



October 15, 2025

Philippine Stock Exchange

6/F PSE Tower
5th Avenue corner 28th Street
Bonifacio Global City, Taguig City

Attention: Atty. Johanne Daniel M. Negre
Officer-in-Charge, Disclosure Department

Philippine Dealing and Exchange Corporation

29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head, Issuer Compliance and Disclosures Dept.

Gentlemen:

In compliance with the Exchange's Rule on Minimum Public Ownership, please find attached our Public Ownership Report for the quarter-ended September 2025.

We trust that you will find the report in order.

Thank you.

Very truly yours,

Michelle Marie T. Valbuena

Senior Compliance Manager
Office of the Corporate Secretary

AYALA LAND, INC.

Computation of Public Ownership as of September 30, 2025

		Number of Shares		
		A	B	Total
Number of Issued Shares				16,712,819,848
Less: Number of Treasury Shares (if any)				2,189,436,399
Number of Issued and Outstanding Shares				14,523,383,449
Less:				
	% to total			
	I/O Shares	A	B	Total
Directors				
Jaime Augusto Zobel de Ayala				
Direct	0.0001 %			13,140
Indirect (thru PCD)	0.0003 %			50,516
Mariana Beatriz E. Zobel de Ayala				
Direct	0.0000 %			1
Indirect (thru immediate family member)	0.0027 %			385,000
Indirect (thru ESOWN)	0.0040 %			576,650
Cezar P. Consing				
Direct	0.0000 %			1
Daniel Gabriel M. Montecillo				
Direct	0.0000 %			1
Fernando Zobel de Ayala				
Indirect (thru immediate family member)	0.0001 %			10,687
Indirect (thru PCD)	0.0013 %			183,000
Cesar V. Purisima				
Direct	0.0000 %			1
Anna Ma. Margarita B. Dy				
Direct	0.0000 %			3,510
Indirect (thru ESOWN)	0.0390 %			5,666,144
Indirect (thru PCD)	0.0268 %			3,891,959
Rex Ma. A. Mendoza				
Direct	0.0000 %			1
Indirect (thru PCD)	0.0001 %			18,620
Indirect (thru a Corporation)	0.0270 %			3,914,200
Surendra M. Menon				
Direct	0.0000 %			1
Indirect (thru PCD)	0.0001 %			20,000
Sub-total	0.1014 %			14,733,432
Officers				
Jaime Augusto Zobel de Ayala* (same as above)				
Cezar P. Consing* (same as above)				
Anna Ma. Margarita B. Dy (same as above)				
Mariana Beatriz E. Zobel de Ayala (same as above)				
Augusto D. Bengzon				
Indirect (thru ESOWN)	0.0213 %			3,096,251
Indirect (thru PCD)	0.0087 %			1,268,166
Joseph Carmichael Z. Jugo				
Indirect (thru ESOWN)	0.0127 %			1,844,006
Indirect (thru PCD)	0.0000 %			3,640
Robert S. Lao				
Indirect (thru ESOWN)	0.0220 %			3,190,469

