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(Company's Full Name)

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(Business Address: No. Street City / Town / Province)

ATTY. MARIA FRANCHETTE M. ACOSTA

Contact Person

Month

Day

Fiscal Year

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Month

Day

Annual Meeting

Secondary License Type, if Applicable

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Amended Articles Number/Section

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Total No. Of Stockholders

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Domestic

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Foreign

Total Amount of Borrowings

To be accomplished by SEC Personnel concerned

[illegible]

File Number

[illegible]

Document I.D.

STAMPS

STAMPS

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SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-C

CURRENT REPORT UNDER SECTION 17 OF THE SECURITIES REGULATIONS CODE (SRC) AND SRC RULE 17(a)-1(b)(3) THEREUNDER

1. 25 April 2025
Date of Report (Date of earliest event reported)
2. 34218 3. 000-153-610-000
SEC Identification Number BIR Tax Identification Number
4. AYALA CORPORATION
Exact Name of registrant as specified in its charter
5. PHILIPPINES 6. (SEC Use Only)
Province, country or other jurisdiction of Industry Classification Code
incorporation
7. 37F to 39F, Ayala Triangle Gardens Tower 2, Paseo De Roxas 1226
Corner Makati Avenue, Makati City
Address of principal office Postal code
8. (02)7908-3000
Registrant's telephone number, including area code
9. N/A
Former name or former address, if changed since last report
10. Securities registered pursuant to Sections 4 and 8 of the SRC

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
Common Shares	623,596,776 shares
Preferred A Shares (Reissued)	5,244,515 shares
Preferred B Series 3 Shares	7,500,000 shares
Voting Preferred Shares	200,000,000 shares

: Item 9- Other Events

Re: Results of 2025 Annual Stockholders' Meeting and Organizational Meeting of the Board of Directors

Pursuant to the requirements of the Securities Regulations Code, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AYALA CORPORATION

Registrant

Date : **25 April 2025**


Michelle Marie T. Valbuena
Senior Compliance Manager
Office of the Corporate Secretary

* Print name and title of the signing officer under the signature.



37th to 39th Floor Ayala Triangle Gardens Tower 2
Paseo de Roxas corner Makati Avenue, Makati City 1226, Philippines

April 25, 2025

Securities and Exchange Commission
17/F SEC Headquarters, 7907 Makati Avenue
Barangay Bel-Air, Makati City

Attention: Atty. Oliver O. Leonardo
Director, Markets & Securities Regulation Department

Philippine Stock Exchange, Inc.
6/F PSE Tower
5th Avenue corner 28th Street
Bonifacio Global City, Taguig City

Attention: Atty. Johanne Daniel M. Negre
Officer-in-Charge, Disclosure Department

Philippine Dealing and Exchange Corporation
29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head, Issuer Compliance and Disclosure Department

Gentlemen:

Please be informed that at our annual meeting of stockholders held today, the stockholders approved the following resolutions:

1. Approval of minutes of previous meeting

*Resolution No. S-01-2025: “**RESOLVED**, to approve the minutes of the annual stockholders’ meeting held on April 26, 2024.”*

2. Ratification of the acts of the Board of Directors and Management

*Resolution No. S-02-2025: “**RESOLVED**, to ratify each and every act and resolution, from April 26, 2024 to April 25, 2025 (the “Period”), of the Board of Directors (the “Board”) and the Executive Committee and other Board committees exercising powers delegated by the Board, and each and every act of the officers of the Corporation, during the Period, performed in accordance with the resolutions of the Board, the Executive Committee and other Board committees as well as with the By-laws of the Corporation.”*

3. Approval of the revised Employee Stock Ownership (ESOWN) Plan

*Resolution No. S-03-2025: “**RESOLVED**, to approve the amendment of the Corporation’s Employee Stock Ownership (ESOWN) Plan including provisions on the implementation of the Restricted Share Plan to complement the ESOWN Program as Long-Term Incentive Programs for the Corporation’s employees, directors (excluding independent directors), and consultants of the Ayala Group, as approved and endorsed by the Board of Directors.”*

4. Election of directors (including the Independent Directors)

*Resolution No. S-04-2025: “**RESOLVED**, to elect the following as directors of the Corporation to serve as such beginning April 25, 2025 until their successors are elected and qualified:*

*Jaime Augusto Zobel de Ayala
Cezar P. Consing
Delfin L. Lazaro
Fernando Zobel de Ayala*

Rizalina G. Mantaring (Independent Director)
Chua Sock Koong (Independent Director)
Emmanuel P. Maceda (Independent Director)”

