

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATIONS CODE (SRC) AND SRC RULE 17(a)-1(b)(3) THEREUNDER

1. 9 March 2026
Date of Report (Date of earliest event reported)
2. 34218 SEC Identification Number
3. 000-153-610-000
BIR Tax Identification Number
4. AYALA CORPORATION
Exact Name of registrant as specified in its charter
5. PHILIPPINES
Province, country or other jurisdiction of incorporation
6. [REDACTED] (SEC Use Only)
Industry Classification Code
7. 37F to 39F, Ayala Triangle Gardens Tower 2, Paseo De Roxas
Corner Makati Avenue, Makati City
Address of principal office
- 1226
Postal code
8. (02)7908-3000
Registrant's telephone number, including area code
9. N/A
Former name or former address, if changed since last report
10. Securities registered pursuant to Sections 4 and 8 of the SRC

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common Shares	620,036,976 shares
Preferred A Shares (Reissued)	5,244,515 shares
Preferred B Series 3 Shares	7,500,000 shares
Preferred B Series 4 Shares	10,000,000 shares
Voting Preferred Shares	200,000,000 shares

: Item 9- Other Events

Re: **Appointment of Acting Officers**

Pursuant to the requirements of the Securities Regulations Code, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AYALA CORPORATION

Registrant

Date : **9 March 2026**

Michelle Marie T. Valbuena
Senior Compliance Manager

* Print name and title of the signing officer under the signature.



March 9, 2026

Securities and Exchange Commission

17/F SEC Headquarters, 7907 Makati Avenue
Barangay Bel-Air, Makati City

Attention: Atty. Oliver O. Leonardo
Director, Markets & Securities Regulation Department

Philippine Stock Exchange

6/F, PSE Tower
5th Avenue corner 28th Street,
Bonifacio Global City, Taguig City

Attention: Atty. Johanne Daniel M. Negre
Officer-in-Charge, Disclosure Department

Philippine Dealing and Exchange Corporation

29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head, Issuer Compliance and Disclosure Department

Gentlemen:

Please be informed that our Board of Directors approved today the appointment of Ms. Catherine H. Ang, the Corporation's Chief Audit Executive, as Acting Comptroller of the Corporation. Ms. Josephine G. de Asis, the Corporation's Comptroller, is unable to carry out the duties of the position at this time. The Board of Directors also approved the appointment of Ms. Roxanne Kate L. Petilla as Acting Chief Audit Executive. Both appointments are effective immediately.

Catherine H. Ang, Filipino, 55, is a Managing Director and the Chief Audit Executive of Ayala Corporation since July 2013. She joined the Company in February 2012 as Head for Risk Management and Sustainability. Currently, she also holds the following positions: Director of Technopark Land, Inc., Audit and Risk Committee Member of Healthway Philippines, Inc., AC Health Pharma Ventures Group, AC Energy and Infrastructure Corporation, AC Infrastructure Holdings Corporation, AC Logistics Holdings Corporation, Ayala Multi-Purpose Cooperative, and Light Rail Manila Corporation. She was also a member of the Audit and Risk Committee of Ayala Healthcare Holdings, Inc. until September 2025 and Generika Group (Actimed, Inc., Erikagen, Inc., Novelis Infrastructure Holdings Corporation, Pharm Gen Ventures Corp.) until February 2025. She is Treasurer, Board Trustee, and Teaching Fellow of the Institute of Corporate Directors (ICD) Philippines, a Board of Trustee of FINEX Foundation, and a member of the Financial Executives Institute of the Philippines (FINEX). Ms. Ang previously served as Chair of the Board of the Institute of Internal Auditors Philippines and was a member of its Board from 2009 to 2014. She also served as Co-Chair of the Ethics & Governance Committee in 2025, Chair of the Good Governance Committee in 2023, Chair of Audit Committee from 2017-2019, and Vice Chair of Good Governance Committee from 2017-2018 of FINEX, Chair of Finance Committee of FINEX Foundation in 2016 and Chair of Scorecard Circle of ICD from 2015-2016. Prior to joining Ayala Corporation, she was Vice President and the Chief Audit Executive of Globe Telecom, Inc. and earlier worked in Technology Services and Risk Management with PwC Singapore and SGV & Co. She is a Certified Public Accountant, a Fellow of the Institute of Corporate Directors, a qualified Crisis Communication Planner, and holds an Associate (Level

1) Certification from Global Innovation Management Institute (GIMI). She graduated magna cum laude from Saint Louis College in 1991 with a degree in Bachelor of Science in Commerce major in Accounting.

Roxanne Kate L. Petilla, Filipino, 37, is a Senior Internal Audit Manager of Ayala Corporation. She joined the company in March 2014. Prior to joining Ayala Corporation, she worked at PwC Philippines as Systems and Process Assurance Auditor and a System Compliance Auditor in Manila Teachers' Savings and Loan Association Inc. Currently, she is also the Internal Audit Head of Liveit Investments Ltd. and its subsidiaries and all international companies of Ayala Corporation. Kate is a Certified Public Accountant and a member of the Institute of Internal Auditors Philippines. She previously served as the Chairperson of the Technology Committee of the Institute of Internal Auditors Philippines in 2022 - 2023 and a Vice Chairperson in 2021. She also holds certifications in COBIT and ITIL Foundation, and she is a passer of the ISO 27001 Information Security Management Systems certification. She graduated from Saint Louis University with a degree in Bachelor of Science in Accountancy in 2010.

Thank you.

Very truly yours,


MARIA FRANCHETTE M. ACOSTA
Corporate Secretary