



**SAN MIGUEL
CORPORATION**

March 26, 2025

Philippine Dealing & Exchange Corp.
29th Floor, BDO Equitable Tower
8751 Paseo de Roxas, Makati City 1226

Attention: Atty. Suzy Claire R. Selleza
Head – Issuer Compliance and Disclosure Department
Philippine Dealing & Exchange Corp.

Gentlemen:

Please see attached disclosure of the Company.

Very truly yours,

MARY ROSE S. TAN
Assistant Corporate Secretary



**SAN MIGUEL
CORPORATION**

March 26, 2025

The Philippine Stock Exchange, Inc.
Disclosure Department
6th Floor, Philippine Stock Exchange Tower
28th Street, corner 5th Avenue
Bonifacio Global City, Taguig City

Attention: **Atty. Johanne Daniel M. Negre**
Officer-in-Charge, Disclosure Department

Gentlemen:

San Miguel Corporation announces the demise of Director Estelito P. Mendoza on March 26, 2025.

Director Mendoza has been a Director of the Corporation since October 30, 1991 and served until April 21, 1993. He was re-elected as Director on April 21, 1998 and held the position up to the present. He was a Member of the Executive Committee and the Audit and Risk Oversight Committee of the Corporation.

Very truly yours,



FERDINAND K. CONSTANTINO
Corporate Information Officer