively.

General and Administrative Expenses

General and Administrative Expenses rose 27 percent to ₱12.1 billion due to higher impairment provisions, including ACEIC's ₱1.2 billion provision (AC's share of ₱0.7 billion) for its Vietnam portfolio. Excluding impairment provisions, normalized GAE increased 12 percent, reflecting higher advertising costs at ACMobility, higher manpower costs at AC Health, and higher depreciation and provisions for expected credit losses. These were partially offset by cost rationalization and restructuring measures implemented last year in AC Logistics and IMI. As a percentage of total costs and expenses, this account is at 17 percent and 14 percent for the periods ended March 31, 2026 and 2025, respectively.

Balance Sheet Highlights (1Q26 vs YE25)

- Ayala's balance sheet remains strong and resilient in this period of market volatility, reflecting our disciplined and proactive approach to financial management.
- Total assets grew 2 percent to ₱1.9 trillion by the first quarter of 2026 mainly due to higher property, plant and equipment, other current assets, and other noncurrent assets.
 - Property, plant and equipment rose 6 percent to ₱224.4 million driven by ACEIC's continued investments in solar and wind farm projects (including capitalized borrowing costs and development management fees), and ALI's hotel and resort renovations. The increase is partly reduced by the Group's depreciation and amortization during the period. This account was 12 percent and 11 percent of total assets as of March 31, 2026 and December 31, 2025, respectively.

- Other current assets increased 8 percent to ₱109.2 billion on the back of ACMobility's advance payments for inventory purchases in its role as the distributor, as well as additional creditable withholding taxes (CWTs) and input VAT recognized by ACEIC and ALI. This account was 6 percent and 5 percent of total assets as of March 31, 2026 and December 31, 2025, respectively.
- Other noncurrent assets went up 7 percent to ₱108.2 billion due to higher advances by ACEIC to contractors, suppliers, and for land acquisitions, as well as ALI's prepayments for project costs. This account was 6 percent and 5 percent of total assets as of March 31, 2026 and December 31, 2025, respectively.
- Consolidated cash reached ₱71.9 billion. Consolidated net debt increased 5 percent to ₱667.6 billion.
- Consolidated net debt-to-equity ratio rose from 0.79x to 0.81x, well within the Company's covenant of 3.0x.
- Parent level cash was up 15 percent to ₱15.9 billion.
- Parent net debt increased 2 percent to ₱138.9 billion.
- Parent net debt-to-equity ratio was unchanged at 0.76x.
- Loan-to-value ratio, the ratio of its parent net debt (excluding the fixed-for-life perpetuals which have no maturity) to the total value of its assets, increased 160 basis points to 13.1 percent due to the impact of Middle East conflict in the market values of asset holdings.

Key performance indicators:

The Group maintains healthy financial ratios driven by strong operating performance of major subsidiaries and investees.

Refer to Section 3 – Financial Soundness Indicators for the key performance indicators (consolidated figures) monitored by the Group.

2.1 Any known trends or any known demands, commitments, events or uncertainties that will result in or that are reasonably likely to result in the registrant's liquidity increasing or decreasing in any material way. The following conditions shall be indicated: whether or not the registrant is having or anticipates having within the next twelve (12) months any cash flow or liquidity problems; whether or not the registrant is in default or breach of any note, loan, lease or other indebtedness or financing arrangement requiring it to make payments; whether or not a significant amount of the registrant's trade payables have not been paid within the stated trade terms.

The Group does not expect any liquidity problems and is not in default of any financial obligations. The Group complied with the existing loan covenants and restrictions as of March 31, 2026.

2.2 Any events that will trigger direct or contingent financial obligation that is material to the company, including any default or acceleration of an obligation:

None

2.3 Any material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships of the company with unconsolidated entities or other persons created during the reporting period:

None

2.4 Any material commitments for capital expenditures (CAPEX), the general purpose of such commitments, and the expected sources of funds for such expenditures.

Parent Company

For 2026, Ayala has budgeted a total of ₱220 to ₱230 billion for capital expenditures this year across the Group. Parent-only capital expenditures amounted to ₱867 million as of the period ended March 31, 2026, mostly for additional investment in for ACX.

ACEIC

For the period ended March 31, 2026, ACEIC's capital expenditure amounted to ₱3.5 billion.

As of March 31, 2026 (unaudited), the completion status of ACEIC's significant capital expenditures follow:

Project	Capacity (MW)	Location	% Completion	
			March 2026 (Unaudited)	December 2025 (Audited)
Palauig 2 Solar	300	Zambales, Philippines	98%	97%*
Quezon North Wind (Phase 1)	553	Real and Mauban, Quezon, Philippines	20%	17%
San Marcelino Solar (Phase 3)	200	Zambales, Philippines	33%	13%
Jinbi Solar	102	Pilabara, WA, Australia	2%	–
New England BESS	200	Uralla, New South Wales, Australia	82%	74%

*Excluding transmission line with 70.42% and 67.45% completion as of March 31, 2026 and December 31, 2025, respectively.

ALI

For the year 2026, ALI is budgeting around ₱50.0 billion in capital expenditures. Of the total amount, ₱23.0 billion has been disbursed as of March 31, 2026.

ALI will use the capital expenditure for the construction completion of launched residential projects and investment properties as well as land acquisition.

IMI

CAPEX for the quarter amounting to US\$2.5 million spent mainly maintenance capital expenditures. For the full year of 2026, IMI expects to invest ~US\$27 million, including planned expansionary capital expenditures to be funded by internally generated cash.

Globe

Globe's cash capital expenditures for the first three months of 2026 reached ₱12.7 billion, up 51% year-on-year, as a result of targeted investments in network expansion and capacity enhancements to support growing data demand. This remains consistent with Globe's disciplined capital allocation strategy and full-year capex guidance of below US\$1 billion.

Capital expenditures during the quarter represented 30% of service revenues, supporting the company's improving free cash flow profile and highlighting disciplined capital allocation. Globe remains focused on sustaining positive free cash flow and maintaining a prudent balance sheet. Approximately 91% of capital expenditures was allocated to data-related initiatives, underscoring its continued investment in digital capacity expansion and network quality nationwide.

