



**SECURITIES AND EXCHANGE COMMISSION  
Metro Manila, Philippines**

**FORM 23-A**

**INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF SECURITIES**

Filed pursuant to Section 23 of the Securities Regulation Code

<b>1. Name and Address of Reporting Person</b> <b>PEREZ, NEAL, C.</b> (Last) (First) (Middle) c/o Ayala Land, Inc. (Street) (City) (Province) (Postal Code)		<b>2. Date of Event Requiring Statement</b> (Month/Day/Year) April 23, 2026 <b>3. Tax Identification Number</b> <b>4. Citizenship</b>		<b>5. Issuer Name and Trading Symbol</b> AYALA LAND, INC. (ALI) <b>6. Relationship of Reporting Person to Issuer</b> (Check all applicable) Director _____ 10% Owner _____ <input checked="" type="checkbox"/> Officer _____ Other _____ (give title below) (specify below) <u>Chief Audit Executive</u> <b>7. If Amendment, Date of Original</b> (Month/Day/Year)			
<b>Table 1 - Equity Securities Beneficially Owned</b>							
<b>1. Class of Equity Security</b>		<b>2. Amount of Securities Beneficially Owned</b>		<b>3. Ownership Form: Direct (D) or Indirect (I) *</b>		<b>4. Nature of Indirect Beneficial Ownership</b>	
		%	Number				
COMMON SHARES AT P1.00 PAR VALUE		0.00%	32,000	I - 32,000 sh		Indirect shares through ESOWN	

**If the reporting person previously owned 5% or more but less than 10%, provide the disclosure requirements set forth on page 3 of this Form.**

Reminder: Report on a separate line for each class of equity securities beneficially owned directly or indirectly.  
(Print or Type Responses)

- \* (1) A person is directly or indirectly the beneficial owner of any equity security with respect to which he has or shares:
  - (A) Voting power which includes the power to vote, or to direct the voting of, such security; and/or
  - (B) Investment power which includes the power to dispose of, or to direct the disposition of, such security.
- (2) A person will be deemed to have an indirect beneficial interest in any equity security which is:
  - (A) held by members of a person's immediate family sharing the same household;
  - (B) held by a partnership in which such person is a general partner;
  - (C) held by a corporation of which such person is a controlling shareholder; or
  - (D) subject to any contract, arrangement or understanding which gives such person voting power or investment power with respect to such security.

**FORM 23-A** (continued)

Table II - Derivative Securities Beneficially Owned (e.g., warrants, options, convertible securities)

1. Derivative Security	2. Date Exercisable and Expiration Date (Month/Day/Year)		3. Title and Amount of Equity Securities Underlying the Derivative Security		4. Conversion or Exercise Price of Derivative Security	5. Ownership Form of Derivative Security Direct (D) or Indirect (I) *	6. Nature of Indirect Beneficial Ownership
	Date Exercisable	Expiration Date	Title	Amount or Number of Shares			
n/a							

Explanation of Responses:

**NEAL C. PEREZ**  
 \_\_\_\_\_  
 Signature of Reporting Person

23-Apr-26  
 \_\_\_\_\_  
 Date

Intentional misstatements or omissions of facts constitute Criminal Violations under the RSA.

Note: File five (5) copies of this form, one of which must be manually signed. Attach additional sheets if space provided is insufficient.