Christopher B. Maglanoc		
Indirect (thru ESOWN)	0.0059 %	857,869
Indirect (thru PCD)	0.0038 %	548,598
Direct	0.0000 %	94
Romeo T. Menpin		
Indirect (thru ESOWN)	0.0060 %	875,228
Indirect (thru PCD)	0.0005 %	66,007
Carol T. Mills		
Indirect (thru ESOWN)	0.0061 %	883,573
Indirect (thru PCD)	0.0020 %	284,083
Jennylle S. Tupaz		
Indirect (thru ESOWN)	0.0095 %	1,379,475
Indirect (thru PCD)	0.0002 %	29,929
Lyle A. Abadia		
Direct	0.0000 %	475
Indirect (thru PCD)	0.0084 %	1,222,440
Dindo R. Fernando		
Indirect (thru ESOWN)	0.0085 %	1,237,380
Indirect (thru PCD)	0.0026 %	374,463
Darwin L. Salipsip		
Indirect (thru ESOWN)	0.0085 %	1,240,710
Indirect (thru PCD)	0.0008 %	110,087
Direct	0.0009 %	130,374
Ferdie M. Mangali		
Indirect (thru ESOWN)	0.0061 %	889,088
Indirect (thru PCD)	0.0026 %	380,839
Michael F. Magpusao		
Indirect (thru ESOWN)	0.0039 %	571,687
Rufino Hermann S. Gutierrez		
Indirect (thru ESOWN)	0.0058 %	844,253
Indirect (thru PCD)	0.0021 %	299,817
Ma. Luisa D. Chiong		
Direct	0.0000 %	3,456
Indirect (thru ESOWN)	0.0073 %	1,055,048
Indirect (thru PCD)	0.0021 %	297,819
Annabeth R. Bernardo		
Indirect (thru ESOWN)	0.0015 %	222,471
Indirect (thru PCD)	0.0000 %	300
Raquel S. Cruz		
Indirect (thru ESOWN)	0.0081 %	1,176,056
Indirect (thru PCD)	0.0001 %	18,519
Richard T. Yap		
Indirect (thru ESOWN)	0.0053 %	769,695
Indirect (thru PCD)	0.0015 %	219,424
Direct	0.0000 %	5,247
Jose C. Platero, Jr.		
Indirect (thru ESOWN)	0.0039 %	567,500
Ma. Clavel G. Tongco		
Indirect (thru ESOWN)	0.0024 %	342,680
Direct	0.0015 %	214,207
Roscoe M. Pineda		
Indirect (thru ESOWN)	0.0010 %	150,000
Isabel D. Sagun		
Indirect (thru ESOWN)	0.0037 %	530,183
Jeremy U. Sy		
Indirect (thru ESOWN)	0.0003 %	40,687

Pauline Clarisse K. Feria		
Indirect (thru immediate family member)	0.0007 %	105,000
Indirect (thru ESOWN)	0.0032 %	465,183
Enrique B. Manuel, Jr.		
Indirect (thru PCD)	0.0028 %	401,513
Indirect (thru ESOWN)	0.0049 %	714,528
Robert Michael N. Baffrey		
Indirect (thru ESOWN)	0.0026 %	384,183
George Israel C. Aquino	0.0000 %	0
Jose Eduardo A. Quimpo II		
Indirect (thru ESOWN)	0.0013 %	182,754
Hansgeorg G. Lopez-Vito		
Indirect (thru ESOWN)	0.0011 %	160,088
Paolo O. Viray		
Indirect (thru ESOWN)	0.0035 %	514,174
Chryzilla Carissa P. Bautista		
Indirect (thru PCD)	0.0000 %	1,100
Jose Ramon E. Katipunan		
Indirect (thru ESOWN)	0.0023 %	340,547
Roann H. Batoon		
Indirect (thru PCD)	0.0000 %	5,600
Indirect (thru ESOWN)	0.0034 %	489,341
Maria Franchette M. Acosta	0.0000 %	0
Millette A. Arnedo		
Indirect (thru ESOWN)	0.0007 %	106,460
Indirect (thru PCD)	0.0001 %	10,000
Sub-total	0.2143 %	31,122,764

Principal Stockholders

Ayala Corporation		
Direct	52.48 %	7,622,336,687 **
Sub-total	52.48 %	7,622,336,687

Others

Mermac, Inc.		
Direct	0.0136 %	1,982,289
AyalaLand Hotels and Resorts Corp.		
Direct	0.8008 %	116,298,039
AyalaLand Estates, Inc.		
Direct	0.0001 %	11,500
Government	- %	-
Banks	- %	-
Employees		
ESOWN Subscriptions	0.5235 %	76,034,673
Lock-Up Shares	- %	-
Sub-total	1.3380 %	194,326,501

TOTAL **54.14 %** **7,862,519,384**

Total Number of Shares Owned by the Public **6,660,864,065**

*Non-executive directors, but added in the list as required by the Exchange.

**Exclusive of three shares assigned to the incumbent directors.

PUBLIC OWNERSHIP PERCENTAGE
Total Number of Shares Owned by the Public

$$\frac{6,660,864,065}{14,523,383,449} \text{ shares} = \frac{6,660,864,065}{14,523,383,449} \text{ shares} = \underline{45.86\%}$$

No. of Issued Common Shares	=	16,712,819,848
Number of Outstanding Common Shares	=	14,523,383,449
Number of Treasury Shares (Common)	=	2,189,436,399
Number of Listed Common Shares	=	14,993,131,623
Number of Foreign-Owned Shares		
Common Shares	=	3,635,855,550
Voting Preferred Shares	=	54,943,523
Foreign Ownership Level (%)	=	13.69%
Foreign Ownership Limit (%)	=	40%