(Refer to Section – 2 MD&A portion for details).

- 2.5 Any known trends, events or uncertainties that have had or that are reasonably expected to have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations should be described.

The Parent Company's and its subsidiaries' performance will continue to hinge on the overall economic performance of the Philippines and other countries where its subsidiaries operate. Key economic indicators, interest rate and foreign exchange rate movements will continue to impact the performance of the real estate, banking, telecom, water infrastructure, power generation, electronics manufacturing and automotive groups, including the Parent Company.

AC Group shall continue to align our key strategies and adjust our business models to be able to adapt to changing consumption patterns, consumer behaviors, business and regulatory environment as quickly as possible in order to remain relevant, manage execution and expansion risks and to preserve value in the midst of this pandemic.

2.6 Any significant elements of income or loss that did not arise from the registrant's continuing operations

None

2.7 There were no material changes in estimates of amounts reported in prior interim period of the current financial year and interim period of the prior financial year, respectively.

None

2.8 Causes for any material variances
(Increase or decrease of 5% or more in the financial statements)

Balance Sheet Items
As at March 31, 2026 (Unaudited) and December 31, 2025 (Audited)

Cash and cash equivalents and Short-term investments – 7% increase from ₱67,306 million to ₱71,864 million

Increase was due to ALI's proceeds from its block sale of AREIT shares, AC Industrials' and IMI's improved collections during the period, the Ayala Group's net short-term and long-term borrowings, and dividends from associates and joint ventures. These were offset by ALI's share buybacks and construction of real estate inventories, ACEIC's construction of new solar farms, additional investments in associates and joint ventures, and financial assets at fair value through other comprehensive income (FVOCI), AC Health's hospital expansion, and the Ayala Group's payments for other capital expenditures, interest, and dividends. This account represents 4% of total assets as of March 31, 2026 and December 31, 2025.

Other current assets – 8% increase from ₱100,914 million to ₱109,236 million

Increase was attributable to AC Mobility's advance payments to its importer for inventory purchases in its role as distributor, and additional CWTs and input VAT recognized by ACEIC and ALI. This account is 6% and 5% of total assets as of March 31, 2026 and December 31, 2025, respectively.

Property, plant and equipment – 6% increase from ₱211,389 million to ₱224,417 million

Increase was attributable to ACEIC's continued investments in solar and wind farm projects including capitalized borrowing costs and development management fees, ALI's renovations of hotel and resort properties; offset by the Ayala Group's periodic depreciation and amortization. This account is 12% and 11% of total assets as of March 31, 2026 and December 31, 2025, respectively.

Intangible assets – 13% increase from ₱40,425 million to ₱45,798 million

Increase was mainly from goodwill and other intangible assets arising from the ACEIC Group's acquisition of control over its investments in URH and VWEL. This account is 2% of total assets as of March 31, 2026 and December 31, 2025.

Deferred tax assets (DTA) – 5% increase from ₱18,563 million to ₱19,476 million

Increase was due to the difference between ALI's tax and book bases of accounting for real estate transactions, as well as temporary differences recognized by ACEIC and AC Mobility on various accounts such as lease liabilities and NOLCO. This account is 1% of total assets as of March 31, 2026 and December 31, 2025.

Other noncurrent assets – 7% increase from ₱100,900 million to ₱108,154 million

Increase arose from ACEIC's advances to contractors, suppliers, and land acquisitions, and ALI's prepayments for project costs. This account is 6% and 5% of total assets as of March 31, 2026 and December 31, 2025, respectively.

Short-term debt – 26% increase from ₱81,298 million to ₱102,461 million

Increase was due to net borrowings of ALI, and AYCFL, partly offset by net loan settlements of ACEIC and AC Industrials. This account is 9% and 8% of total liabilities as of March 31, 2026 and December 31, 2025, respectively.

Income tax payable – 96% increase from ₱717 million to ₱1,408 million

Increase was mainly from ALI, AC Health, and IMI's income tax provisions during the period. This account is less than 1% of total liabilities as of March 31, 2026 and December 31, 2025.

Other current liabilities – 20% increase from ₱19,227 million to ₱23,006 million

Increase was due to ALI and AC Mobility's additional customer deposits. This account is 2% of total liabilities as of March 31, 2026 and December 31, 2025.

Other noncurrent liabilities – 5% decrease from ₱52,000 million to ₱49,628 million

Decrease was primarily from ALI's lower deferred credits and liability for purchased land. This account is 4% and 5% of total liabilities as of March 31, 2026 and December 31, 2025, respectively.

Fair value reserve of financial assets through FVOCI – 327% increase from (-)₱2,195 million to (-)₱9,363 million

Increase in accumulated fair value losses was due to mark-to-market net losses on financial assets at FVOCI of ACEIC, Bestfull, and BPI; offset by IPO's revaluation gain on land property carried at appraised values. This account is 1% and less than 1% of total equity as of March 31, 2026 and December 31, 2025, respectively.

Cumulative translation adjustments (CTA) – 37% increase from ₱7,868 million to ₱10,797 million

Increase was due to forex translation (movement in forex) of the Ayala Group's business units with US Dollar functional currencies. Closing rate of PHP per USD1.00 was ₱60.75 vs. ₱58.79 as of March 31, 2026 and December 31, 2025, respectively. This account is 1% and less than 1% of total equity as of March 31, 2026 and December 31, 2025, respectively.

Equity reserve – 6% increase from ₱28,021 million to ₱29,767 million

Increase was attributable to ALI's gain on block sale of AREIT shares, and AC's dilutions gains from ALI's share buybacks and from AC Health's issuance of shares corresponding to ABC Impact's subscription deposit last year. This account is 4% and 3% of total equity as of March 31, 2026 and December 31, 2025, respectively.

Income Statement Items

For the Years Ended March 31, 2026 and 2025 (Both Unaudited)

General and administrative expenses (GAE) – 27% increase from ₱9,548 million to ₱12,107 million

Increase was mainly from this period's higher Ayala Group impairment provisions including ACEIC's ₱1.2 billion (₱0.7 billion AC share) provision for its Vietnam portfolio. Isolating provisions for impairment for both periods, normalized GAE increased by 12% due to higher advertising costs at AC Mobility and higher manpower costs at AC Health; higher depreciation and provision for expected credit losses on receivables for the period; net of the impact of cost rationalization and restructuring measures last year in AC Logistics and IMI. As a percentage of total costs and expenses, this account is at 17% and 14% for the periods ended March 31, 2026 and 2025, respectively.