5. Election of external auditor and fixing of its remuneration

*Resolution No. S-05-25: “**RESOLVED**, as endorsed by the Board of Directors, to approve the election of SyCip Gorres Velayo & Co. as the external auditor of the Corporation for the year 2025 for an audit fee of Php11,681,280.00, exclusive of value-added tax.”*

6. Approval of the Audited Financial Statements including noting of Annual Report

*Resolution No. S-06-2025: “**RESOLVED**, to approve the consolidated audited financial statements of the Corporation and its subsidiaries as of December 31, 2024, as audited by the Corporation’s external auditor, SyCip Gorres Velayo & Co., and to note the annual report of the Corporation.”*

At its organizational meeting held immediately after the stockholders’ meeting, our Board of Directors considered and approved the following:

1. Election of Mr. Jaime Augusto Zobel de Ayala and Mr. Fernando Zobel de Ayala as Chairman and Vice Chairman of the Board, respectively;
2. Election of Chairpersons and Members of the Board and Board-appointed Committees:

Executive Committee

Jaime Augusto Zobel de Ayala	Chairman
Delfin L. Lazaro	Vice Chairman
Cezar P. Consing	Member

Audit Committee

Rizalina G. Mantaring	(independent director)	Chairman
Emmanuel P. Maceda	(independent director)	Member
Chua Sock Koong	(independent director)	Member

Risk Management and Related Party Transactions Committee

Emmanuel P. Maceda	(independent director)	Chairman
Rizalina G. Mantaring	(independent director)	Member
Fernando Zobel de Ayala		Member

Corporate Governance and Nomination Committee

Chua Sock Koong	(independent director)	Chairman
Rizalina G. Mantaring	(independent director)	Member
Emmanuel P. Maceda	(independent director)	Member

Personnel and Compensation Committee

Chua Sock Koong	(independent director)	Chairman
Fernando Zobel de Ayala		Member
Rizalina G. Mantaring	(independent director)	Member

Finance Committee

Delfin L. Lazaro		Chairman
Jaime Augusto Zobel de Ayala		Member
Cezar P. Consing		Member
Fernando Zobel de Ayala		Member

Sustainability Committee

Fernando Zobel de Ayala		Chairman
Emmanuel P. Maceda	(independent director)	Member
Chua Sock Koong	(independent director)	Member

Committee of Inspectors of Proxies and Ballots

Maria Franchette M. Acosta	Chairman
Catherine H. Ang	Member
Josephine G. De Asis	Member

3. Election of Ms. Rizalina G. Mantaring as lead independent director;

4. Election of key officers¹:

Cezar P. Consing	- President and Chief Executive Officer
Alberto M. de Larrazabal	- Senior Managing Director, Chief Finance Officer and Finance Group Head
Maria Franchette M. Acosta	- Managing Director, Chief Legal Officer, Corporate Secretary, Compliance Officer, Data Protection Officer and Corporate Governance Group Head
Catherine H. Ang	- Managing Director and Chief Audit Executive
Karl Kendrick T. Chua	- Managing Director and Data Analytics and Artificial Intelligence Group Head
Francisco Romero Milan	- Managing Director and Chief Human Resource Officer and Corporate Resources Group Head
Juan Carlos L. Syquia	- Managing Director and Deputy Chief Finance Officer*
Mark Robert H. Uy	- Managing Director and Corporate Strategy and Business Development Group Head
Estelito C. Biacora	- Executive Director and Treasurer
Josephine G. De Asis	- Executive Director and Controller
Jaime Z. Urquijo	- Executive Director and Chief Sustainability and Risk Officer, Strategic Communications, State Affairs, Security Management, Risk and Crisis Management and Sustainability Group Head
Rosario Carmela G. Austria	- Assistant Corporate Secretary
*effective May 1, 2025	

5. The 2025 stock option program² pursuant to our Employee Stock Ownership Plan (the "Plan"). The program authorizes the grant to 114 executives, in accordance with the terms of the Plan, stock options covering up to a total of 812,000 common shares at a subscription price of Php558.61 per share, which is the rounded off volume-weighted average prices of our common shares at the Philippine Stock Exchange over the last 5-day trading days from April 16, 2025 to April 24, 2025.

Please also be informed of the following members of our Management Committee:

Cezar P. Consing	Francisco Romero Milan
Maria Franchette M. Acosta	Juan Carlos L. Syquia*
Karl Kendrick T. Chua	Jaime Z. Urquijo
Alberto M. de Larrazabal	Mark Robert H. Uy
*effective May 1, 2025	

Thank you.

Very truly yours,



MARIA FRANCHETTE M. ACOSTA
Chief Legal Officer, Corporate Secretary and
Compliance Officer

¹ Excluding seconded officers

² Subject to notification of and submission to the SEC of the revised Employee Stock Ownership Plan