



December 11, 2025

Philippine Dealing & Exchange Corp.
29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head – Issuer Compliance and Disclosure Department
Philippine Dealing & Exchange Corp.

Gentlemen:

Please see attached disclosure of the Company.

Very truly yours,

MARY ROSE S. TAN
Assistant Corporate Secretary



SAN MIGUEL CORPORATION

December 11, 2025

PHILIPPINE STOCK EXCHANGE, INC.

6th Floor PSE Tower
5th Avenue cor. 28th Street
Bonifacio Global City, Taguig City

Attention: **Atty. Johanne Daniel M. Negre**
OIC, Disclosure Department

Re: 2025 Directors' Attendance to Board Meetings

Gentlemen:

We submit for your reference the record of attendance of the members of the Board of Directors of San Miguel Corporation at the board and stockholders' meetings held in 2025 via in person and via remote communication (zoom videoconference). No other board or stockholders' meeting is scheduled for the rest of the year.

Name of Directors	16 Jan	13 Mar	27 Mar SSM	08 May	10 June Board ASM Org	03 July	07 Aug	11 Sept	13 Nov	04 Dec
Ramon S. Ang	√	√	√	√	√√	√	√	√	√	√√
John Paul L. Ang	√	√	√	√	√√	√	√	√	√	√√
Cecile L. Ang	N/A	N/A	N/A	N/A	√√	√	√	√	√	√√
Aurora T. Calderon	√	√	√	√	√√	√	√	√	√	√√
Joselito D. Campos, Jr.	√	√	√	√	√√	√	√	√	√	√√
Jose C. De Venecia, Jr.	√	√	√	√	**	√	√	√	√	√
Menardo R. Jimenez	√	√	√	√	√	N/A	N/A	N/A	N/A	N/A
Teresita J. Leonardo-De Castro	√	√	√	√	√√	N/A	N/A	N/A	N/A	N/A
Douglas L. LuYm	N/A	N/A	N/A	N/A	√√	√	√	√	√	√√
Felipe M. Medalla	√	√	√	√	√√	√	√	√	√	√√
Estelito P. Mendoza	**	√	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Diosdado M. Peralta	√	√	√	√	√√	N/A	N/A	N/A	N/A	N/A
Ernesto M. Pernia	√	√	√	√	√√	√	√	√	√	√√
Joseph N. Pineda	N/A	N/A	N/A	N/A	√√	√	√	√	√	√√
Alexander J. Poblador	√	√	√	√	√√	√	√	√	√	√√
Reynato S. Puno	√	√	√	√	√√	N/A	N/A	N/A	N/A	N/A
Thomas A. Tan	N/A	N/A	N/A	N/A	√√	√	√	√	√	√√
Margarito B. Teves	√	√	√	√	√√	√	√	√	√	√√
Bryan U. Villanueva	N/A	N/A	N/A	N/A	√√	√	√	√	√	√√
Iñigo Zobel	√	√	√	√	√√	√	√	√	√	√√

√ - Present via videocon ** - Absent √√ - Present (in person)

The Regular Stockholders via remote communication and the Organizational Meetings of the Board of Directors of the Corporation were held on June 10, 2025. A Special Stockholders' Meeting via remote communication was held on March 27, 2025.

Very truly yours,

Virgilio S. Jacinto

Corporate Secretary & Compliance Office