Other income – 18% increase from ₱2,350 million to ₱2,784 million

Increase was attributable to ACEIC's ₱1.8 billion (₱1.1 billion AC share) remeasurement gain on its investment in URH; offset by the impact of last year's AC Ventures dilution gain on MUFG's entry in Mynt/GCash.

Interest and other financing charges – 7% increase from ₱9,679 million to ₱10,354 million

Increase came from the Ayala Group's new borrowings and higher interest rates during the period; partly offset by loan repayments, including the effect of the Parent Company's net debt reduction activities this quarter, as well as ACEIC's capitalization of financing costs related to its projects.

Provision for income tax (current and deferred) – 6% decrease from ₱2,301 million to ₱2,167 million

Decrease was due to ALI's lower current period taxable income; offset by ACEIC's higher deferred tax provisions this period.

Income attributable to owners of the Parent Company – 5% decrease from ₱12,595 million to ₱11,953 million

Decrease was due to lower operating results of ALI and the impact of reduced effective ownership in AM 50 Ventures (formerly, AC Ventures), offset by higher contributions from improved performance of the Parent Company and ACEIC. As a percentage of total net income, this account is at 71% for the periods ended March 31, 2026 and 2025.

2.9 Any seasonal aspects that had a material effect on the financial condition or results of operations.

A significant majority of the Group's revenues are derived from its real estate and financial services businesses. Traditionally, these industries have been subject to cyclical risks relating to the broader economic environment. As a result, the Group is subject to cyclical risks and its financial condition may be materially and adversely impacted as a result of any economic slowdown or stagnation in growth in the Philippines.

Furthermore, the receivables and inventories of Ayala Land, Ayala's largest subsidiary, have historically exhibited cyclical trends based on the timing and progress of its projects and their respective stages of development. Historically, such cyclical trends have in turn resulted in similar cyclical trends in the cash flows of Ayala. There is no assurance that Ayala Land's receivables and inventories will not continue to fluctuate in the future, which may adversely impact Ayala's financial condition.

The Investment and Finance Committees review the performance of each business unit at least twice a year: a general review, which covers Ayala's portfolio of businesses; and a specific business unit review. In the latter, the business unit's performance is measured against several metrics including the current budget, the latest medium-term plan and often, against competitors. The objective of these reviews is to refine capital allocation depending on performance, and if needed, suggest changes to the business plans or strategies.

3.0 Any material events subsequent to the end of the interim period that have not been reflected in the financial statements for the interim period.

Refer to Note 23 of the Notes to Unaudited Interim Condensed Consolidated Financial Statements.

3.1 Other material events or transactions during the interim period.

Refer to Notes 3 and 10 of the Notes to Unaudited Interim Condensed Consolidated Financial Statements.

Section 3. Supplementary Schedules

AYALA CORPORATION AND SUBSIDIARIES

RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION

As at March 31, 2026 and December 31, 2025

(In Thousands)

In accordance with the Revised SRC Rule 68 and SEC Memorandum Circular No. 16-2023, the reconciliation of the Parent Company's retained earnings available for dividend declaration as March 31, 2026 (unaudited) and December 31, 2025 (audited) follows:

	March 2026 (Unaudited)	December 2025 (Audited)
	In Thousands	
Unappropriated retained earnings, beginning of reporting period*	₱69,403,384	₱67,898,508
Add: <u>Category A</u> : Items that are directly credited to unappropriated retained earnings		
Reversal of retained earnings appropriation/s	-	-
Effect of restatements or prior-period adjustments	-	-
Others (describe nature)	-	-
Subtotal	-	-
Less: <u>Category B</u> : Items that are directly debited to unappropriated retained earnings		
Dividend declaration during the reporting period	(749,959)	(8,109,387)
Retained earnings appropriated during the reporting period	-	-
Effect of restatements or prior-period adjustments	-	-
Others: Sale/retirement of investment in FVOCI	570	32,661
Subtotal	(749,389)	(8,076,726)
Unappropriated retained earnings, beginning as adjusted*	68,653,995	59,821,782
Add (less): Net Income (loss) for the current year	4,415,434	11,428,287
Less: <u>Category C.1</u> : Unrealized income recognized in the profit or loss during the reporting period (net of tax)		
Equity in net income of associate/joint venture, net of dividends declared	-	-
Unrealized foreign exchange gain, except those attributable to cash and cash equivalents	-	-
Unrealized fair value adjustment (mark-to-market gains) of financial instruments at fair value through profit or loss (FVTPL)	-	-
Unrealized fair value gain of investment property	-	-
Other unrealized gains or adjustments to the retained earnings as a result of certain transactions accounted for under the PFRS (describe nature)	-	-
Subtotal	-	-
Add: <u>Category C.2</u> : Unrealized income recognized in the profit or loss in prior reporting periods but realized in the current reporting period (net of tax)		
Realized foreign exchange gain, except those attributable to cash and cash equivalents	-	-
Realized fair value adjustment (mark-to-market gains) of financial instruments at fair value through profit or loss (FVTPL)	-	-
Realized fair value gain of investment property	-	-
Other realized gains or adjustments to the retained earnings as a result of certain transactions accounted for under the PFRS (describe nature)	-	-
Subtotal	-	-

	March 2026 (Unaudited)	December 2025 (Audited)
	In Thousands	
Add: Category C.3: Unrealized income recognized in profit or loss in prior periods but reversed in the current reporting period (net of tax)		
Reversal of previously recorded foreign exchange gain, except those attributable to cash and cash equivalents	-	-
Reversal of previously recorded fair value adjustment (mark-to-market gains) of financial instruments at fair value through profit or loss (FVTPL)	-	-
Reversal of previously recorded fair value gain of investment property	-	-
Other realized gains or adjustments to the retained earnings as a result of certain transactions accounted for under the PFRS, previously recorded (describe nature)	-	-
Subtotal	-	-
Adjusted net income (loss)	73,069,429	71,250,069
Add: Category D: Non-actual losses recognized in profit or loss during the reporting period (net of tax)		
Depreciation on revaluation increment (after tax)	-	-
Others (describe nature)	-	-
Subtotal	-	-
Add (less): Category E: Adjustments related to relief granted by the SEC and BSP		
Amortization of the effect of reporting relief	-	-
Total amount of reporting relief granted during the year	-	-
Others (describe nature)	-	-
Subtotal	-	-
Less: Category F: Other items that should be excluded from the determination of the amount of available for dividends distribution		
Net movement of treasury shares (except for reacquisition of redeemable shares)	-	(1,923,729)
Net movement of deferred tax asset not considered in the reconciling items under the previous categories	-	-
Net movement in deferred tax asset and deferred tax liabilities related to same transaction, i.e., set up of right of use of asset and lease liability, set-up of asset and asset retirement obligation, and set-up of service concession asset and concession payable.	-	77,044
Adjustment due to deviation from PFRS/GAAP – gain (loss)	-	-
Others (describe nature)	-	-
Subtotal	-	(1,846,685)
Total retained earnings, end of the reporting period available for dividend	₱73,069,429	₱69,403,384

**Reconciliation of unappropriated retained earnings, beginning of reporting period:*

	March 2026 (Unaudited)	December 2025 (Audited)
	In Thousands	
Unappropriated retained earnings, beginning (per audited FS)	₱81,822,558	₱78,470,997
Add (less):		
Treasury shares, beginning	(12,419,173)	(10,495,444)
Deferred tax asset, beginning	(1)	(77,045)
Unappropriated retained earnings, beginning of reporting period	₱69,403,384	₱67,898,508

AYALA CORPORATION AND SUBSIDIARIES
FINANCIAL SOUNDNESS INDICATORS
As at March 31, 2026 and December 31, 2025

Ratio	Formula	March 2026 (Unaudited)	December 2025 (Audited)/ March 2025 (Unaudited)
Liquidity Analysis Ratios			
Liquidity Ratio*	$\frac{\text{Cash and cash equivalents} + \text{Short-term investments}}{\text{Current liabilities}}$	0.17	0.17
Current Ratio*	$\frac{\text{Current assets}}{\text{Current liabilities}}$	1.44	1.48
Quick Ratio*	$\frac{\text{Quick assets}}{\text{Current liabilities}}$	0.75	0.76
Solvency Ratio*	$\frac{\text{Total assets}}{\text{Total liabilities}}$	1.74	1.75
Financial Leverage Ratios			
Assets- to-Equity Ratio*	$\frac{\text{Total assets}}{\text{Total stockholders' equity}}$	2.35	2.34
Interest Rate Coverage Ratio**	$\frac{\text{Earnings before interest and taxes (EBIT)}}{\text{Interest and other financing charges}}$	2.85	3.07
Debt Ratio*	$\frac{\text{Short-term debt} + \text{Long-term debt}}{\text{Total assets}}$	0.38	0.37
Debt-to-Equity Ratio*	$\frac{\text{Short-term debt} + \text{Long-term debt}}{\text{Total stockholders' equity}}$	89.7%	87.0%
Net Debt-to-Equity Ratio*	$\frac{\text{Net debt}}{\text{Total stockholders' equity}}$	81.0%	78.7%
Profitability Ratios			
Gross Profit Margin**	$\frac{\text{Sale of goods and rendering of services} - \text{Cost of sales and services}}{\text{Sale of goods and rendering of services}}$	0.29	0.27
Net Profit Margin**	$\frac{\text{Net profit}}{\text{Sale of goods and rendering of services}}$	0.14	0.15
Return on Equity**	$\frac{\text{Net income to owners of the Parent}}{\text{Total stockholders' equity}}$	1.5%	1.6%
Return on Common Equity***	$\frac{\text{Net income to owners of the Parent (Common)}}{\text{Common equity attributable to owners of the Parent (Average)}}$	2.4%	2.9%
Return on Assets**	$\frac{\text{Net income}}{\text{Total assets}}$	0.9%	1.0%
Price/Earnings Ratio**	$\frac{\text{Price per share}}{\text{Earnings per common share (Basic)}}$	27.90	30.35
Other Ratio			
Book Value per Share*	$\frac{\text{Common equity attributable to owners of the Parent}}{\text{Outstanding common shares}}$	762.45	748.41

*Based on "As at" March 31, 2026 and December 31, 2025 balances.

**Includes both "As at" and "Period ended" March 31, 2026 and 2025 balances.

***Includes both "As at" and "Period ended" March 31, 2026, December 31, 2025, March 31, 2025, and December 31, 2024 balances.

AYALA CORPORATION AND SUBSIDIARIES**LISTED COMPANIES WITH A RECENT OFFERING OF SECURITIES TO THE PUBLIC****As at March 31, 2026**

(In Thousands)

The following information covers Ayala's re-issuance and offering of Preferred B Series 4 shares in 2025:

1. Gross and net proceeds as disclosed in the final prospectus

	Base Offer of P10 Billion	Base Offer with Oversubscription Option of up to P10 Billion
Gross proceeds	P10,000,000	P20,000,000
Net proceeds	P9,911,016	P19,861,279

2. Actual gross and net proceeds**AC Preferred Class "B" Series Re-issuance
(APB4) Offering Proceeds****P20,000,000**

Less: Related Disbursements		
SEC registration and legal research fee	P5,618	
Documentary stamp tax	10,000	
PSE filing fee	20,000	
VAT on PSE Filing Fee	2,400	
Fees paid to the Joint Issue Managers and the Joint Lead Underwriters and Bookrunners, and Selling Agents (other than the PSE Trading Partners)	79,078	
Stock Transfer Service Inc.'s receiving agent service fee	794	
Professional expenses	3,573	
Marketing/printing/photocopying costs and out-of-pocket expenses	311	121,774
Balance of proceeds as of June 30, 2025		19,878,226
Less:		
Legal fees	293	
Fees paid to the Trading Participants	2,500	
Professional expenses/Other expenses	29,729	
Repayment of BPI short-term loan	11,500,000	
Partial repayment of BPI short-term loan	1,300,000	12,832,522
Balance of proceeds as of September 30 and December 31, 2025		7,045,704
Less:		
Professional expenses/Other expenses		117
Balance of proceeds as of March 31, 2026		P7,045,587

3. Each expenditure item where the proceeds were used

As of March 31, 2026, the proceeds were used in the upfront expenses related to the sale of the Offer Shares, repayment of P11.5 billion BPI short-term loan, and partial repayment of P1.3 billion for another BPI short-term loan.

4. Balance of the proceeds as of end of reporting period

The balance of the proceeds as of March 31, 2026 is P7.05 billion.

PART II - OTHER INFORMATION

Other major information about the Group are disclosed in the appropriate notes in the previously filed Audited Consolidated Financial Statements for December 31, 2025 or in the SEC 17-A/ SEC 17-Q and SEC 17-C reports for 2025.

In addition, the Group has the following other major information:

1. On March 9, 2026, the Parent Company's BOD approved the appointment of Ms. Catherine H. Ang, the Corporation's Chief Audit Executive, as Acting Comptroller of the Corporation, and of Ms. Roxanne Kate L. Petilla as Acting Chief Audit Executive, both effective immediately.
2. On March 12, 2026, the Parent Company's BOD, at its regular meeting, approved the following:
 - a. The amendments to the Related Party Transactions Policy, as endorsed by the BOD's Risk Management and Related Party Transactions (RMRPT) Committee, which include:
 - i. The adjustment to the threshold for Company-recognized material related party transactions (RPTs) to align with company growth and asset size;
 - ii. The review of material RPTs of the Company's subsidiaries or associates whose Audit and Risk Committee members are not primarily independent directors to ensure consistency in the treatment of RPTs; and
 - iii. The presentation as a matter for information to the RMRPT Committee of RPTs performed in the normal course of business that breach the company-recognized materiality threshold to enhance oversight of company-recognized material RPTs.
 - b. The change in the composition of our Inspectors of Proxies and Ballots Committee, as endorsed by the BOD's Corporate Governance and Nomination Committee, to elect Ms. Roxanne Kate L. Petilla, with the new composition as follows:

Maria Franchette M. Acosta	Chairman
Catherine H. Ang	Member
Roxanne Kate L. Petilla	Member

3. On March 23, 2026, Mr. Jaime Z. Urquijo, the Parent Company's Chief Sustainability and Risk Officer, will be seconded to ALI as its Head of Urban Estates. Mr. Paolo Maximo F. Borromeo will assume the role of Chief Social Infrastructure Officer concurrent with his role as President and Chief Executive Office of AC Health. Mr. Borromeo will be responsible for optimizing the positive impact of AC's social infrastructure businesses, specifically its healthcare, education, and community development and livelihood businesses. He will also have executive responsibility for the Parent Company's Sustainability, State Affairs and External Communications units. Both movements are effective on April 15, 2026.
4. On April 24, 2026, at the Parent Company's annual stockholders meeting, the stockholders approved the following resolutions:
 - a. Approval of minutes of previous meeting
Resolution No. S-01-2026: "RESOLVED, to approve the minutes of the annual stockholders' meeting held on April 25, 2025."
 - b. Ratification of the acts of the Board of Directors and Management
Resolution No. S-02-2026: "RESOLVED, to ratify each and every act and resolution, from April 25, 2025 to April 24, 2026 (the "Period"), of the Board of Directors (the "Board") and the Executive Committee and other Board committees exercising powers delegated by the Board, and each and every act of the officers of the Corporation, during the Period, performed in accordance with the resolutions of the Board, the Executive Committee and other Board committees as well as with the By-laws of the Corporation."
 - c. Election of directors (including the Independent Directors)
Resolution No. S-03-2026: "RESOLVED, to elect the following as directors of the Corporation to serve as such beginning April 24, 2026 until their successors are elected and qualified:

Jaime Augusto Zobel de Ayala
 Cezar P. Consing
 Fernando Zobel de Ayala
 Edgar O. Chua (Independent Director)
 Chua Sock Koong (Independent Director)
 Emmanuel P. Maceda (Independent Director)
 Cesar V. Purisima (Independent Director)”

- d. Election of external auditor and fixing of its remuneration
 Resolution No. S-04-26: “RESOLVED, as endorsed by the Board of Directors, to approve the election of SyCip Gorres Velayo & Co. as the external auditor of the Corporation for the year 2026 for an audit fee of ₱18,166,554.00, exclusive of value-added tax.”
- e. Approval of the Audited Financial Statements including noting of Annual Report
 Resolution No. S-05-2026: “RESOLVED, to approve the consolidated audited financial statements of the Corporation and its subsidiaries as of December 31, 2025, as audited by the Corporation’s external auditor, SyCip Gorres Velayo & Co., and to note the annual report of the Corporation.”

At its organizational meeting held immediately after the stockholders’ meeting, the Board of Directors considered and approved the following:

- a. Ratified the actions of our Corporate Governance and Nomination Committee (CGNC) on the changes in the Board Committees and on the updating of the Committee Charters, as follows:
- i. Nomination-related functions are carved out of the CGNC and transferred to the Personnel and Compensation Committee;
 - ii. Renaming of the CGNC to Corporate Governance Committee;
 - iii. Renaming the Personnel and Compensation Committee to Nomination, Personnel and Compensation Committee;
 - iv. Merger of the Executive and Finance Committee which will continue to be known as the Executive Committee;
 - v. Combination of Risk Management and Related Party Transactions Committee and Sustainability Committee, and the consequent renaming of the committee as Risk Management, Related Party Transactions and Sustainability Committee; and
 - vi. Updating of the Committee Charters to reflect the new scope and responsibilities;
- b. Elected Mr. Jaime Augusto Zobel de Ayala and Mr. Fernando Zobel de Ayala as Chairperson and Vice Chairperson of the Board, respectively;
- c. Elected the Chairpersons and Members of the Board and Board-appointed Committees, as endorsed by our CGNC:

Executive Committee

Jaime Augusto Zobel de Ayala		Chairperson
Fernando Zobel de Ayala		Member
Cezar P. Consing		Member

Audit Committee

Cesar V. Purisima	(independent director)	Chairperson
Edgar O. Chua	(independent director)	Member
Chua Sock Koong	(independent director)	Member

Risk Management, Related Party Transactions and Sustainability Committee

Emmanuel P. Maceda	(independent director)	Chairperson
Edgar O. Chua	(independent director)	Member
Fernando Zobel de Ayala		Member

Corporate Governance Committee

Chua Sock Koong	(independent director)	Chairperson
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Edgar O. Chua	(independent director)	Member
Cesar V. Purisima	(independent director)	Member

Nomination, Personnel and Compensation Committee

Chua Sock Koong	(independent director)	Chairperson
Fernando Zobel de Ayala		Member
Emmanuel P. Maceda	(independent director)	Member

Committee of Inspectors of Proxies and Ballots

Maria Franchette M. Acosta		Chairperson
Catherine H. Ang		Member
Roxanne Kate L. Petilla		Member

- d. Elected Mr. Cesar V. Purisima as our lead independent director, as endorsed by our CGNC;
- e. Appointed Mr. Delfin L. Lazaro as the special advisor to our Board of Directors;
- f. Elected the following key officers, as endorsed by our CGNC¹:

Cezar P. Consing	President and Chief Executive Officer
Maria Franchette M. Acosta	Managing Director, Chief Legal Officer, Corporate Secretary, Compliance Officer, Data Protection Officer, and Corporate Governance Group Head
Catherine H. Ang	Managing Director and Acting Comptroller
Paolo Maximo F. Borromeo	Managing Director, Chief Social Infrastructure Officer, Chief Sustainability Officer, and Public Affairs and Sustainability Group Head
Karl Kendrick T. Chua	Managing Director and Data Analytics and Artificial Intelligence Group Head
Francisco Romero Milan	Managing Director, Chief Human Resource Officer, and Corporate Resources Group Head
Juan Carlos L. Syquia	Managing Director, Chief Finance Officer, Chief Risk Officer, and Finance Group Head
Mark Robert H. Uy	Managing Director and Corporate Strategy and Business Development Group Head
Estelito C. Biacora	Executive Director and Treasurer
Rosario Carmela G. Austria	Assistant Corporate Secretary
Roxanne Kate L. Petilla	Acting Chief Audit Executive

- g. Ratified the action of our Personnel and Compensation Committee on the 2026 stock option program pursuant to our Employee Stock Ownership Plan (the "Plan"). The program authorizes the grant to 105 executives, in accordance with the terms of the Plan, stock options covering up to a total of 750,000 common shares at a subscription price of ₱509.06 per share, which is the rounded off volume-weighted average prices of our common shares at the Philippine Stock Exchange over the last 5-day trading days from April 17, 2026 to April 23, 2026.

The following are the member of Ayala's Management Committee:

Cezar P. Consing	Francisco Romero Milan
Maria Franchette M. Acosta	Juan Carlos L. Syquia
Paolo Maximo F. Borromeo	Mark Robert H. Uy
Karl Kendrick T. Chua	

5. On April 20, 2026, at BPI's annual stockholders meeting, its stockholders approved the following resolutions:
 - a. Approval of the minutes of the Annual Meeting of the Stockholders on April 21, 2025

¹ Excluding seconded officers

Resolution No. ASM-2026-01 - RESOLVED, to approve the minutes of the Annual Stockholders' Meeting held on April 21, 2025.

b. Ratification of the acts of the Board of Directors and Officers

Resolution No. ASM-2026-02 - RESOLVED, to ratify all the acts and resolutions of the Board of Directors, Executive Committee, and other Board Committees, and all the acts of Management since the Annual Stockholders' Meeting on April 21, 2025 until April 20, 2026.

c. Election of Directors (including the Independent Directors)

Resolution No. ASM-2026-03 - RESOLVED, to elect the following as directors of the Bank to serve as such beginning today until their successors are elected and qualified:

Jaime Augusto Zobel de Ayala

Cezar P. Consing

Janet Guat Har Ang*

Rene dG. Bañez

Karl Kendrick T. Chua

Wilfred T. Co

Restituto C. Cruz*

Emmanuel S. de Dios*

Jose Teodoro K. Limcaoco

Rizalina G. Mantaring*

Mario Antonio V. Paner*

Cesar V. Purisima*

Jaime Z. Urquijo

Fernando Zobel de Ayala

Mariana Beatriz E. Zobel de Ayala

**Nominated as Independent Director*

d. Approval of Board Compensation

Resolution No. ASM-2026-04 - RESOLVED, to approve the following amendments to the compensation of non-executive directors: (i) the annual retainer fee shall be increased by ₱800,000.00; (ii) the per diem for Board meetings shall be increased by ₱30,000.00; (iii) the per diem for Board Committee meetings shall be increased by ₱70,000.00; and (iv) the per diem for unanimous consent resolutions shall be equivalent to half the amount of the per diem for a regular meeting.

RESOLVED, FURTHER, to authorize the President, an executive director not entitled to compensation as a director, to increase the non-executive directors' annual retainer fee and/or per diem by a maximum of ten percent (10%) in any succeeding year for inflationary or benchmarking adjustments; Provided, That in no case shall the total yearly compensation of non-executive directors exceed one percent (1 %) of the net income before income tax of the Bank during the preceding year.

e. Amendment of the Bank's Amended By-Laws

Resolution No. ASM-2026-05 - RESOLVED, to approve the amendment of the Bank's Amended By-Laws as follows:

Article	From	To
Article IV	<p>The annual meeting of stockholders shall be held in Metro Manila on the last Friday of March of each year or on such other date as may be determined by the Board of Directors. Special meeting of stockholders may be held at any time upon call by the Chairman of the Board of Directors, or in his absence, by the Vice Chairman, or upon resolution of the Board of Directors. The holding of a special meeting, upon the proposal of a stockholder, shall be subject to the approval of the Chairman of the Board of Directors, or in his absence, by the Vice Chairman, or upon the resolution of the Board of Directors, in accordance with the provisions of the Corporation Law. (as amended on March 16, 2011)</p>	<p>The annual meeting of stockholders shall be held in Metro Manila on the last Friday of March on <u>any date after April 15</u> of each year or on such other date as may be determined by the Board of Directors. Special meetings of stockholders may be held at any time upon call by the Chairman of the Board of Directors, or in his absence, by the Vice Chairman, or upon resolution of the Board of Directors. The holding of a special meeting, upon the proposal of a stockholder, shall be subject to the approval of the Chairman of the Board of Directors, or in his absence, by the Vice Chairman, or upon the resolution of the Board of Directors, in accordance with the provisions of the <u>Revised Corporation Code and applicable regulations</u>. (as amended on March 16, 2011 <u>and April 20, 2026.</u>)</p>
Article IV	<p>The order of business at the annual meeting of stockholders, shall be as follows:</p> <ul style="list-style-type: none"> (a) Roll Call; (b) Presentation of proof of due notice of the meeting (c) Reading and disposition of any unapproved minutes; (d) Reading and approval of the annual report of the President and the Bank's Statement of Condition; (e) Election of the members of the Board of Directors; (f) Election of the external Auditors and fixing their remuneration; (g) Unfinished business; (h) Other business; (i) Adjournment 	<p>The order of business at the annual meeting of the stockholders, shall be as follows: <u>based on the agenda of the meeting, as indicated in the Notice of Meeting.</u></p> <ul style="list-style-type: none"> (a) Roll Call; (b) Presentation of proof of due notice of the meeting (c) Reading and disposition of any unapproved minutes; (d) Reading and approval of the annual report of the President and the Bank's Statement of Condition; (e) Election of the members of the Board of Directors; (f) Election of the external Auditors and fixing their remuneration; (g) Unfinished business; (h) Other business; (i) Adjournment <p>(as amended on April 20, 2026.)</p>

Article V	<p>Each director shall be entitled to receive from the Bank, pursuant to a resolution of the Board of Directors, fees and other compensation for his services as director. The Board of Directors shall have the sole authority to determine the amount, form and structure of the fees and other compensation of the directors. In no case shall the total yearly compensation of directors exceed one percent (1%) of the net income before income tax of the Bank during the preceding year. (as amended on March 16, 2011)</p> <p>The Personnel and Compensation Committee of the Board of Directors shall have the responsibility for recommending to the Board of Directors the fees and other compensation for directors. In discharging this duty, the Committee shall be guided by the objective of ensuring that compensation should fairly pay directors for work required in a company of the Bank's size and scope. (as amended on March 16, 2011)</p>	<p>Each Non-executive directors shall, pursuant to a stockholder resolution, be entitled to receive from the Bank, pursuant to a resolution of the Board of Directors, fees, per diems and other compensation for their service as directors his services as director. The Board of Directors shall have the sole authority to determine the amount, form and structure of the fees and other compensation of the directors. Provided, That in no case shall the total yearly compensation of non-executive directors exceed one percent (1%) of the net income before income tax of the Bank during the preceding year. (as amended on March 16, 2011 and April 20, 2026.)</p> <p>The Personnel and Compensation Committee of the Board of Directors shall have the responsibility for recommending to the Board of Directors the fees and other compensation for directors. In discharging this duty, the Committee shall be guided by the objective of ensuring that compensation should fairly pay directors for work required in a company of the Bank's size and scope. No Director shall be involved in deciding his own remuneration. (as amended on March 16, 2011 and April 20, 2026.)</p>
Article VII	For each attendance at any meeting of the Executive Committee, a member of the Committee, except the executive officers of the Bank, is entitled to a fee as may be determined by the Board of Directors which shall take the industry practice into consideration. (As amended on March 16, 2011).	[Deleted.]
Article VII-A	The (Personnel and Compensation) Committee shall have the following powers and duties: xxx (2) To review and recommend to the Board of Directors the fees and other compensation for directors. (As amended on March 16, 2011).	[Deleted.]

- f. Election of External Auditor and Fixing of its Remuneration
Resolution No. ASM-2026-06 - RESOLVED, to appoint Isla Lipana & Co. as the external auditor of BPI and its major subsidiaries and affiliates for the year 2026 for an audit fee of ₱31.566 million.
 - g. Approval of the Audited Financial Statements and Noting of Annual Report
Resolution No. ASM-2026-07 - RESOLVED, to approve the audited financial statements of Bank of the Philippine Islands and Subsidiaries as of December 31, 2025.
6. On April 21, 2026, at Globe's annual stockholders meeting, its stockholders approved the following resolutions:
- a. Approval of Minutes of the Stockholders' Meeting held on April 22, 2025
Resolution No. S-01, Series of 2026: "RESOLVED, to approve the minutes of the Annual Stockholders' Meeting held on

22 April 2025."

- b. Ratification of the acts of the Board of Directors and Management
Resolution No. S-02, Series of 2026: "RESOLVED, to ratify all the acts and resolutions of the Board of Directors, Executive Committee and other Board Committees, and all the acts of Management since the Annual Stockholders' Meeting on 22 April 2025 until 21 April 2026."

- c. Election of Directors (including the Independent Directors)
Resolution No. S-03, Series of 2026: "RESOLVED, to elect the following as directors of the Corporation for the ensuing year to serve as such, beginning today until their successors are elected and qualified:

Cezar P. Consing
Tan Mee Ling Aileen
Jaime Alfonso Antonio Zobel de Ayala
Ng Tian Chong
Mariana Beatriz Zobel de Ayala
Carl Raymond R. Cruz
Delfin L. Lazaro
Cirilo P. Noel (Independent)
Ramon L. Jocson (Independent)
Antonio Jose U. Periquet, Jr. (Independent)
Rizalina G. Mantaring (Independent)

- d. Election of External Auditor and Fixing of its Remuneration
Resolution No. S-04, Series of 2026: "RESOLVED, to appoint Isla Lipana & Co./PwC Philippines (PwC) as the Corporation's External Auditor for the year 2026 with a remuneration of ₱19.5 million."

- e. Approval of the Audited Financial Statements and Noting of Annual Report
Resolution No. S-05, Series of 2026: "RESOLVED, to approve the Consolidated Audited Financial Statements of the Corporation and its Subsidiaries as of 31 December 2025, as audited by the Corporation's External Auditor Isla Lipana & Co./PwC Philippines (PwC)."

7. On April 21, 2026, at IMI's annual stockholders meeting, its stockholders approved the following resolutions:

- a. Approval of minutes of previous meeting
Resolution No. S-01-2026: "RESOLVED, to approve the minutes of the annual stockholders' meeting held on April 22, 2025."

- b. Ratification of the acts of the Board of Directors and Management
Resolution No. S-02-2026: "RESOLVED, to ratify each and every act and resolution from April 22, 2025 to April 21, 2026 (the "Period"), of the Board of Directors (the "Board") and the Executive Committee and other Board committees exercising powers delegated by the Board, and each and every act, during the Period, of the officers of the Corporation performed in accordance with the resolutions of the Board, the Executive Committee and other Board committees as well as with the By-laws of the Corporation."

- c. Election of the directors (including the independent directors)
Resolution No. S-03-2026: "RESOLVED, to elect the following as directors of the Corporation to serve as such beginning April 21, 2026 until their successors are elected and qualified

Alberto M. de Larrazabal
Louis Sylvester Hughes
Jaime Z. Urquijo
Mark Robert H. Uy
Jose Ignacio A. Carlos
Rafael C. Romualdez
Gilles Bernard
Roland Joseph L. Duchâtelet

Jesse O. Ang (independent director)
Sherisa P. Nuesa (independent director)
Ronald Luis S. Goseco (independent director)”

- d. Election of external auditor and fixing of its remuneration
Resolution No. S-04-2026: “RESOLVED, as endorsed by the Board of Directors, to approve the election of SyCip Gorres Velayo & Co. as the external auditor of the Corporation for the year 2026 for an audit fee of ₱4,887,543.00, exclusive of value added tax and out of pocket expenses.”
 - e. Approval of the Audited Financial Statements, including Noting of Annual Report
Resolution No. S-05-2026: “RESOLVED, to approve the consolidated audited financial statements of the Corporation and its subsidiaries as of December 31, 2025, as audited by the Corporation’s external auditor, SyCip Gorres Velayo & Co., and to note the annual report of the Corporation.”
8. On April 23, 2026, at ALL’s annual stockholders meeting, its stockholders approved the following resolutions:
- a. Minutes of previous meeting
Resolution No. S-01-26: “RESOLVED, to approve the minutes of the annual stockholders’ meeting held on April 24, 2025.”
 - b. Ratification of the acts and resolutions of the Board of Directors and Management
Resolution No. S-02-26: RESOLVED, to ratify each and every act and resolution, from April 24, 2025 to April 23, 2026 (the “Period”), of the Board of Directors (the “Board”), the Executive Committee and other Board committees exercising powers delegated by the Board, and each and every act, during the Period, of the officers of the Corporation performed pursuant to the resolutions of the Board, the Executive Committee and other Board committees as well as pursuant to the By-laws of the Corporation.”
 - c. Amendment to the Seventh Article of the Articles of Incorporation
Resolution No. S-03-26: “RESOLVED, to approve the amendment of the Seventh Article of the Articles of Incorporation to decrease the authorized capital stock from ₱20,437,602,946.40 to ₱19,937,602,946.40 through the retirement of 500 million common shares held in Treasury.”
 - d. Amendment to the Second Article of the Articles of Incorporation
Resolution
Resolution No. S-04-26: RESOLVED, to approve the amendment of the Second Article of the Articles of Incorporation to include as its 9th Secondary Purpose the following and the current 9th Secondary Purpose be renumbered to 10:
 9. *To purchase, construct, own, lease, operate and manage cold storage and dry warehouse and engage in the general business of trading, food processing, warehousing, storage, moving, loading and unloading, distribution services, supply chain and inventory management and all the business activities necessary or impliedly incidental thereto and carry on the operations of cold storage business and dry warehousing to such extent and in such manner as may be permitted by applicable law.*
 9. 10. *To do all such other things and acts as are necessary or impliedly included, incidental or conducive to the attainment of the above objects or any of them, or which may be conveniently carried on or done in connection therewith, or which may directly or indirectly enhance the value of or render profitable any business of the Corporation; provided always that, nothing shall be done in connection with any of the above objects of the Corporation which is prohibited by laws of the Philippines now or hereafter existing, and provided further that the funds of the Corporation invested for one purpose shall not be diverted to another purpose except in accordance with the Corporate Law of the Philippines.”*
 - e. Election of the directors (including the Independent Directors)
Resolution No. S-05-26: “RESOLVED, to elect the following as directors of the Corporation to serve as such beginning today until their successors are elected and qualified:

Jaime Augusto Zobel de Ayala
Cezar P. Consing
Anna Ma. Margarita B. Dy
Fernando Zobel de Ayala
Mariana Beatriz Zobel de Ayala
Daniel Gabriel M. Montecillo (Independent Director)
Cesar V. Purisima (Independent Director)
Rex Ma. A. Mendoza (Independent Director)
Surendra M. Menon (Independent Director)”

- f. Election of Isla Lipana & Co. as our external auditor for the year 2026 and fixing of its remuneration
Resolution No. S-06-26: “RESOLVED, as endorsed by the Board of Directors, to approve the election of Isla Lipana & Co. as the external auditor of the Corporation for the year 2026 for an audit fee of Five Million One Hundred Twenty Eight Thousand Pesos (₱5,128,000.00), exclusive of value-added tax and out of pocket expenses.”
- g. Audited Financial Statements, including noting of Annual Report
Resolution No. S-07-26: “RESOLVED, to note the Corporation’s Annual Report, which consists of the Message from the Chairman, the President’s Report, and the audio-visual presentations to the stockholders, and to approve the consolidated audited financial statements of the Corporation and its subsidiaries as of December 31, 2025, as audited by the Corporation’s external auditor, Isla Lipana & Co.”

SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Registrant: **AYALA CORPORATION**

By:

[Originally signed]

CATHERINE H. ANG
Authorized Signatory
Acting Comptroller
Ayala Corporation

Date: May 13, 2026